# Pasos al Exito Steps to Success



# Rural Development Initiatives Mission

RDI cultivates leaders and catalyzes rural vitality

- Founded in 1991 downturn of the timber industry to help communities diversify their economies
- RDI has served over 350 rural communities, 9,860 rural leaders throughout Oregon, Washington, northern California, Idaho
- RDI works in two service areas
  - Leadership Development
  - Rural Economic Vitality



# Tupelo Model

- 1. <u>Local people</u> must address <u>local problem</u>.
- 2. Each **person** should be treated as a resource –
- 3. Meet the community needs through inclusivity
- Community development (CD) cannot be achieved without <u>organizations and structure</u>.

The Tupelo Model

- 5. Never turn the CD process over to any agency that does not involve the people of the community.
- **Expenditures** for CD are an investment not a subsidy and will return gains to the investors.

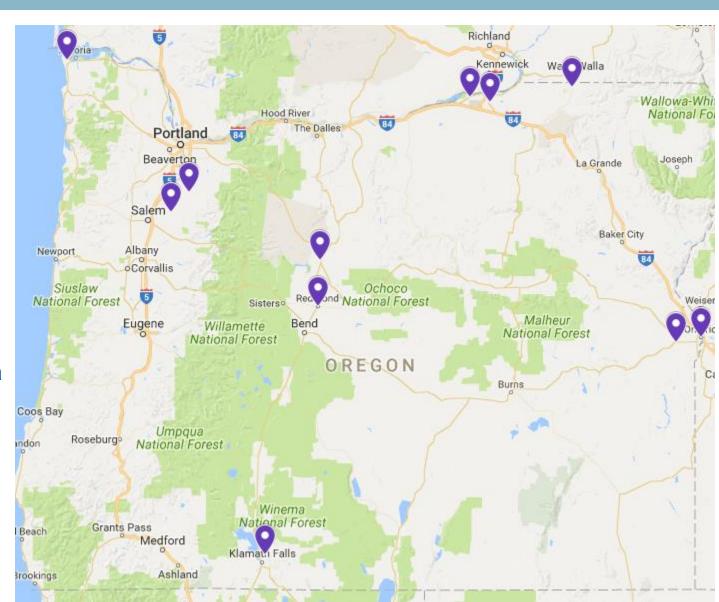


## Pasos al Exito = Steps to Success — History

- > RDI curriculum 'Made at the Kitchen Table' in English
- > Several communities have entrepreneurial trainings offered in English (mostly through SBDCs)
- > RDI seeks to fill gaps in needs no services in Spanish
- Oregon's Latino population is growing fast
  - Up 64% since 2010
  - Most growth from migration
  - Agricultural workers settling down
- > Small business is a staple a growing economy
  - Nation wide small business makes up 99.7%
  - 97.6% of businesses in rural with less than 20 employees
  - 47% of small businesses are Latino owned

#### Pasos al Exito = Steps to Success

- Rlamath Falls
- Madras 🖁
- 💡 Astoria
- Ontario
- 💡 Nyssa/Vale
- Milton-Freewater
- Hermiston
- 💡 Boardman/Umatilla
- Molalla 💡
- R Silverton
- Redmond R



#### Pasos al Exito Outline – Year 1

- Financial literacy training- 15 hours (added later)
  - Budgeting participants make their budget through class
  - Banking checking, savings, lines of credit
  - Investing market, small business, property
  - Credit accessing reports, using credit,
  - Loans access to capital, mortgages, small loans



#### Pasos al Exito Outline – Year 1 – Cont'd

- > Financial literacy training- 15 hours (added later)
  - Budgeting participants make their budget through class
  - Banking checking, savings, lines of credit
  - Investing market, small business, property
  - Credit accessing reports, using credit,
  - Loans access to capital, mortgages, small loans
- ➤ Small business development training- 18 hours
  - Operations, how a day looks, to hire or contract
  - Product/service pricing, pivoting, sharing
  - Marketing research & promotion
  - Financial statements
- ➤ 2 Follow-up Workshops
  - Participants choose topics
  - Panel of local experts



## Pasos al Exito Follow-Up — Year 2

- Access/connection to local, regional, and state/nation-wide resources
  - Small Business Development Centers
  - IDA Program
  - ITINs
  - Market research tools
  - Coaching
  - Basic needs



## Pasos al Exito Scoping

- > Is there interest/demand from the community?
- ➤ Is there someone local that can help co-facilitate?
- Is there capacity to support participants long-term?
- What are the major industries/ag seasons?
- Who are the major stakeholders?
- What is the Latino population?
- Are there services for Latinos?



# Pasos al Exito Funding

- > \$20 Participant fee for each course
- ➤ Grants/sponsorships
- > Partner contributions



















#### Pasos al Exito Challenges

#### **Challenges:**

- ➤ Low capacity for support there is a need for the program but no support
- ➤ Building strong partnerships many organizations are overwhelmed
- Consistent participation jobs, families, finances, all become barriers
- ➤ Lack of participant commitment not completing homework

#### Pasos al Exito Advice

#### **Suggestions:**

- > Build capacity in local organizations
- ➤ Have strong local partners
- Eliminate barriers to participation
- > Take the time ahead of time to scope and relationship build
- ➤ Have a good evaluation system in place
- > Take the pulse of the local small business environment
- > Don't be afraid to make mistakes
- Not every community is the same
- Innovate!

# Pasos al Exito Success/Challenges

#### **Successes:**

- ➤ Strong local partners
- > Participants experience successes
- > Improved community relationships

"I have taken control of what I earn and how much I can spend per day. I am more in control of my bank account where I have my money. Now, I think more about what I spend because I write it down." – Maria Areola (MS Astoria 2015) Desde que empezó la clase
de Money Smart ya he
pagarme a mí misma primero.
manejar mis finanzas mejor."

Desde que empezó la clase
pagarme a ahorrar mejor y
empezar mí misma primero.
manejar mí crédito y para
Fabiola Ambriz (MS Hermiston

# **Contact Information**

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