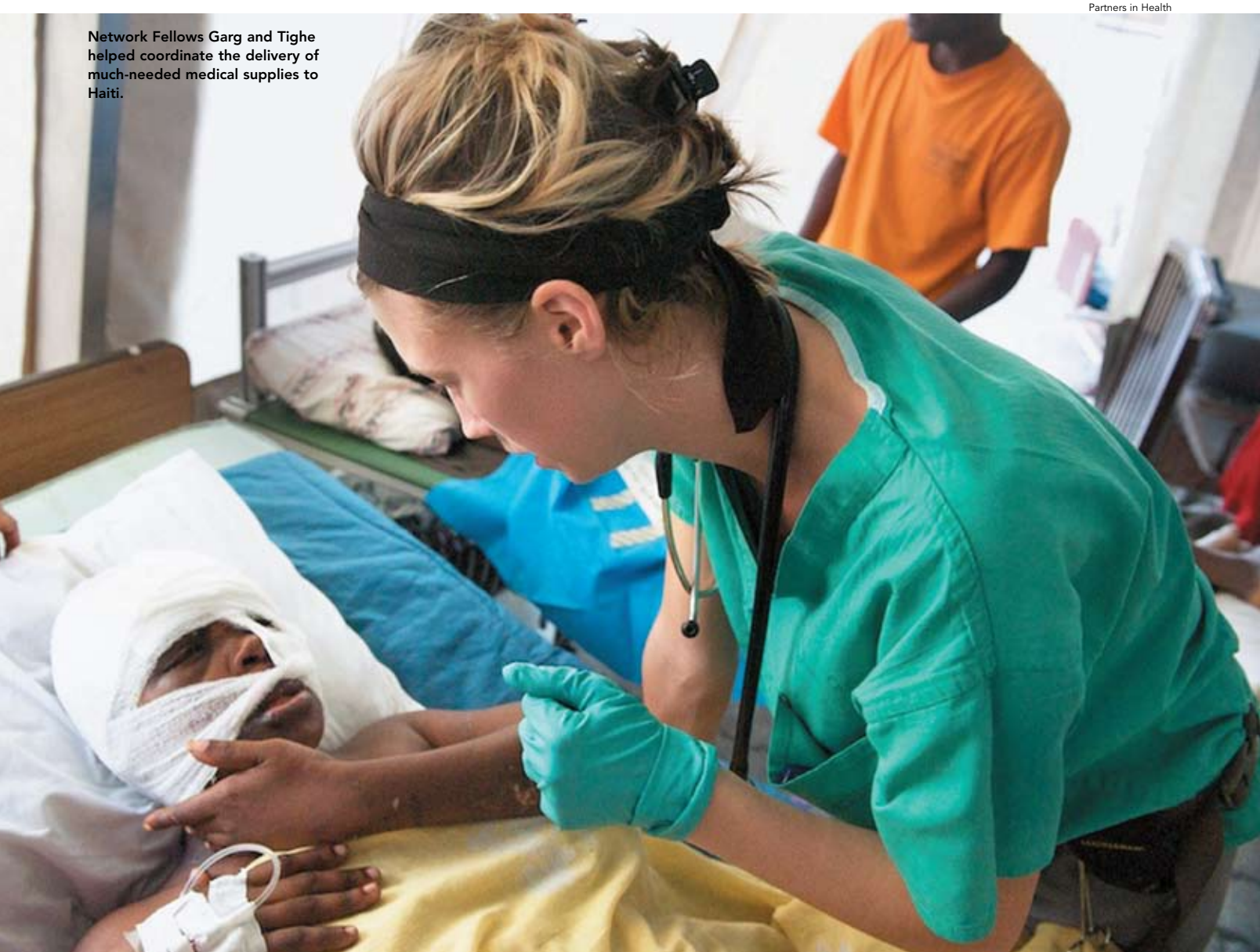
MAXIMUM IMPACT

ASPEN GLOBAL LEADERSHIP FELLOWS ARE CHANGING LIVES, CHANGING COMMUNITIES, AND CHANGING THE WORLD.

On January 12, the earth shook in Haiti. A violent quake left 1.2 million people homeless and hungry. And Fellows from across the Aspen Global Leadership Network sprang into action.

Partners in Health



Network Fellows Garg and Tighe helped coordinate the delivery of much-needed medical supplies to Haiti.

Henry Crown Fellow Thomas Tighe, president and CEO of Direct Relief International, mobilized his team to coordinate delivery of crucial basic medical supplies to Haiti. Central America Leadership Initiative Fellow Enrique de Obarrio has been raising awareness and coordinating relief assistance through the Private Sector of the Americas, an organization devoted to joining business leaders with much-needed development projects. Henry Crown Fellow Melissa Mowbray-d'Arbela, CEO of the global biotech business Filligent Ltd., developed Project Backbone to assess post-quake Haiti, to identify effective "backbone" organizations, and to amplify their impact. And Henry Crown Fellow Jonathan Greenblatt, founder of All for Good, an open-source website that allows people to find and share volunteer activities, immediately created a searchable index of volunteer opportunities related to Haiti.

"That's who they are," says Peter Reiling, the Institute's executive vice president in charge of leadership programs and seminars. "Every person in the Aspen Global Leadership Network is a doer, not a talker. We're looking for the most innovative and enlightened leaders out there to tackle the greatest problems we face. We're looking for people who, when they read the paper and see the challenges around them in the world, say to themselves, *I'm not just going to turn the page; I'm going to do something about it*." There are more than 1,000 members of the Aspen Global Leadership Network, a worldwide community committed to values-based leadership. The Fellows have all participated in the same intensive leadership seminars; read and debated ancient and contemporary texts exploring philosophy, values, and modern issues; argued about the definition of leadership and what makes a good society; and translated what they've learned into action through leadership projects aimed at improving their communities.

When Henry Crown Fellow Sunil Garg, senior vice president of human resources at Exelon Corporation (one of the nation's largest electric and nuclear companies, based in Chicago), heard about the earthquake, he knew he had to

Garg

My name: Sunil "Sonny" Garg

Fellowship: Henry Crown Fellow

Where I live: Chicago, Illinois

Job: Senior Vice President, Human Resources, Exelon Corporation

Childhood ambition: To make a difference

My role model: Professor Harold Richman, my mentor since college

First job: Scooping ice cream at Baskin Robbins

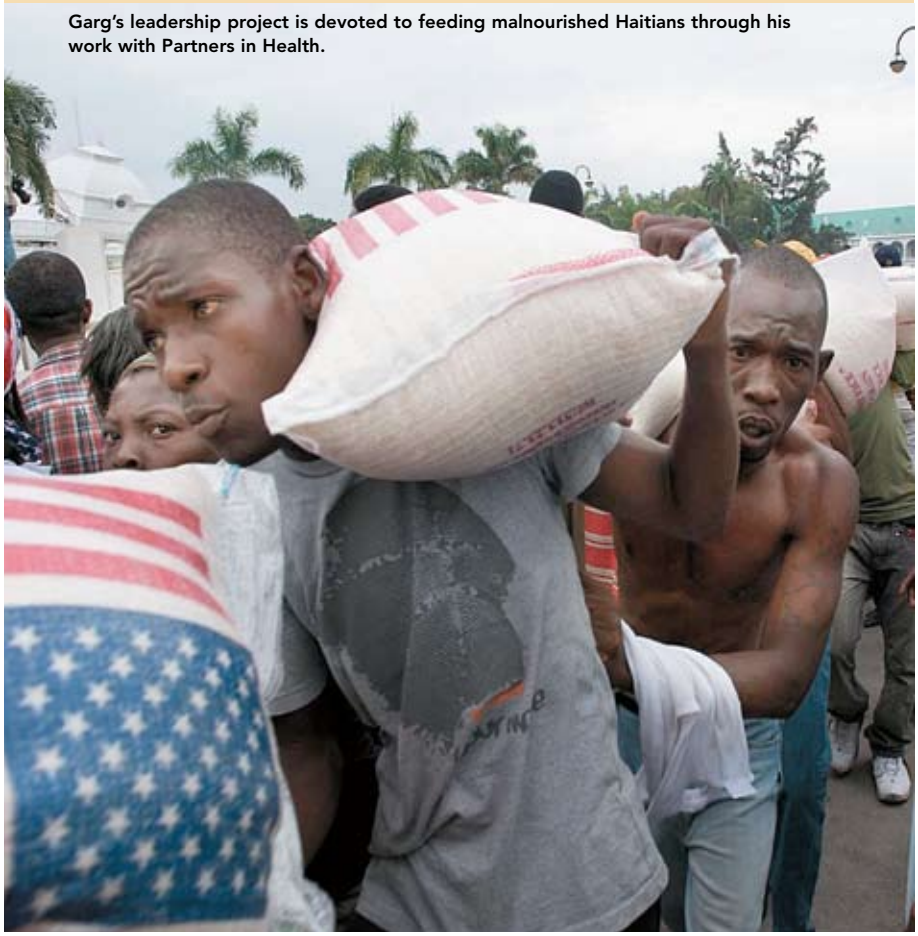
Proudest moment: My parents attending the 35th White House Fellows Celebration, where they met the Cabinet secretaries in the Clinton Administration

Favorite local restaurant: Mon Ami Gabi, in Chicago

I am currently reading: *On the Brink* by Henry Paulson and *Man's Search for Meaning* by Viktor Frankl

AGLN project/goal: Expanding the local production of ready-to-use therapeutic foods, Nourimamba, within Haiti to fight severe child malnourishment.

Garg's leadership project is devoted to feeding malnourished Haitians through his work with Partners in Health.


Partners in Health

act. "It was a no-brainer," says Garg. He immediately set up a matching-donation program for employees at Exelon. But that was just the start. Garg was no stranger to the poverty and health problems in Haiti; since 2008, through a partnership with the aid organization Partners in Health, Garg's Aspen leadership project has been focused on delivering ready-to-eat therapeutic foods—"Nourimamba"—to malnourished Haitians, with accomplishments including the building of a 100-metric-ton facility in Haiti. So when the earthquake hit, Garg knew the right people on the ground already. And he also knew someone who could get much-needed supplies to them: Thomas Tighe of Direct Relief International. Along with several other Fellows, Garg helped to coordinate the charter of planes to transport emergency supplies to Haiti. "The important word in Aspen Global Leadership Network is 'network,'" says Garg. "We can bring a set of relationships to underfunded areas along with resources—money, ideas, skill sets—things that are often invisible in countries like Haiti."

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—Henry Crown Fellow Sunil Garg

Armed with exceptional talent and drive, leadership lessons they've learned in the seminars, and—perhaps most important—the strong bonds of this growing network, Fellows around the world are populating the upper echelons of business, politics, social enterprise, education, and technology. Through careers often devoted to creating positive change and through their Aspen Global Leadership Network projects—some well underway, some just getting started—the Fellows are making real and lasting impacts on the world. On the next few pages are just a few examples of this remarkable group's efforts in business-development, technology, education, health, and women's issues. They're worth getting to know.

HEALTH

Iyer

My name: Sudha Parasuram Iyer

Fellowship: India Leadership Initiative

Where I live: Hyderabad, India

Job: Chairperson and Managing Director, Srijana Group of Companies

Childhood ambition: To do something meaningful in the world (that's still my ambition!)

My role model: Gandhi

First job: Lab administrator, Johns Hopkins University

Most meaningful moment: When I realized that I had found my spiritual Guru

Favorite local restaurant: I stopped eating out after I started my project!

Sudha Iyer

Iyer's Srishti Annam feeds the poorest of the poor.

Sudha Iyer

AGLN project/goal: I launched Srishti Annam, a comprehensive feeding and skill-building program for the poor. I'd like to have centers across India feeding 100,000 destitute people across India every day.

Impact: We have served more than 3.6 million meals to the poorest of the poor (old or handicapped adults and children) in the last three and a half years. To learn more, go to **www.srishtiannam.org**.

HEALTH

Orris

Dan Bayer

Dream Devices

My name: Christy Bieber Orris

Fellowship: Henry Crown Fellow

Where I live: Boulder, Colorado

Job: CEO, ATEK Companies

Childhood ambition: To run my family's businesses

My role model: My father

First job: Assembling 3M speakers in a manufacturing plant.

Proudest moment: Hearing my oldest son express how lucky we are in America during an overnight stay in a rural village in Ghana.

Favorite local restaurant: Frasca, in Boulder, Colorado

I am currently reading: *The Emperor's Handbook* by Marcus Aurelius and *Market Busters* by Rita McGrath

AGLN project/goal: I launched Dream Devices to make a measurable and lasting difference in the lives of children who suffer from conditions for which there are no medical devices to treat them.

Impact: We have created three new products to be developed over the upcoming 18 months.

Orris's Dream Devices creates medical devices for sick children

Dream Devices

BUSINESS DEVELOPMENT

Agora Partnerships

VegyFrut, a packaged fruit and vegetable company, and Tacos Lory, a taco chain, are part of Agora Partnerships' entrepreneurship and consulting programs.

Dan Bayer

My name: Ricardo Teran

Fellowship: Central America Leadership Initiative

Where I live: Managua, Nicaragua

Job: Director of Corporate Strategy at Corporación Roberto Teran and CEO of LOLITA de Nicaragua

Childhood ambition: To become a pediatrician, like my grandfather

My role model: My dad—and Dan Marino

First job: Microfilm processor, age 11, $1 per hour

Proudest moment: Signing a grant agreement in Nicaragua with USAID.

Favorite local restaurant: Los Ranchos, in Managua, Nicaragua

AGLN project/goal: I launched Agora Partnerships to combat poverty and create social impact by supporting socially responsible developing-world entrepreneurs with strategy consulting, networks, and the long-term financing needed to create and grow businesses in Nicaragua and beyond.

Impact: In less than five years, Agora has supported more than 4,000 businesses through consulting and business education; these businesses have grown, on average, more than 60 percent after engaging with Agora. More than 1,000 new jobs have been created; over US$2 million in private-investment capital has been secured for Nicaragua (expansion to other Central American countries is in process). To learn more, go to **www.agorapartnerships.org**.

Agora Partnerships

BUSINESS DEVELOPMENT

Blossom

Dan Bayer

My name: Eve Blossom

Fellowship: Liberty Fellow

Where I live: Charleston, South Carolina

Job: President and Founder, Lulan Artisans

Childhood ambition: To be a designer/architect

My role model: The many artisans who inspire me and show me what is possible every day

First job: intern in an architectural office

Proudest moment: When I saw my company's business model take shape in the world.

Favorite local restaurant: Fig, in Charleston, South Carolina

I am currently reading: *Half the Sky* by Nicholas Kristof (I'm reading it again for the third time!)

AGLN project/goal: To bring green-collar job-creation to South Carolina and around the world.

A Lulan artisan in India.

VisionSpring

VisionSpring employees give eye exams in Ghana (above) and Bangladesh (below).

Kassalow

Dan Bayer

VisionSpring

My name: Jordan Kassalow

Fellowship: Henry Crown Fellow

Where I live: New York, New York

Job: Chairman and Co-Founder, VisionSpring

Childhood ambition: To be an explorer

My role model: John Muir

First job: Started a business selling golf balls that I found, cleaned, and categorized by condition and brand.

Proudest moment: The birth of my first child.

Favorite local restaurant: Rosa Mexicana, in New York

I am currently reading: *Switch: How to Change Things When Change Is Hard* by Chip Heath and Dan Heath

AGLN project/goal: To expand VisionSpring's reach to help people create and sustain livelihoods through better vision.

Impact: VisionSpring has helped more than 5,000 women to start businesses selling eyeglasses in the developing world. They have sold over 300,000 pairs of eyeglasses to date. To learn more, visit **www.visionspring.org.**

TECHNOLOGY

My name: Christopher P. Michel

Fellowship: Henry Crown Fellow

Where I live: San Francisco, California

Job: Managing Director, Nautilus Ventures

Childhood ambition: To be a physicist

My role model: Dr. Carl Sagan

First job: Naval Flight Officer, US Navy

Proudest moment: Returning to Harvard Business School to participate in a case written about my first company, Military.com.

Favorite local restaurant: Flour + Water, in San Francisco

I am currently reading: *From Eternity to Here: The Quest for the Ultimate Theory of Time* by Sean Carroll

AGLN project/goal: I started Reconnect America, a nonprofit designed to help bridge the gap between those who serve in the military and the millions of Americans who want to support them. Reconnect America links America to her men and women in uniform.

Impact: Discovery Communications and Military.com gave Reconnect America millions of dollars in free media. They also each produced great TV and digital advertising spots for us. Reconnect America's featured charities include the USO, TAPS, The American Legion, and Flight 93 Memorial. To learn more, visit **www.reconnectamerica.org**.

Michel on a Black Hawk helicopter during a USO tour.

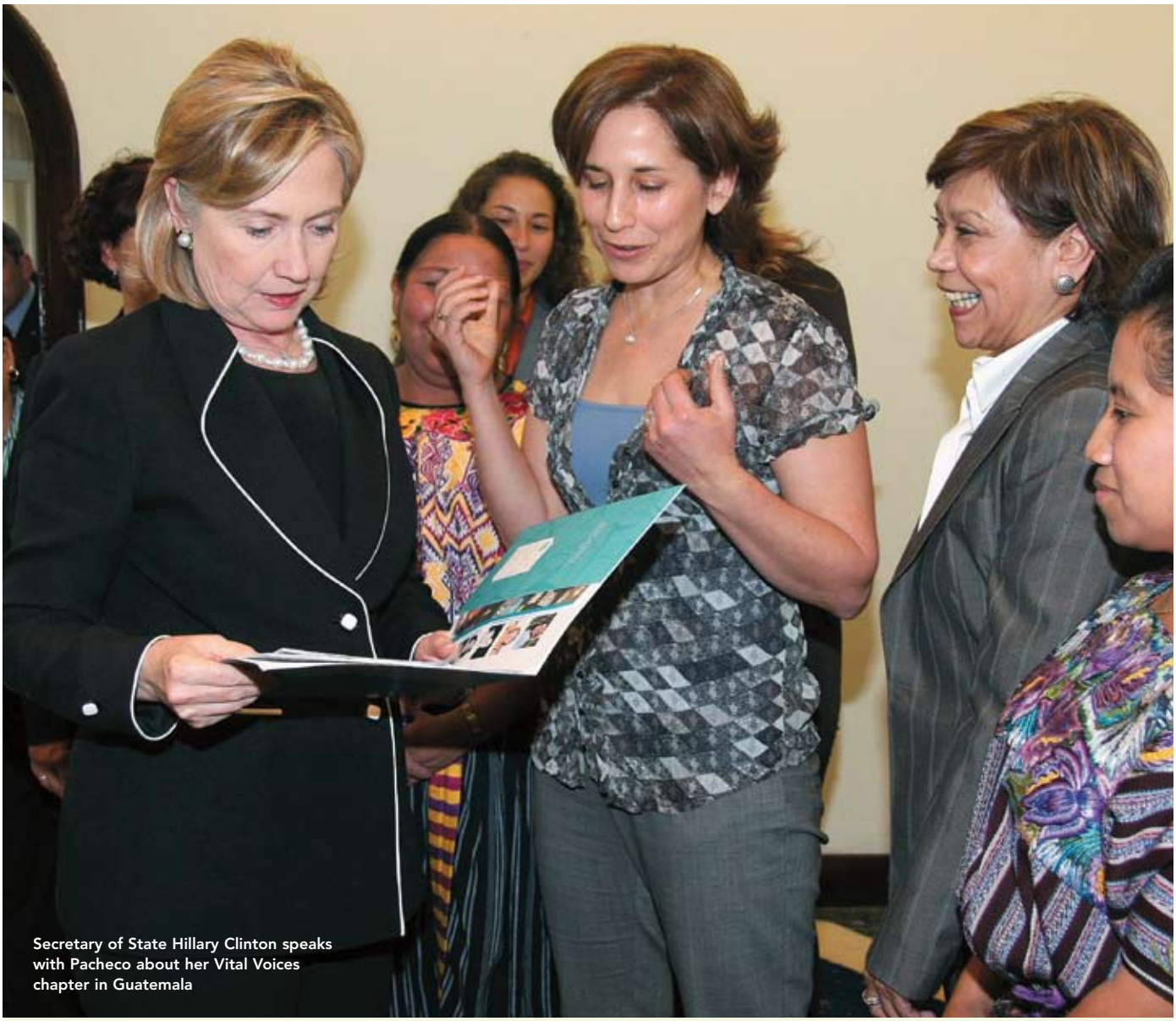
The USO

Photo illustration by Tom Loper

There's an App for That

Christopher Michel isn't the only one leveraging technology to connect leaders. India Leadership Initiative Fellow Anand Shah has created an Aspen Global Leadership Network iPhone application to keep Fellows connected wherever they are. Fellows can download the Network directory by searching "AGLN" on their iPhone's app store.

WOMEN



Secretary of State Hillary Clinton speaks with Pacheco about her Vital Voices chapter in Guatemala

Vital Voices

My name: Maria Pacheco

Fellowship: Central America Leadership Initiative

Where I live: Guatemala City, Guatemala

Job: Founder and General Manager, Kiej de los Bosques

Childhood ambition: To be an explorer, doing something outside that allowed me to wear boots, ride horses, and be around nature. That is why I became a biologist.

My role model: Martin Luther King. I heard his "I Have a Dream" speech, and it has always remained with me.

First job: Trainer in organic vegetable production at the Guatemalan Peace Corp Training Center

Proudest moment: When I received the Vital Voices Global Leadership Award for Economic Empowerment of Guatemalan Women. Another one: When I gave birth to my children.

Favorite local restaurant: La Pista, in Guatemala City

I am currently reading: *Indigo Adults* by Kabir Jaffe

AGLN project/goal: I started a Guatemalan Vital Voices chapter (Vital Voices is an organization founded by Hillary Clinton that empowers women leaders). Together with other Central American Fellows, the idea grew and we also started a Central American Network.

Impact: In Guatemala, we created an economic mentorship program for 20 young rural women. This year, we organized a Central American Women's Summit, with 400 women and 100 young girls in Guatemala to address the nation's greatest challenges. In Central America, this is important—because no region can prosper if only 50 percent of its people are making the decisions! To learn more, visit **www.vitalvoices.org**.

WOMEN

My name: Funmi Iyanda

Fellowship: Africa Leadership Initiative—West Africa

Where I live: Lagos, Nigeria

Job: Managing Director and Owner, Funmi Iyanda Productions

Childhood ambition: To be a writer

My role model: Bosede Afolabi—doctor, academic, consultant, volunteer, mother, cheerleader, social and emotional thermometer, best friend a girl can have

First job: Teenage home-lesson teacher to five families

Proudest moment: When I watched 30 of my Change A Life children walk onto the stage at the launch event in 2009.

Favorite local restaurant: Wakkis, in Abuja

I am currently reading: *One Hundred Years of Solitude* by Gabriel Garcia Marquez and *On Black Sisters' Street* by Chika Unigwe

AGLN project/goal: I founded a chapter of the Change A Life Foundation in Lagos, Nigeria, with an office and staff of its own.

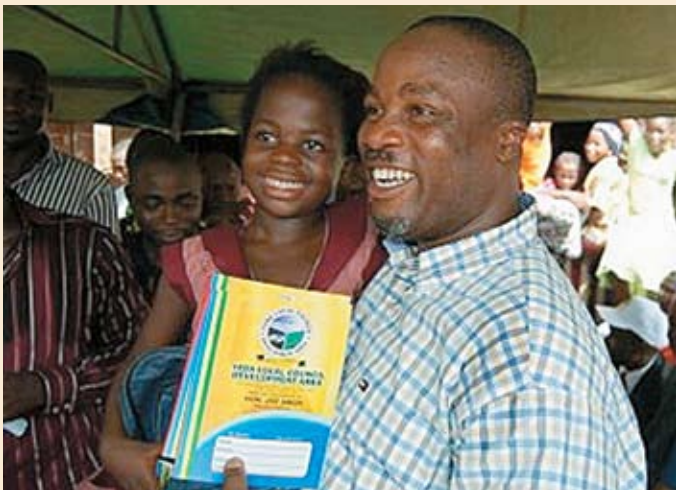
Impact: We help people in their most desperate hour (with little or no resources) to help themselves. The Foundation in Lagos is currently providing scholarships for 98 bright students who have survived trauma, loss, or abuse. It has also spurred the rehabilitation of a school of 200 children in a forgotten lagoon community. And the Foundation in Lagos has supported 3,000 women through its Family Support arm and, in the last six months, provided medical treatment for six young cancer patients in desperately poor circumstances. To learn more, visit **www.changealife.org**.

Iyanda

Dan Bayer

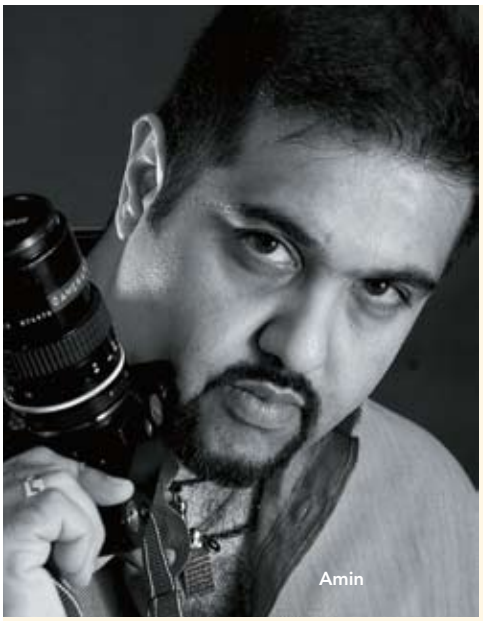
Change A Life

Iyanda's chapter of Change A Life brought education and opportunity to a rural community.



Change A Life

EDUCATION



Amin

My name: Salim Amin

Fellowship: Africa Leadership Initiative—East Africa

Where I live: Nairobi, Kenya

Job: CEO, Camerapix Ltd.; Chairman, A24 Media

Childhood ambition: To be a journalist

My role model: My father

First job: Carrying a tripod at CBC TV

Proudest moment: The premiere of my documentary, *Mo & Me*, at the Cannes Film Festival.

Favorite local restaurant: The Carnivore Restaurant, in Nairobi, Kenya

I am currently reading: *The Lost Symbol* by Dan Brown

AGLN project/goal: I am currently developing an African history curriculum for schools all around Africa to teach African children about their local heroes.

Mohamed Amin/Camerapix/A24 Media

Portraits of African heroes from Amin's educational DVDs.

Mohamed Amin/Camerapix/A24 Media

Olojede

Dan Bayer

Global Exchange

As any Aspen Global Leadership Network Fellow knows, one of the greatest strengths of the program is the intense moderated seminar experience. Using classic texts—from Socrates to Vaclav Havel—senior moderators guide discussions on leadership, values, and the good society. Many of the Network's senior moderators—like Institute Executive Vice President Peter Reiling and entrepreneur Stace Lindsay—come from the Henry Crown Fellowship, the Network's original leadership program. But, as the Network has spread across countries throughout the world, its ranks of senior moderators have become more and more diverse, reflecting a more global web of leaders.

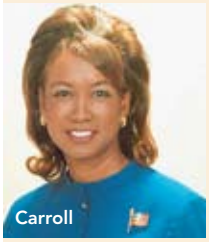
Fellows like Watanan Petersik of Singapore, Ferial Haffajee of South Africa, Dele Olejede of Nigeria, and Margarita Herdocia of Costa Rica are becoming crucial members of the Institute's moderator corps, leading seminars both in their home countries and in Aspen. "We are building a global corps of Fellows, and we want the moderators to represent a global perspective, too," says Reiling. "Now, a Fellow traveling to South Africa to take a seminar on globalization is just as likely to see a moderator from Thailand or Costa Rica as they are from South Africa."

THE NEXT CLASS OF LEADERS

THE 5TH CLASS OF RODEL FELLOWS

The Institute's Rodel Fellowships in Public Leadership were established to enhance American democracy by convening the nation's most promising young political leaders in a bipartisan setting. Rodel's newest class is evenly divided between Republicans and Democrats, and represents Fellows from 21 states, serving at local and state levels of government. To learn more about the Rodel Fellowships, visit **www.aspeninstitute.org/rodel**.

Adams


Carroll

Kirk Adams, Speaker, House of Representatives, Arizona
Kelly Ayotte, former Attorney General, New Hampshire
Kate Brown, Secretary of State, Oregon
Jennifer Carroll, State Representative, Florida
Janet Cowell, State Treasurer, North Carolina
Kevin de Leon, State Assemblyman, California
Reagan Dunn, King County Council, Washington
Kevin Elsenheimer, Minority Leader, House of Representatives, Michigan
Mike Flood, Speaker of the Legislature, Nebraska
Chris Koster, Attorney General, Missouri
Fiona Ma, Speaker Pro-Tem, State Assembly, California
Ross Miller, Secretary of State, Nevada
Sue Minter, Representative, Vermont
Josh Penry, Minority Leader, State Senate, Colorado
Stephanie Rawlings-Blake, Mayor, Baltimore, Maryland
Steve Simon, Assistant Majority Leader, House of Representatives, Minnesota
Rachel Storch, Minority Whip, House of Representatives, Missouri
Joe Straus, Speaker, House of Representatives, Texas
David Tandy, City Council President, Louisville, Kentucky
Natalie Tennant, Secretary of State, West Virginia
Jim Tucker, Speaker, House of Representatives, Louisiana
JB Van Hollen, Attorney General, Wisconsin
Jamie Woodson, Speaker Pro-Tem, State Senate, Tennessee

de Leon

Ma

THE 14TH CLASS OF HENRY CROWN FELLOWS

The Henry Crown fellowship is designed to engage the next generation of leaders in the challenge of community-spirited leadership. It brings together entrepreneurial young executives and professionals who have already achieved conspicuous success in their chosen fields. The two-year program includes a structured series of four seminars, and each fellow will undertake an individual leadership project. To learn more about the Henry Crown Fellowship Program, visit **www.aspeninstitute.org/crown**.

Etuk

Wong

Westergren

Yarborough

Fabricio Altamirano, CEO, Altamirano Publishing, San Salvador, El Salvador
Jeffrey Aronin, Chairman and CEO, Paragon Pharmaceuticals, Deerfield, Illinois
Joseph Daniels, President and CEO, National September 11 Memorial & Museum at the World Trade Center, New York, New York
Anne Dwane, President and CEO, Zinch, San Francisco, California
Ntiedo Etuk, Co-Founder and CEO, Tabula Digita, Inc., Long Island City, New York
Daniel Frank, President, Wheels Services, Wheels, Inc., Winnetka, Illinois
Stephen Gillett, CIO and General Manager of Digital Ventures, Starbucks Coffee Company, Seattle, Washington
Love Goel, Chairman and CEO, GVG Capital Group, Minnetonka, Minnesota
Sheila Gulati, General Manager, Application Platform and Developer Marketing Group, Microsoft Corp., Redmond, Washington
Reid Hoffman, Co-Founder and Executive Chairman, LinkedIn; Partner, Greylock Partners, Mountain View, California
Ben Lilienthal, General Manager, Citrix Online-Audio, LLC, Hoboken, New Jersey
Meaghan Lloyd, Chief of Staff and Project Designer, Gehry Partners, LLP, Los Angeles, California
Trish Lukasik, Region Vice President, Frito-Lay, Inc., Winter Park, Florida
Melissa Mowbray-d'Arbela, Co-Founder and CEO, Filligent Ltd., Hong Kong
Seth Seaberg, Founder and CEO, TREXA, Los Angeles, California
Tanya Shaw, Founder, President, and CEO, Unique Solutions Design Ltd., Nova Scotia, Canada
Brian Trelstad, CIO, Acumen Fund, New York, New York
Tim Westergren, Founder and Chief Strategy Officer, Pandora, San Francisco, California
Andrea Wong, former President and CEO, Lifetime Networks, Los Angeles, California
Portia Yarborough, DuPont Performance Polymers Business Integration Leader, DuPont Company, Wilmington, Delaware
Marci Zaroff, Founder and CEO, FASE, Boca Raton, Florida