





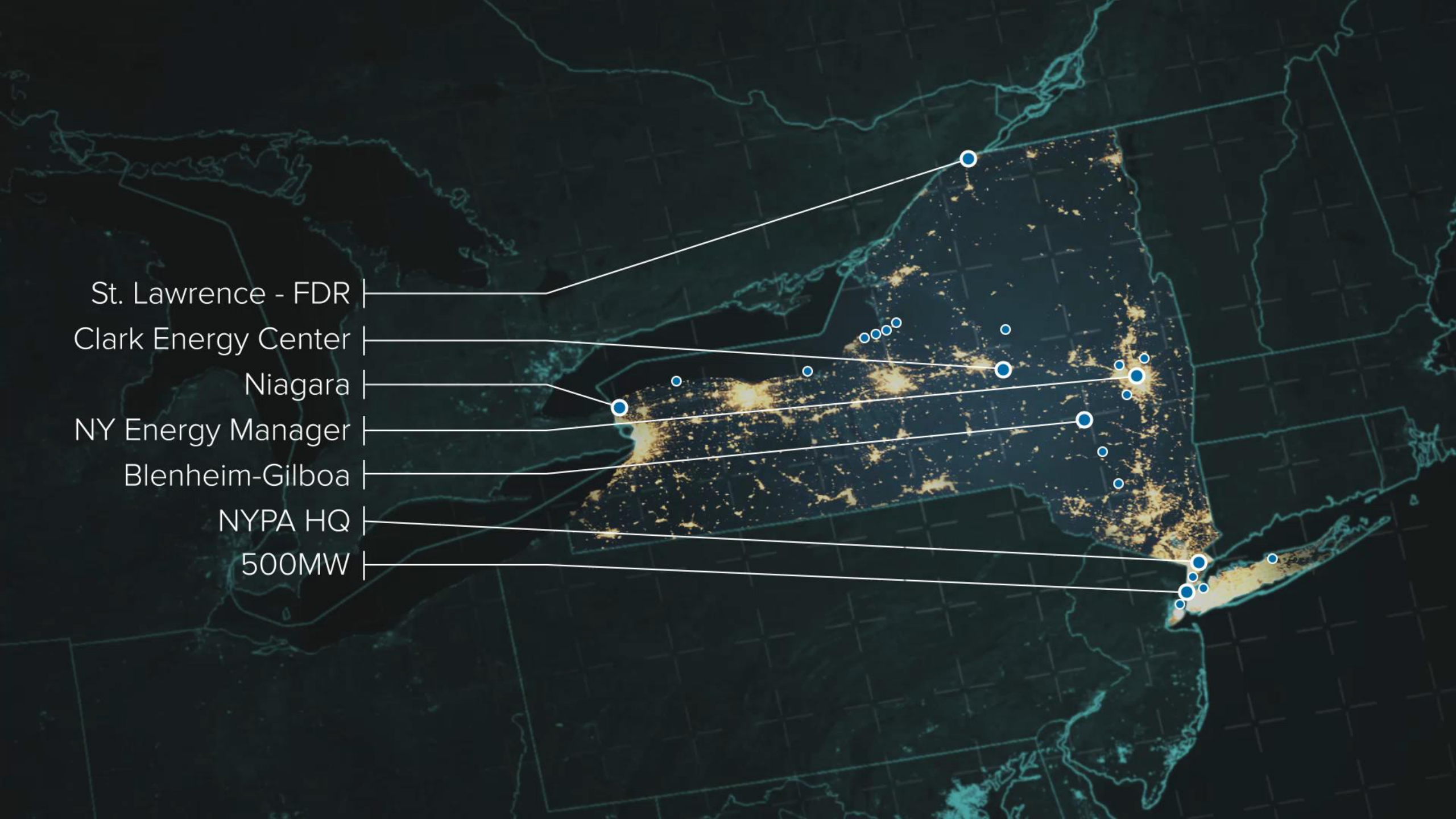


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A dark, stylized map of the United States with a glowing grid overlay. The Northeast region, including New York, New Jersey, and Pennsylvania, is highlighted with bright yellow and orange lights, suggesting a digital utility network. The rest of the map is dark with faint blue and green highlights.

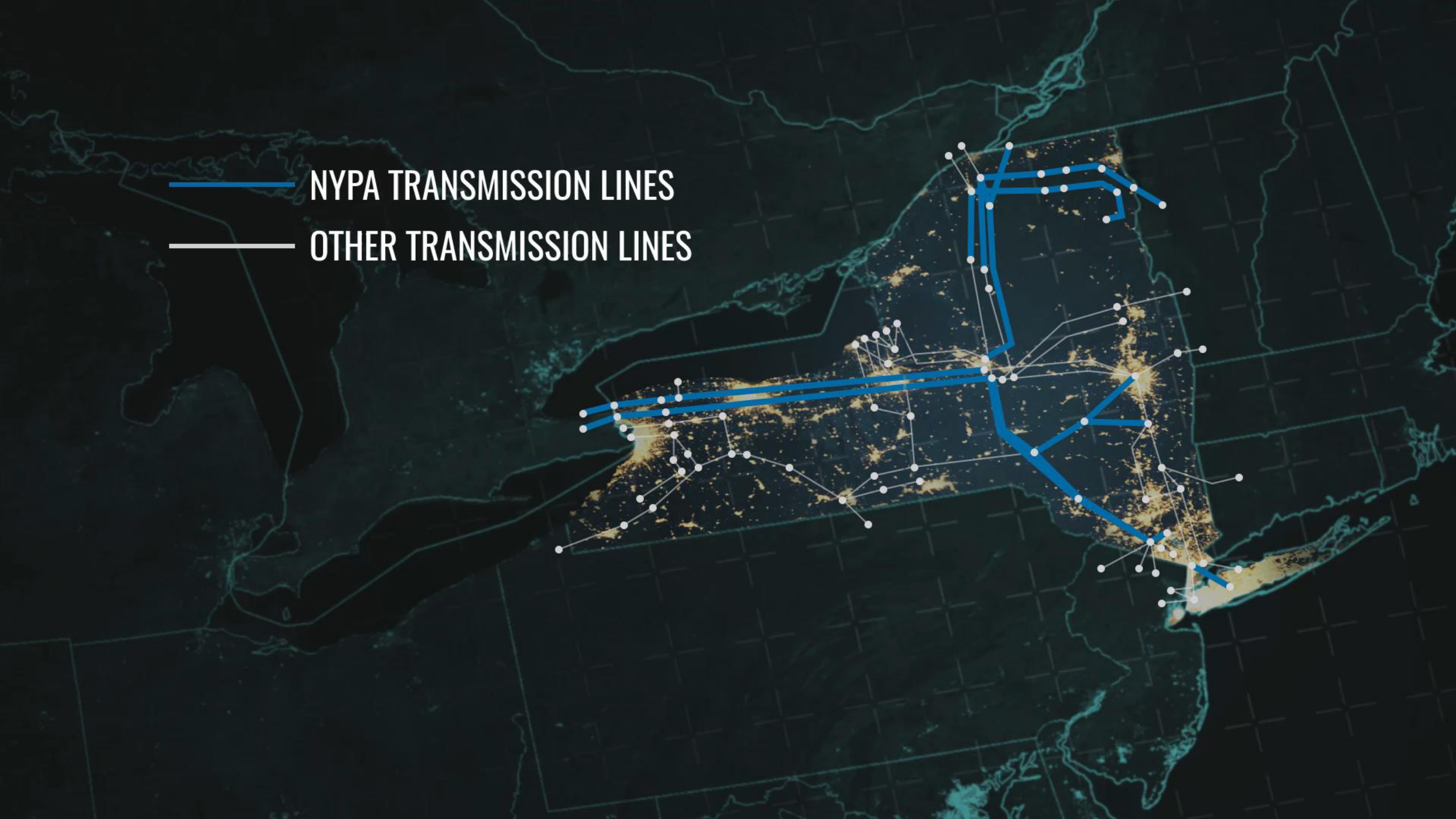
**The first end-to-end digital utility in the United States**

- St. Lawrence - FDR
- Clark Energy Center
- Niagara
- NY Energy Manager
- Blenheim-Gilboa
- NYPA HQ
- 500MW





— NYPA TRANSMISSION LINES  
— OTHER TRANSMISSION LINES





DECENTRALIZATION



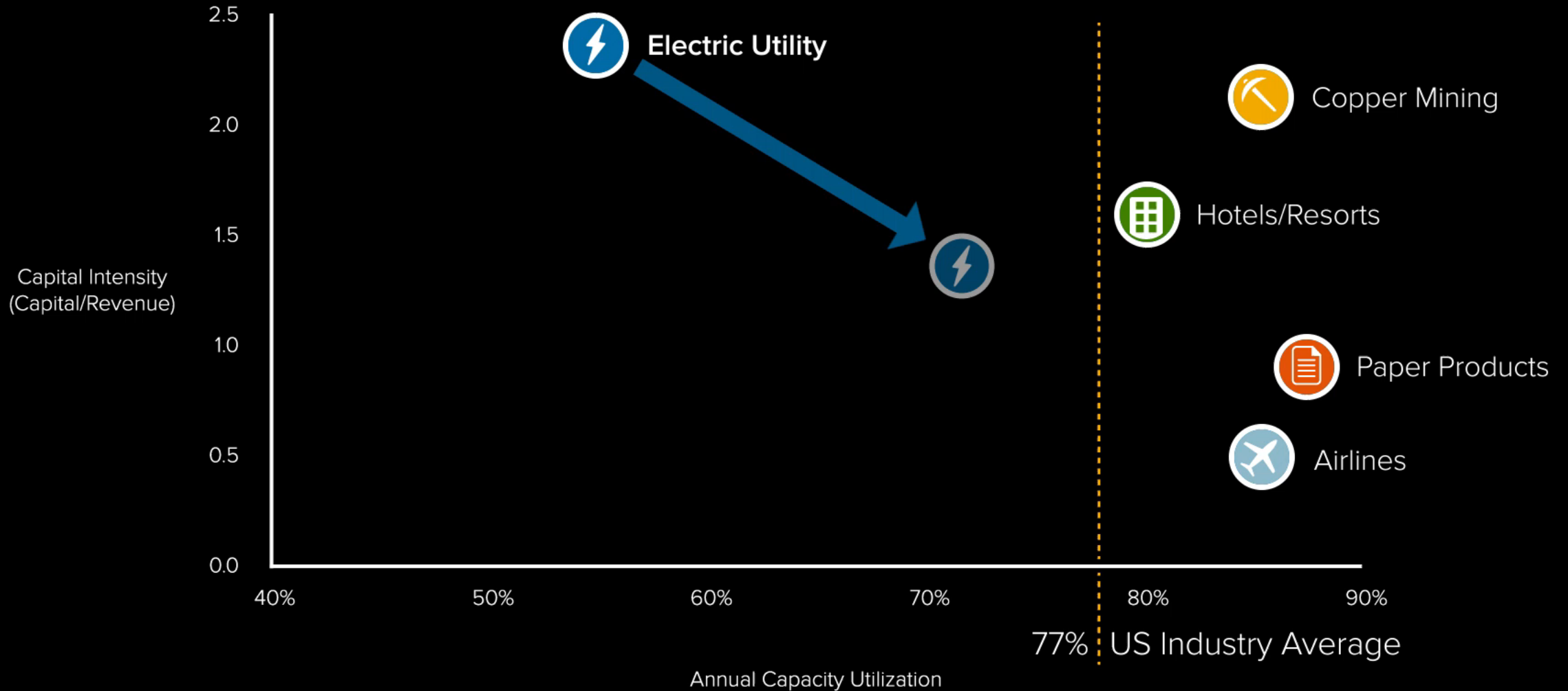
ELECTRIFICATION



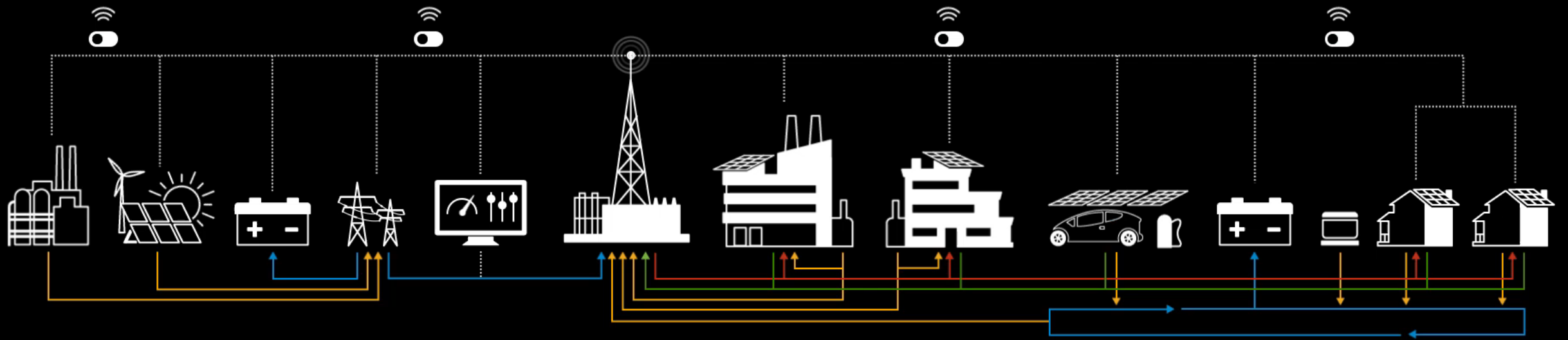
DIGITIZATION

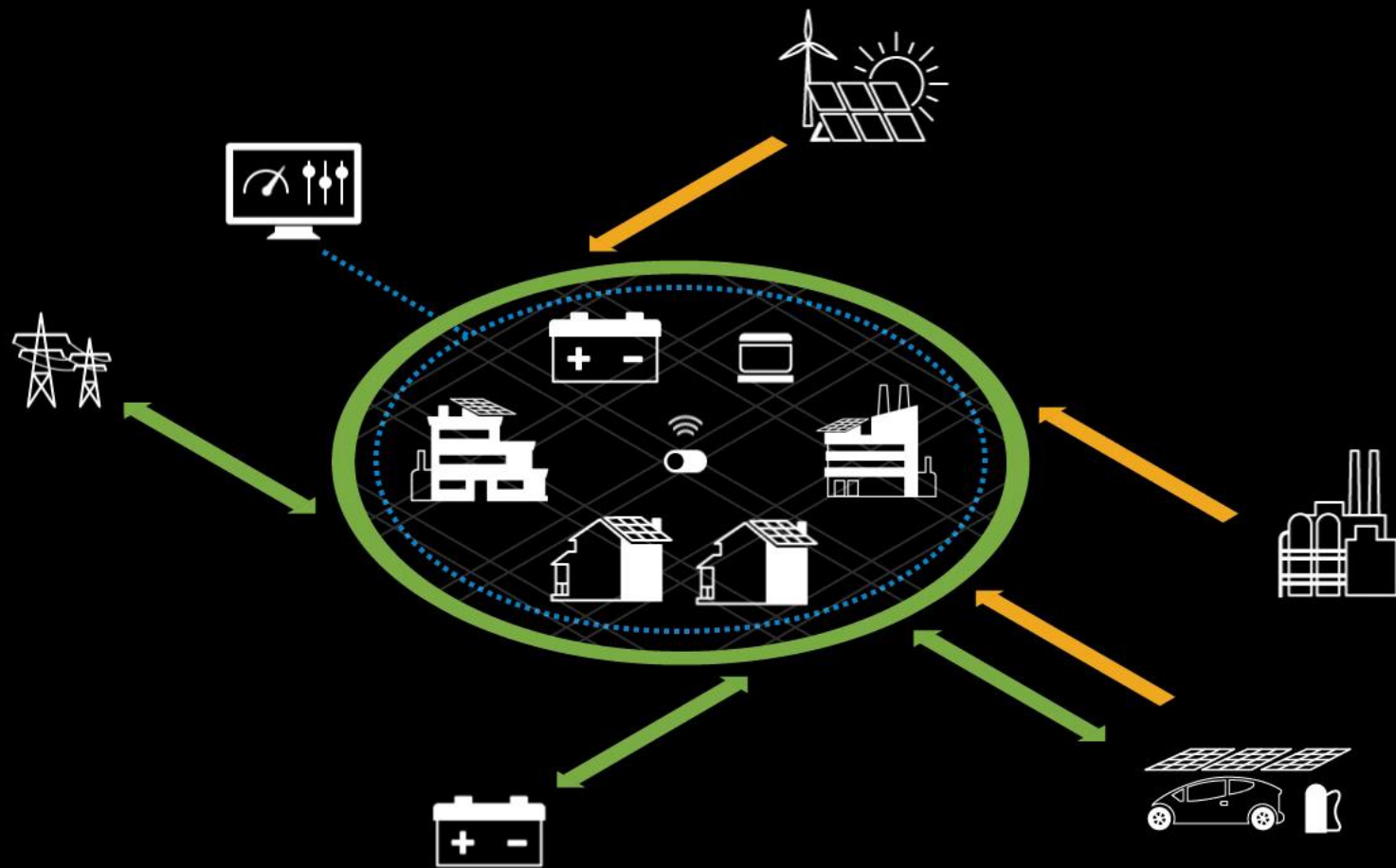


# Capacity Utilization by Industry

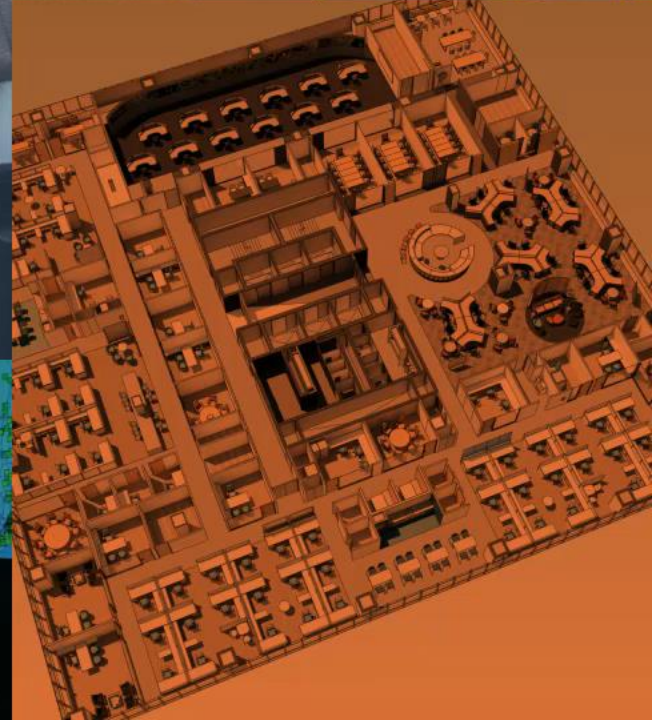








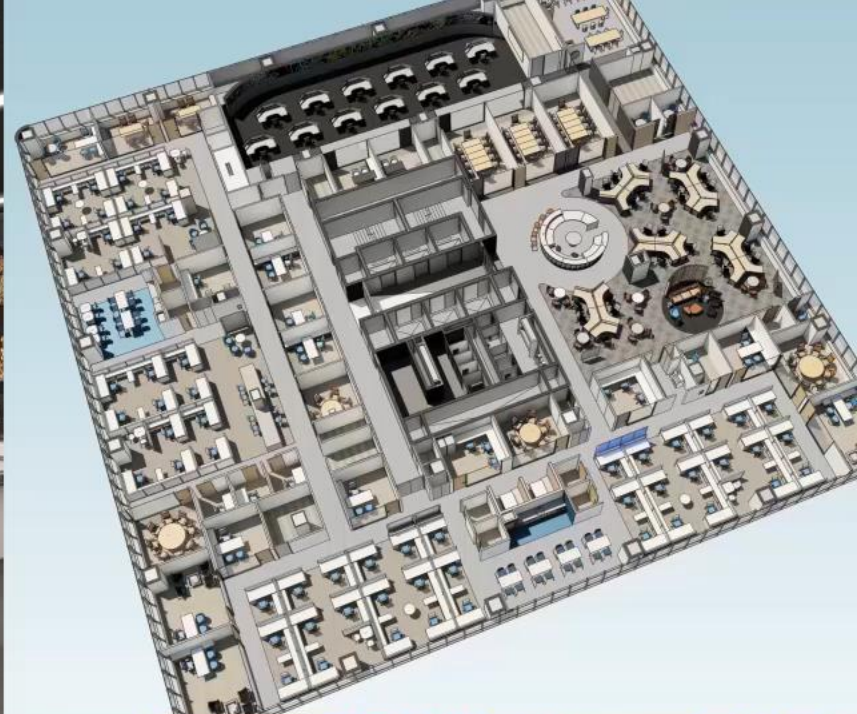
















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