

Leading the Responsible Transition to a Clean Energy Future

Bryan Hannegan, Ph.D.
President and CEO, Holy Cross Energy



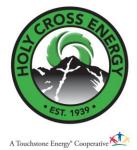
About Holy Cross Energy





\$120 million revenue 160 employees 240 MW peak demand 60,000 meters 3,000 miles of distribution 120 miles of transmission

Who We Are







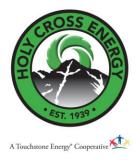








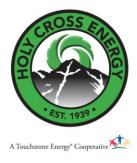
Our Industry is Changing ... Fast!



Several trends affecting the electric utility industry:

- Flat load growth
- Low natural gas prices
- Lower-cost renewables
- Expanding electricity markets
- Cheaper, better distributed resources
- Connected everything
- More consumer choices

How Will We Respond?



Respect the Past

- Maintain Poles and Wires
- Ensure Reliable Service
- Procure Necessary Resources
- Answer Customer Needs

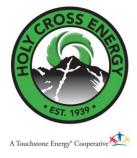
Embrace the Future

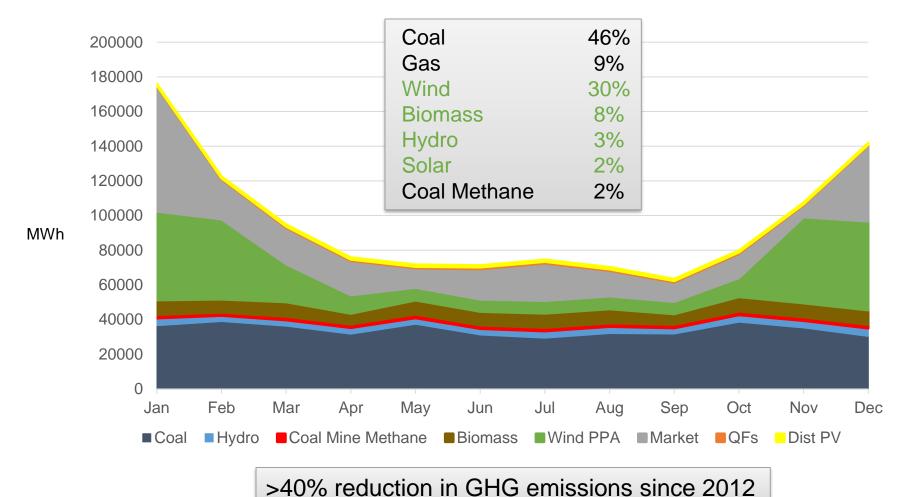
- New Power Supply Options
- Distribution Grid Flexibility
- Customer-Side Services
- Rate Design
- "Smart" Electrification

"Give our members what they want ...

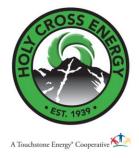
before someone else does!"

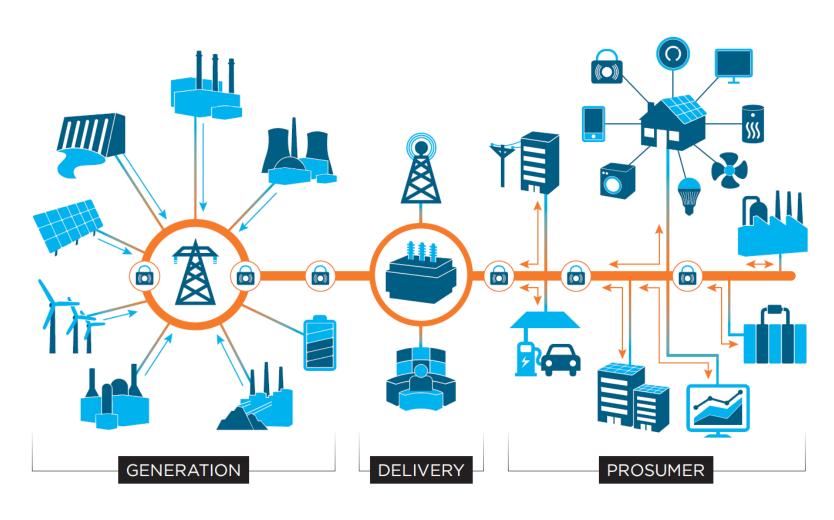
New Power Supply Options



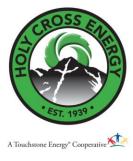


Distribution Grid Flexibility

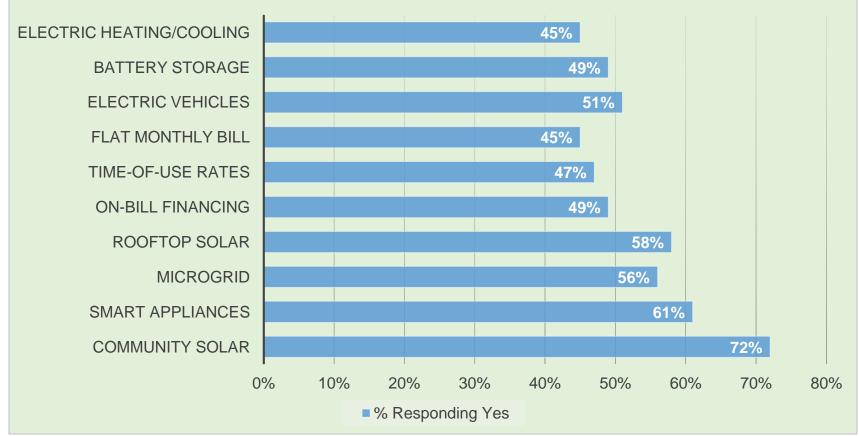




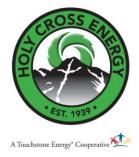
Customer-Side Services

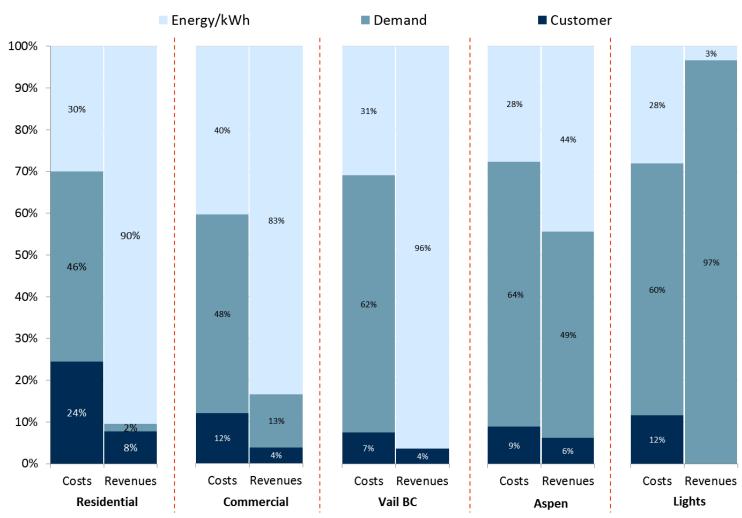






Rate Design





"Smart" Electrification



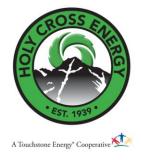






Transportation Sector Buildings Sector Industrial Sector **Light-duty cars and trucks** (battery Air source heat pumps Air source heat pumps (for and plug-in hybrid electric vehicles) space conditioning) Ground-source heat pumps Flectric machine drives Medium-duty battery electric Heat pump water heaters trucks Industrial heat pumps, induction Electric stovetops and Heavy-duty battery electric trucks furnaces, infrared heating, and ranges resistance heating for process Battery electric transit buses Electric dryers heat, including drying Electric boilers Ultraviolet heating

Thank You!



Holy Cross Energy provides <u>safe</u>, <u>reliable</u>, <u>affordable</u> and <u>sustainable</u> energy and services that improve the quality of life for our members and their communities.

Find out more at www.holycross.com

