



# ASPEN LEADERS ACTION FORUM

JULY 29-AUGUST 1, 2013





**The Aspen Institute** is an educational and policy studies organization based in Washington, DC. Its mission is to foster leadership based on enduring values and to provide a nonpartisan venue for dealing with critical issues. The Institute has campuses in Aspen, Colorado, and on the Wye River on Maryland's Eastern Shore. It also maintains offices in New York City and has an international network of partners.

The Aspen Institute does this primarily in four ways:

- **Seminars**, which help participants reflect on what they think makes a good society, thereby deepening knowledge, broadening perspectives and enhancing their capacity to solve the problems leaders face.
- **Young-leader fellowships around the globe**, which bring a selected class of proven leaders together for an intense multi-year program and commitment. The fellows become better leaders and apply their skills to significant challenges.
- **Policy programs**, which serve as nonpartisan forums for analysis, consensus building, and problem solving on a wide variety of issues.
- **Public conferences and events**, which provide a commons for people to share ideas.



The Aspen Global Leadership Network (AGLN) is a worldwide community of successful, high-integrity, entrepreneurial leaders, called "Aspen Global Leadership Fellows". Because of their demonstrated leadership accomplishments and abilities, these Fellows have been selected to be part of one of 15 geographic or sector-specific Fellowships around the world. These Fellowships include or are modeled after the Aspen Institute's flagship values-based leadership program, the Henry Crown Fellowship Program, launched in 1997. Fellows enter their program having demonstrated a great deal of personal success. They leave it inspired to make a greater mark on their communities and the world; to move as we say, "from success to significance." In between, they are provided with an intimate forum for deep introspection, probing dialogue and interactive problem-solving. The Aspen Global Leadership Network is designed to spur these Fellows to stretch themselves -- to take their leadership to greater heights and to broaden their impact to include society at-large. The Network connects Fellows through events like the Action Forum so that they can learn from, collaborate with and support one another. As of July 2013, the Aspen Global Leadership Network includes more than 1,600 Fellows from 46 countries -- and is growing. Fellows are using their businesses and their positions to create new ventures and jobs, develop medical devices for children, fight rare genetic diseases, improve employability, provide healthy meals to school children, promote environmental sustainability, reduce infant mortality, raise classroom engagement, stop ethnic violence, keep kids out of gangs, and battle corruption, just to name a few. The fellowships include:

- **Henry Crown Fellowship Program**
- **Africa Leadership Initiative — East Africa**
- **Africa Leadership Initiative — Mozambique**
- **Africa Leadership Initiative — South Africa**
- **Africa Leadership Initiative — West Africa**
- **Aspen Teacher-Leaders Program**
- **Catto Fellowship Program**
- **Central America Leadership Initiative**
- **China Fellowship Program**
- **India Leadership Initiative**
- **Liberty Fellowship Program**
- **Middle East Leadership Initiative**
- **Nigeria Leadership Initiative — Senior Fellows Program**
- **Pahara — Aspen Education Fellowship**
- **Rodel Fellowships in Public Leadership**

Plans for 2014-16 include possible new Fellowships in Southeast Asia, South America and the Financial Services industry. For more info: [www.aspeninstitute.org/leadership](http://www.aspeninstitute.org/leadership)



It's easy to talk about the world's challenges. We want to solve them.

That's why we are delighted to welcome you to the first-ever Aspen Leaders Action Forum.

As an optometrist in New York City, Henry Crown Fellow Jordan Kassalow observed that the livelihoods of millions of men and women in places like India and El Salvador depend on good eyesight, making access to simple eyeglasses a matter of survival. But he didn't just talk about it. He built VisionSpring.

From his desk at Microsoft in Seattle, Africa Leadership Fellow Patrick Awuah observed conditions in his home country of Ghana and decided that it needed a new generation of leaders, grounded in integrity and service. But he didn't just talk about it. He built Ashesi University.

And from a small rural town in California's Central Valley, Resnick Fellow Alesha Hixon observed most of the town's children entering kindergarten not ready for school. She didn't just talk about it. She built the Lost Hills Family Resource Center.

The world is full of opportunities for great entrepreneurs to step up and lead. At the Aspen Institute, we help them to do just that by providing the space for deep self-discovery and the inspiration for action.

Over the next four days, you will meet hundreds of great entrepreneurs from around the world. Business entrepreneurs, education entrepreneurs, political entrepreneurs, and more. Each is leading from a solid foundation of values that they hold to be essential. Each is building a sustainable solution to a challenge that resonates with them personally — and that affect us all.

As you mix and mingle, take advantage of this unique opportunity to learn about their personal journeys of discovery. Help them to imagine what's next. Help them to stretch in their leadership.

This is the 50th anniversary of Dr. Martin Luther King's "Letter from Birmingham City Jail." In it, he wrote: "We are caught in an inescapable web of mutuality, tied in a single garment of destiny."

Indeed we are.

Together, let's weave a beautiful garment. Let's think. Let's explore. Let's laugh and dance. But, for goodness sake, let's act.

Lynda Resnick

Peter Reiling

“ The time  
is always  
right to  
do what is  
right. ”

*Martin Luther King, Jr.*



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major funding provided by the  
**RESNICK FAMILY  
FOUNDATION**

## ABOUT LYNDA RESNICK

At the age of 19, Lynda Resnick founded a full-service advertising agency. Running a successful business so early in life gave her invaluable hands-on marketing experience. Her sound entrepreneurial instinct, a passion for authenticity and a deep understanding of consumer behavior have been the hallmarks of her 50-year career.

Lynda has been dubbed the POM Queen for obvious reasons. In 2002, only 12 percent of the population even knew what a pomegranate was. Today, pomegranates are everywhere – in beverages, foods, nutritional supplements, even cosmetics – primarily due to the effective marketing efforts of Lynda and her team at POM Wonderful.

In 1979, in one of her first entrepreneurial forays, Lynda and her husband Stewart purchased a fledgling floral wire service called Teleflora. She had the inspiration to pair fresh flowers with a collectible keepsake container. This simple idea turned ordinary flowers into something more lasting and meaningful, and earned her a Gold Effie Award. Today, Teleflora is the world's largest floral service and floral products company.

In late 2004, Lynda and Stewart acquired FIJI Water. She quickly orchestrated a brand identity relaunch, with marketing initiatives that were as unique as the brand itself. FIJI Water is now the largest imported bottled water brand in the United States.

Lynda and Stewart also own Paramount Farms and Paramount Citrus Companies, as well as JUSTIN Vineyards & Winery and Landmark Vineyards. For Paramount Farms, she helped create the iconic Get Crackin' campaign for Wonderful Pistachios, a successful advertising and marketing campaign now in its fifth year.

In 2009, Lynda shared her marketing secrets in a best-selling book, RUBIES IN THE ORCHARD. Published by Random House, it was an authoritative guide to building memorable brands and creating fresh approaches to launching them.

In addition to her business achievements, she is Vice Chairman of Los Angeles County Museum of Art's Board of Trustees; serves on the executive boards of The Aspen Institute, UCLA Medical Sciences, the Prostate Cancer Foundation, and the Milken Family Foundation; and is a trustee of the Philadelphia Museum of Art.



In 2010, Lynda turned her philanthropic attention to California's Central Valley, where a large portion of her company's employees live and work. Her efforts resulted in the launch of the Central Valley Leadership Project, a multi-pronged program that focuses on K-12 education initiatives, nurtures future leaders and transforms low-income and underserved towns into hopeful and vibrant communities.

In 2012, Lynda was awarded a Doctorate of Humane Letters by Bard College.

The Resnicks are proud parents and grandparents and maintain homes in Beverly Hills, California and Aspen, Colorado.

#### **ABOUT STEWART RESNICK**

Stewart A. Resnick is chairman and owner of Roll Global, a Los Angeles-based holding company that includes both global agricultural operations and well-known consumer-facing brands.

Among Mr. Resnick's companies are a number of Central California-based farming companies, including Paramount Citrus, Paramount Farming and Paramount Farms, the world's largest growers, processors and marketers of citrus, almonds and pistachios. His holdings also include POM Wonderful, grower of pomegranates and maker of the all-natural POM Wonderful pomegranate juice; Teleflora, the largest floral wire service in the world; FIJI Water, the largest imported bottle water in the United States; Suterra, the largest biorational pest control company in the United States; and more recently, JUSTIN Vineyards and Winery, an award-winning winery based in Paso Robles, and Landmark Vineyards, based in the Sonoma Valley.

Mr. Resnick is a member of the Executive Board of the UCLA Medical Sciences; member of the Board of Trustees of Bard College, Annandale-on-Hudson, NY; member of the Board of Trustees of the J. Paul Getty Trust; member of the Board of Conservation International; and trustee of the California Institute of Technology. He is also a member of the Advisory Board of the Anderson School Management, University of California, Los Angeles.

Mr. Resnick holds a Bachelor of Science degree in business administration from the University of California, Los Angeles (UCLA) and Juris Doctorate from UCLA Law School.

# SPONSORS

## MAJOR FUNDING PROVIDED BY THE RESNICK FAMILY FOUNDATION

### ADDITIONAL SPONSORSHIP PROVIDED BY

David M. Rubenstein

Goldman Sachs *10,000 Small Businesses* and *10,000 Women*

Visa, Inc.

The John P. and Anne Welsh McNulty Foundation

Barry-Wehmiller Company

Margot and Tom Pritzker

Robert K. Steel

LVMH Moët Hennessy Louis Vuitton Inc.

The Rodell Foundations

The Liberty Fellowship



*A Proud Sponsor of this year's Aspen Leaders Action Forum*

Visa's corporate mission is to make the security, reliability and convenience of universal electronic payments available to everyone, everywhere. It's a mission which enables us to both grow our business and contribute to improving the state of the world. And, it's the reason we invest in making our open global payments network smarter, more secure and more accessible. Our pledge is to increase people's access to financial tools and services that help to improve lives and contribute to global efforts to promote full financial inclusion.

And the good news is that today, the convergence of networks – mobile, Internet and electronic payments – and innovation in technologies offer great potential to provide access to these services to under-served populations in some of the most inaccessible regions of the world. These technologies hold the promise of reaching people at a scale greater than ever before.

Improving access to financial services is a goal shared by many. Our experience in Africa, India and Asia tells us that addressing this complex global challenge can only be achieved through partnerships. Partnerships between payment technology companies (like Visa), governments, financial institutions, mobile network operators, NGOs, academia and others.

By working together, we believe that global financial inclusion is achievable – one person, one family, one community at a time.

Join the conversation: [responsibility@visa.com](mailto:responsibility@visa.com)

Learn more: [visa.com/responsibility](http://visa.com/responsibility)



*Currently, 2.5 billion people in the world have no access to the kind of financial services which many of us take for granted.<sup>1</sup> No saving for the future, no ability to transmit money safely and securely, no access to insurance, pension products or credit. Access to such services is known to increase personal productivity, stimulate economic growth and ultimately help eliminate the cycle of poverty.*

<sup>1</sup> Source: 2010, Financial Access, World Bank Group





## Supporting entrepreneurs to create economic growth and more prosperous communities.

Goldman Sachs and its people are committed to helping in communities where we work and live – and in places more distant – where our ideas, people and resources can make a difference.

Through our *10,000 Small Businesses* and *10,000 Women* programs, and by working with local community partners, we provide business education, access to mentors and networks, links to capital, and business support services to underserved female entrepreneurs and to small business owners around the world. **To learn more, visit [gs.com/citizenship](http://gs.com/citizenship)**

Goldman Sachs is a proud sponsor of the Aspen Leaders Action Forum. We are honored to have graduates from the *10,000 Small Businesses* and *10,000 Women* initiatives with us in Aspen.



# 350 LEADERS at the ASPEN LEADERS ACTION FORUM

AREAS IN WHICH LEADERS ARE MAKING AN **IMPACT** THROUGH THEIR PROJECTS AND WORK

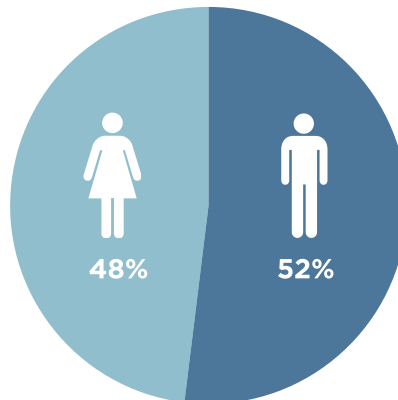


## MOST INSPIRATIONAL LEADERS

- Mahatma Gandhi
- Nelson Mandela
- Abraham Lincoln
- Dr. Martin Luther King, Jr.
- Barack Obama
- Hillary Clinton
- Lee Kuan Yew
- Margaret Thatcher
- Jesus Christ
- Rosa Parks
- Winston Churchill
- Theodore Roosevelt
- Benjamin Franklin
- Desmond Tutu
- George Washington
- Jean Monnet
- Mother Teresa
- Oprah Winfrey
- Paul Kagame
- Richard Branson

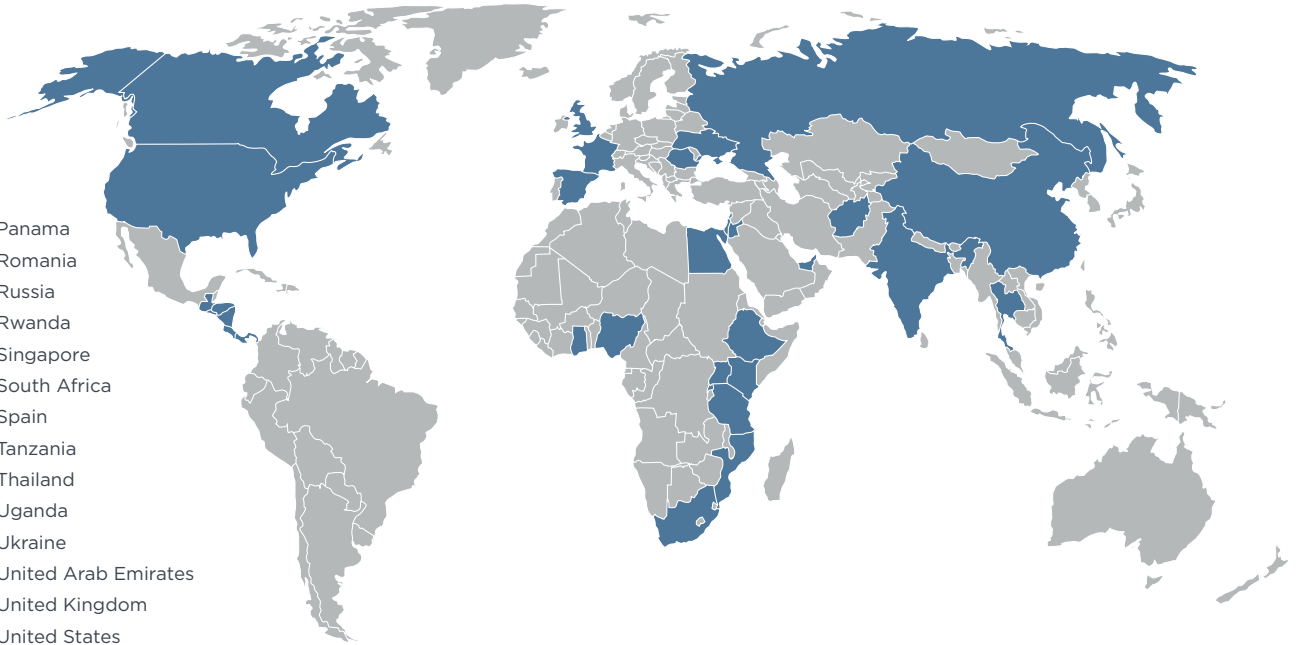
Selected by Participants at the Action Forum listed in order of popularity

## LEADERS BY GENDER

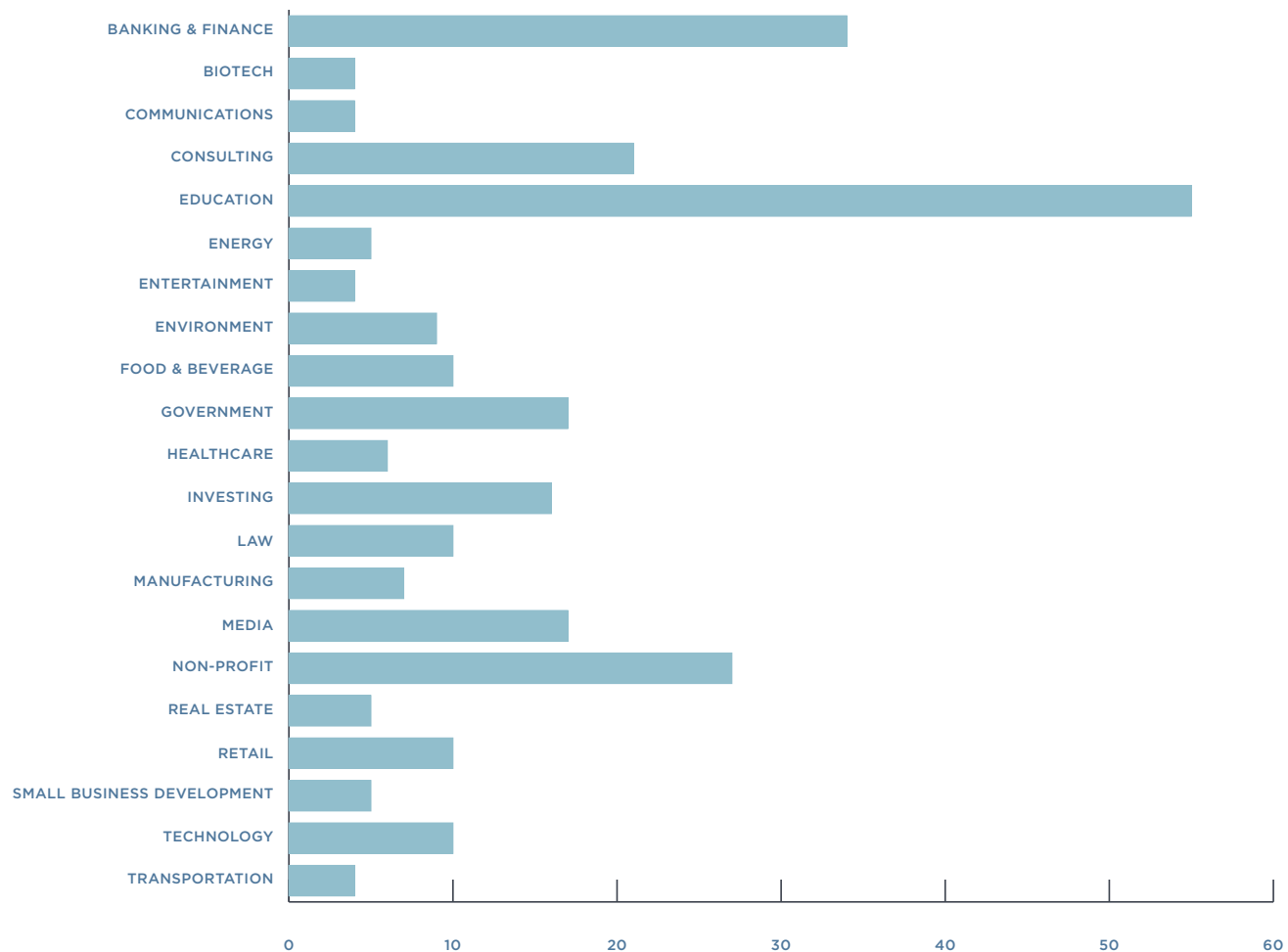


## LEADERS BY COUNTRY

- Afghanistan
- Canada
- China
- Costa Rica
- Egypt
- El Salvador
- Ethiopia
- France
- Ghana
- Guatemala
- Honduras
- Hong Kong
- India
- Israel
- Jordan
- Kenya
- Lebanon
- Mozambique
- Nicaragua
- Nigeria
- Panama
- Romania
- Russia
- Rwanda
- Singapore
- South Africa
- Spain
- Tanzania
- Thailand
- Uganda
- Ukraine
- United Arab Emirates
- United Kingdom
- United States



## LEADERS BY INDUSTRY



# ACTION PLEDGES

## SAMPLE OF ACTION PLEDGES BY LEADERS AT THE ASPEN LEADERS ACTION FORUM



### JOHN DEASY

I will increase graduation rates to more than 70% in the Los Angeles Unified School District.



### ELIZABETH GALANTE

I will bring energy security to 1,000 low income families in Louisiana by 2020.



### JONATHAN FERRARA

I will use art as a tool for social activism and enlightenment.



### MARY HIPPI

I will improve the nutrition and food quality in schools in South Carolina.



### LIN LIN JACOBS

I will raise sustainability consciousness in urban China.



### MADHU CHANDRIKA UDAY

I will empower unskilled young mothers in Bangalore.



### DAVITH KAHWA

I will establish credit reporting systems to improve access to finance in Tanzania.



### ANA PONCE

I will increase Latino voices in the national education reform dialogue in the United States.



### BRUCE ROBERTSON

I will register 15,000 farming families in northern Uganda to produce organic agriculture.



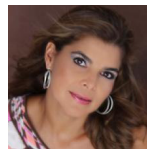
### ANTON GUNN

I will decrease the rate of uninsured blacks in South Carolina to less than 15%.



### ABIGAIL FALIK

I will make a global bridge year a common expectation and opportunity in America.



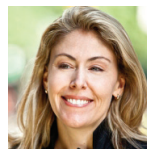
### SYLVIA GEREDA

I will use journalism courageously and without fear to give a voice to the voiceless.



### ANDISIWE KAWA

I will decrease the rate of uninvestigated rape cases in South Africa.



### JESSICA HUNT

I will reduce the stigma of mental illness in New York City.



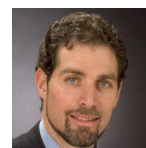
### AURA LETICIA TELEGUARIO SINCAL

I will reduce the social conflict between indigenous leaders and the private sector in Guatemala.



### KIRA ORANGE JONES

I will ensure that all children and their families have access to excellent schools in Louisiana.



### JORDAN KASSALOW

I will ensure 525,000 people gain access to affordable eyeglasses in 2013.



### YOAV VENTURA

I will open the gates to free education for thousands of students across the world.



### MANOJ KUMAR

I will support the education of 100,000 girls in India.



### MIKE BILODEAU

I will mentor and train United States veterans in starting their own business.



### ALESHA HIXON

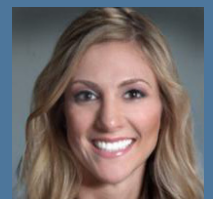
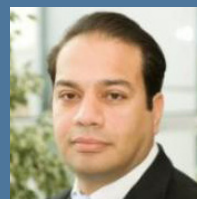
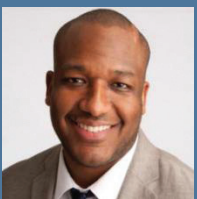
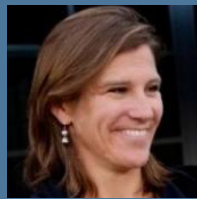
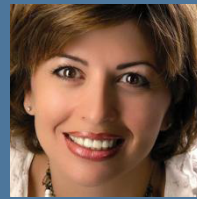
I will empower youth in California's Central Valley to increase the size of their civic footprint.

# CONNECT TO LEADERS

at the Action Forum.

Access full biographies for all participants.

Visit [AspenLeadersActionForum.org/Connect](http://AspenLeadersActionForum.org/Connect)



# IMPORTANT INFORMATION

## ACTION PLEDGES & THE ACTION WALLS

### DOERR-HOSIER CENTER & GRENWALD PAVILION

All participants are encouraged to make an Action Pledge during the event. Action Pledges are inspirational commitments to focus on new or existing efforts, projects or initiatives. You can make your Action Pledge on either of the Action Walls located near the Doerr-Hosier Center or the Greenwald Pavilion and tweet it using *#MyAspenAction*. See page 10 for examples.

## CONNECT WITH LEADERS AT THE ACTION FORUM

Biographies for participants of the Action Forum are available at [www.AspenLeadersActionForum.org/connect](http://www.AspenLeadersActionForum.org/connect). The Action Forum's website is enhanced for mobile use on smartphones and tablets. iPad Kiosks are also available throughout the Aspen Meadows property.

## BREAKFAST WORKSHOPS

Is there a topic you'd like to discuss during the Action Forum? Create or join a Breakfast Workshop topic on the iPad Kiosks located at the registration table in the Doerr-Hosier Center. Breakfast Workshops are optional and take place on the mornings of July 30, July 31 and August 1. Room locations will be emailed to all participants the evening before each Breakfast Workshop takes place.

## RECHARGE YOURSELF WITH OUR COFFEE BARISTA AND OXYGEN BAR

### BUCKMINSTER-FULLER DOME

Stop by the Buckminster-Fuller Dome (located between Anderson Park and the Koch Building) for a complimentary espresso drink or take a moment to enjoy the oxygen bar. A recharge station for your mobile phone and tablet is also available.

## HIGH ALTITUDE & MEDICAL ASSISTANCE

### BUCKMINSTER-FULLER DOME

Oxygen levels are lower in Aspen due to the high altitude. That coupled with the dry climate can contribute to the symptoms of altitude sickness — nausea, insomnia, shortness of breath, headache, accelerated pulse or nasal congestion. You can prepare yourself by staying well-hydrated, avoiding alcoholic beverages, keeping physical exertion to a minimum and taking in additional oxygen available at the Oxygen Bar in the Fuller Dome. An emergency medical responder is also available at the event. Please contact the nearest staff person for medical assistance.

## YOGA IN THE MORNING

### ANDERSON PARK

Join the movement! Local yoga teacher Gina Murdock of the The Aspen Yoga Society will be offering yoga classes and “body breaks” during the Aspen Leaders Action Forum. The Aspen Yoga Society celebrates “The Aspen Idea” cultivating and unifying Mind, Body and Spirit. More information can be found at [www.aspenyogasociety.org](http://www.aspenyogasociety.org). All classes are led by certified and highly skilled yoga instructors, suitable for all levels, and complimentary. Class schedule is as follows: Tuesday 7/30: 7:45AM (75 min), Wednesday 7/31: 7:00AM (60 min), Thursday 8/1: 7:30AM (60 min). A limited number of yoga mats are available.

## HAVE A QUESTION?

Ask one of our volunteers in the red short-sleeve shirts or any staff person wearing a red name badge.

# TRANSPORTATION AROUND ASPEN

Shuttles will run on a continuous loop to and from the Aspen Institute campus in the mornings and evenings, July 29 - August 1, stopping at the Limelight Hotel, St. Regis Hotel, across the street from Rubey Park bus terminal, The Little Nell bus stop, The Hotel Jerome, The Hotel Aspen/Molly Gibson and The Annabelle Inn. In addition, the RFTA Cross-Town Shuttle provides FREE transportation every 30 minutes, to and from downtown Aspen to the Aspen Institute campus and Benedict Music Tent. Many of the hotels in Aspen also provide shuttle service around town for their guests. Alternatively, participants can hop on a bike at one of the WE-cycle stations that are conveniently located around town and on the Aspen Meadows campus. See the transportation guide for maps and more detailed information.



## Aspen Pedestrian/Bike Way System

Route to Benedict Music Tent and Aspen Institute campus.

## FREE Cross-Town Shuttle

7:54 am - 9:06 pm daily

Every 30 minutes, the RFTA Cross-Town Shuttle provides FREE transportation to and from downtown Aspen to the Aspen Institute campus and Music Tent. The bus stop is in the main Music Tent parking lot.

### OUTBOUND

From Rubey Park (downtown Aspen) to Harris Hall at the Aspen Institute campus at :06 and :36 past each hour.

### INBOUND

From Harris Hall at the Aspen Institute campus to Rubey Park at :15 and :45 past each hour. **Call 970-925-8484 for more information.**

## Action Forum Shuttle

Shuttles will run on a continuous loop to and from the Aspen Institute campus in the mornings and evenings, July 29 - August 1, stopping at the Limelight Hotel, St. Regis Hotel, across the street from Rubey Park bus terminal, The Little Nell bus stop, The Hotel Jerome, The Hotel Aspen/Molly Gibson and The Annabelle Inn.

● Purple dots indicate venues and landmarks that are not shuttle stops.

- Benedict Music Tent** 1
- Paepcke Auditorium** 2
- Doerr-Hosier Center** 3
- Aspen Meadows Reception Center** 4

- Limelight Hotel** A  
355 S Monarch St
- Rubey Park Bus Terminal** B  
Durant Ave between Galena St & Mill St  
(Shuttle stops across the street)
- St. Regis** C  
315 E Dean St
- The Little Nell** D  
675 E Durant Ave
- Sky Hotel** E  
709 E Durant Ave
- The Hotel Jerome** F  
330 E Main St
- Explore Booksellers** G  
221 E Main St
- Hotel Aspen** H  
110 W Main St
- Molly Gibson Lodge\*** I  
101 W Main St
- Annabelle Inn** J  
232 W Main St



\*Guests staying at the Molly Gibson Lodge can catch the shuttle across the street at the Hotel Aspen.



ASPEN LEADERS  
ACTION  
FORUM

# AGENDA

## MONDAY, JULY 29

9:00AM – 12:00PM

**Registration for Fellows of the Aspen Global Leadership Network, The Aspen Institute Board of Trustees, and Event Sponsors**

Doerr-Hosier Center:  
Barksdale Lobby

12:00PM – 1:30PM

**Welcome Lunch**

Doerr-Hosier Center:  
The McNulty Room

2:00PM – 4:00PM

**Mini-Seminars - “Touching Base”**

- Readings-based, moderated discussions.
- Seminar sessions are pre-assigned and available on backside of name badge.

Multiple Locations

4:30PM – 6:00PM

### INTERACTIVE ROUNDTABLE TOPICS

(alpha order)

Participants selected sessions during registration. Personal agendas will be printed on backside of badge.

#### Education: Delivering Results In Complex Political Systems

Mashea Ashton  
John Deasy  
Sarah Usdin

**Moderator:**  
Bill Budinger

**Koch Building:**  
Booz Allen Hamilton Room

#### Education: Resilience - Maintaining A Thick Skin

Cami Anderson  
Kaya Henderson  
Andy Smarick

**Moderator:**  
Jean-Claude Brizard

**Doerr-Hosier Center:**  
Kaufman Room

#### Leadership Lessons: Higher Education in the 21st Century

Patrick Awuah  
Ángel Cabrera  
Arturo Condo

**Moderator:**  
Skip Battle

**Boettcher Building:**  
Dingman Room

#### Leadership Lessons: Moving From The Private Sector To The Public

David Agnew  
Karla Gonzalez  
David McCormick

**Moderator:**  
Ranji Nagaswami

**Meadows Reception Center:**  
Meadows Restaurant

#### Leadership Lessons: When Human Nature Is At Its Rawest

Cameron Blazer  
Ron Huberman  
Jaime Zablah-Siri

**Moderator:**  
Michelle Kydd-Lee

**Boettcher Building:**  
Harris Room

#### Leading The Family Business

Jim Crown  
Chadia El-Meouchi Naoum  
Christy Orris

**Moderator:**  
Eric Motley

**Koch Building:**  
Stranahan Room

#### Letter From Birmingham City Jail: 50 Years Later... Unfinished Business?

Thelma Golden  
Neil Phillips  
Shamina Singh

**Moderator:**  
Ben Dunlap

**Doerr-Hosier Center:**  
Catto Room

#### Navigating With Integrity In A World Of Gray

Angela Ofori-Atta  
Kristin Giselson Palmer  
Bernie Sucher

**Moderator:**  
Watanan Petersik

**Koch Building:**  
Lauder Room

#### On The Leading Edge of Science

Robert Blum  
Michael Bolick  
John Crowley

**Moderator:**  
Stace Lindsay

**Paepcke Building:**  
Clarke Library

#### Parenting: Managing Challenging Kids

Beth Goff  
Gigi Porras  
Shane Tedjarati

**Moderator:**  
Keith Berwick

**Meadows Reception Center:**  
Bernhard Room

#### Resilience

Troy Carter  
Aimée Eubanks Davis  
Anne Devereux

**Moderator:**  
Arjun Gupta

**Health Center:**  
Resnick-Malek Gym

#### Shooting The Elephant: Resisting The Mob

Forrest Alton  
Tunde Reis  
Anne Marie Slaughter

**Moderator:**  
Joanna Rees

**Boettcher Building:**  
Hudson Room

#### Workshop: Exponential Fundraising - How to Raise Money and Resources For Any Cause

Jennifer McCrea

**Moderator:**  
Bill Mayer

**Paepcke Building:**  
Adelson Gallery

**MAJOR FUNDING PROVIDED BY:**

**ADDITIONAL SPONSORSHIP PROVIDED BY:**

**THE RESNICK FAMILY FOUNDATION**

David M. Rubenstein  
Goldman Sachs 10,000 Small Businesses and 10,000 Women  
Visa, Inc.  
The John P. and Anne Welsh McNulty Foundation  
Barry-Wehmiller Company  
Margot and Tom Pritzker  
Robert K. Steel  
LVMH Moët Hennessy Louis Vuitton Inc.  
The Rodell Foundations  
The Liberty Fellowship



6:45PM	<b>Buses Depart for Off-Site Dinner</b> Departure Location 1: <b>The Aspen Meadows: Reception Center</b> Departure Location 2: <b>The Aspen Meadows: Paepcke Building</b>
7:00PM - 10:00PM	<b>Dinner &amp; Celebration at the Redstone Ranch Barn</b> <b>(Aspen Global Leadership Network, Spouses, The Aspen Institute Board of Trustees, and Event Sponsors)</b>  Hosted by Robert and Cynthia Chapman Buses will return guests to the Aspen Meadows and hotels in downtown Aspen.

## TUESDAY, JULY 30

### CONTINUED PROGRAMMING FOR THE ASPEN GLOBAL LEADERSHIP NETWORK

(Aspen Global Leadership Network, The Aspen Institute Board of Trustees, and Event Sponsors)

#### MORNING ACTIVITIES: SELECT ONE

**Open Breakfast**  
7:00AM - 9:00AM

No Programming

Doerr-Hosier Center: The McNulty Room

**Design Your Own Breakfast Discussion**  
7:45AM - 9:00AM

Create or Join a topic when you arrive on-site.

Multiple Locations:  
Rooms will be confirmed the night prior in Action Forum Daily Recap Emails

**Morning Yoga**  
7:45AM - 9:00AM

Complimentary, Limited Space Available

The Aspen Meadows Anderson Park

#### Action Workshops - Concurrent

9:45AM - 11:15AM

Participants serve as a personal board of advisors to help presenters overcome a leadership challenge. Action Workshop groups will be pre-assigned and a one-page description of the challenge will be distributed in advance.

Multiple Locations

### REGISTRATION & ORIENTATION

(Sponsored, Nominated & Spouse Participants)

#### Registration for Sponsored, Nominated & Spouse Participants

9:00AM - 11:00AM

- **Sponsored Participants** (eg: Resnick Leadership Scholars from the California Central Valley, Goldman Sachs *10,000 Small Business and 10,000 Women*),
- **Nominated Aspen Program Participants** (eg: Ascend, First-Movers, Aspen Romania, Aspen Spain, Aspen France),
- **Spouses** registered for full participation at the Action Forum

Doerr-Hosier Center: Barksdale Lobby

#### Orientation (Required)

11:00AM - 11:30AM

Doerr-Hosier Center: Kaufman Room

### JOINT PROGRAMMING

11:45AM - 1:30PM	<b>Kick-Off Lunch</b> Pre-assigned tables with moderated discussions.	Doerr-Hosier Center: The McNulty Room
2:00PM - 4:00PM	<b>Mini-Seminars - "The Challenge of Leading Change"</b> <ul style="list-style-type: none"> <li>• Readings-based, moderated discussions.</li> <li>• Seminar sessions are pre-assigned and available on backside of name badge.</li> </ul>	Multiple Locations

<b>PUBLIC</b>	4:30PM - 6:30PM	<b>The Leadership in Action Series - Afternoon Programming</b>	
		<p>The Leadership in Action Series offers public interviews, panels and discussions on a variety of current topics highlighting extraordinary leaders at the Action Forum. This session is included for all registered participants of the Action Forum.</p> <p>Tickets for the 3 day series will be available beginning July 3 for the public and non-registered family members. Cost - 3 Day Pass: Adults: \$125 / Under 21: \$50.</p> <p><b>The Greenwald Pavilion</b></p>	
	6:45PM - 7:30PM	<b>Reception</b>	Doerr-Hosier Center: Barksdale Lobby
	7:30PM - 9:00PM	<b>Dinner &amp; Announcement of the 2013 John P. McNulty Prize Finalists</b> The John P. McNulty Prize celebrates the boldness and impact Aspen Global Leadership fellows are bringing to the toughest challenges in their communities and the world-at-large.	Doerr-Hosier Center: The McNulty Room
	9:00PM	<b>Evening Bonfire</b> S'mores, Music, and Cash Bar	The Aspen Meadows Reception Center

## WEDNESDAY, JULY 31

<b>MORNING ACTIVITIES: SELECT ONE</b>	7:00AM - 8:00AM	<b>Open Breakfast</b>	
		No Programming	
		Doerr-Hosier Center: The McNulty Room	
	7:00AM - 8:00AM	<b>Design Your Own Breakfast Discussion</b>	
		Create or Join a topic when you arrive on-site.	
		Multiple Locations: Rooms will be confirmed the night prior in Action Forum Daily Recap Emails	
	7:00AM - 8:00AM	<b>Morning Yoga</b>	
		Complimentary, Limited Space Available. No sign-up necessary.	
		The Aspen Meadows Anderson Park	
	6:30AM - 9:30AM	<b>Hike in Maroon Bells</b>	
		Complimentary, Limited Space Available. Participants signed-up for the hike during registration. A boxed breakfast will be provided.	
		Buses will pickup hikers at 6:30AM from the The Aspen Meadows Reception Center, The Limelight Hotel, The Sky Hotel and the Molly Gibson. All Hikers will be dropped off at The Aspen Meadows for the 10:15AM Mini-Seminar Sessions. Bring all belongings for the day with you on the bus.	
	8:15AM - 9:45AM	<b>Action Workshops - Concurrent</b>	Multiple Locations
		Participants serve as a personal board of advisors to help presenters overcome a leadership challenge. Action Workshop groups will be pre-assigned and a one-page description of the challenge will be distributed in advance.	
	10:15AM - 12:15PM	<b>Mini-Seminars - "Engaging the World"</b>	Multiple Locations
		<ul style="list-style-type: none"> <li>Readings-based, moderated discussions.</li> <li>Seminar sessions are pre-assigned and available on backside of name badge.</li> </ul>	
	12:45PM - 2:15PM	<b>Lunch Presented by Goldman Sachs</b> <b>10,000 Small Businesses and 10,000 Women</b>	Doerr-Hosier Center: The McNulty Room

2:45PM - 4:15PM

<b>INTERACTIVE ROUNDTABLE TOPICS</b> (alpha order)  Participants selected sessions during registration. Personal agendas will be printed on backside of badge.	<b>Aging Parents: The Challenge Of Caring For Our Caregivers</b>  Carmen Alas Scott Bush Suzanne Malveaux  <b>Moderator:</b> Elliot Gerson  Doerr-Hosier Center: Kaufman Room	<b>Debate: The China Model - A Guide For The Rest?</b>  Sean Hinton Desmond Shum Plato Yip  <b>Moderator:</b> Rebecca Blumenstein  Boettcher Building: Hudson Room	<b>Education: Is The Classroom Obsolete?</b>  Larry Berger Ángel Cabrera John Danner  <b>Moderator:</b> Victor Reinoso  Kresge Building: Hines Room	<b>Education: What's The Role Of Community In Education Reform?</b>  Camila Chavez Marqueece Harris-Dawson Kaya Henderson  <b>Moderator:</b> Lillian Lowery  Koch Building: Stranahan Room
	<b>Energy: Self Sufficiency At What Price?</b>  Beth Galante Tim Marquez Tim Noonan  <b>Moderator:</b> Dele Olojede  Paepcke Building: Adelson Gallery	<b>Generation To Generation: Moral Dilemmas I'd Like To Prepare My Kids For...</b>  Ken Ofori-Atta Tiffany Shlain Derek Thomas  <b>Moderator:</b> Stace Lindsay  Paepcke Building: Clarke Library	<b>Good Nutrition: Whose Responsibility Is It?</b>  Ann Kulze Rhys Powell Shikha Sharma  <b>Moderator:</b> Carla Vernon  Doerr-Hosier Center: Catto Room	<b>Just Give Me 5 Minutes with President Obama And I'd Tell Him...</b>  William Bynum Ali Mufuruki Hildegard Vasquez  <b>Moderator:</b> Sonal Shah  Boettcher Building: Harris Room
<b>Moments Of Truth</b>  Ashish Gupta Funmi Iyanda Yoav Ventura  <b>Moderator:</b> Trevor Ncube  Koch Building: Lauder Room	<b>Stepping Out Gracefully... Without Stepping In It</b>  Ghassan Hasbani Srinija Srinivasan Ricardo Teran  <b>Moderator:</b> Jennie Johnson  Health Center: Resnick-Malek Gym	<b>Tolerance: Can We Embrace "The Other"?</b>  LaToya Cantrell Julie Gichuru Susie Hassan  <b>Moderator:</b> Paul Gaffney  Reception Center: Bernhard Room	<b>What the World Needs Now...</b>  Jean Desravines Alexandra Kissling Awel Uwihanganye  <b>Moderator:</b> Jacqueline Novogratz  Boettcher Building: Dingman Room	
<b>PUBLIC</b>	4:30PM - 6:30PM <b>The Leadership in Action Series - Afternoon Programming</b>  <b>The Greenwald Pavilion</b>			
	6:45PM - 7:45PM <b>The Leadership in Action Series - Reception</b>  Heavy hors d'oeuvres, carving station, raw bar, pasta stations.  <b>Doerr-Hosier Center: Barksdale Lobby &amp; Terraces</b>			
<b>PUBLIC: SELECT ONE</b>	8:00PM - 9:30PM <b>The Leadership in Action Series - Evening Exchange: Option 1</b>  <b>In Conversation With Tim Westergren &amp; Cloud Filmmaking: Making Free Collaborative Films for Nonprofits on a Global Scale</b> <i>Interview by Ben Dunlap</i> <i>Presented by Tiffany Shlain</i>  <b>Doerr-Hosier Center: The McNulty Room</b>			
	8:00PM - 9:30PM <b>The Leadership in Action Series - Evening Exchange: Option 2</b>  <b>Featured Film: "Gore Vidal: The United States of Amnesia"</b> <i>Presented by the Film's Producer: Chad Troutwine</i>  <b>Paepcke Building: Paepcke Auditorium</b>			

9:30PM - 1:00AM

**After Party**  
Celebrate the last night of the Action Forum with a DJ, Dancing, Cash Bar and Bonfire

The Aspen Meadows Reception Center

## THURSDAY, AUGUST 1

<b>MORNING ACTIVITIES: SELECT ONE</b>	7:00AM - 9:00AM	<b>Open Breakfast</b>
		No Programming  Doerr-Hosier Center: The McNulty Room
	7:30AM - 8:30AM	<b>Design Your Own Breakfast Discussion</b>
		Create or Join a topic when you arrive on-site.  Multiple Locations: Rooms will be confirmed the night prior in Action Forum Daily Recap Emails
	7:30AM - 8:30AM	<b>Morning Yoga</b>
		Complimentary, Limited Space Available. No sign-up necessary.  The Aspen Meadows Anderson Park
	7:30AM - 8:30AM	<b>Hike Along the Rio Grande Trail</b>
		Complimentary, Limited Space Available. No sign-up necessary.  The Aspen Meadows Reception Center

9:00AM - 10:30AM

### Action Workshops - Concurrent

Multiple Locations

Participants serve as a personal board of advisors to help presenters overcome a leadership challenge. Action Workshop groups will be pre-assigned and a one-page description of the challenge will be distributed in advance.

11:00AM - 12:30PM

<b>INTERACTIVE ROUNDTABLE TOPICS</b> (alpha order)  Participants selected sessions during registration. Personal agendas will be printed on backside of badge.	<b>Climate Change: The New Normal?</b>	<b>Debate: The United States Is No Longer An Indispensable Force In The World...</b>	<b>Education: Agenda 2040?</b>	<b>Education In A Rainbow Nation</b>
	Maria Blair Lauren Faber Beth Galante	Indrani Bagchi John Crowley David McCormick Ali Mufuruki	Jean-Claude Brizard John Danner Mark Sass	Mashea Ashton Tomeka Hart Ref Rodriguez
	<b>Moderator:</b> David Monsma  Doerr-Hosier Center: Kaufman Room	<b>Moderator:</b> Bill Budinger  Koch Building: Stranahan Room	<b>Moderator:</b> Joanna Rees  Doerr-Hosier Center: Catto Room	<b>Moderator:</b> John Deasy  Paepcke Building: Adelson Gallery
<b>Education: Youth - Hope For The Future Or Ticking Time Bomb?</b>	<b>If I Could Do It All Over Again</b>	<b>Leadership Lessons: Coming Home - My Return From The Diaspora</b>	<b>Should The United States Legalize Drugs?</b>	<b>Speaking Truth To Power</b>
Jim Balfanz Amit Bhatia Deema Bibi	Sabrina Bacal Ben Dunlap Heather Sonn	Patrick Awuah Orode Doherty Ricardo Teran	Cami Anderson Andrew Batten Sylvia Gereda	Bill Browder Julie Gichuru Hildegard Vasquez
<b>Moderator:</b> Arturo Condo  Paepcke Building: Clarke Library	<b>Moderator:</b> Tiffany Shlain  Reception Center: Bernhard Room	<b>Moderator:</b> Anand Giridharadas  Boettcher Building: Hudson Room	<b>Moderator:</b> Harry Strachan  Health Center: Resnick-Malek Gym	<b>Moderator:</b> Bill Mayer  Boettcher Building: Harris Room
<b>Technology: Empowering The People</b>	<b>The Road To IPO: Lessons Learned</b>	<b>The Role of Creativity In Building The Good Society</b>	<b>Workshop: Finding One's Personal Purpose</b>	
Estelle Akofio-Sowah Stephen Kehoe Yoav Ventura	Skip Battle Arjun Gupta Tim Westergren	Janet Echelman Lin Lin Jacobs Neo Muyanga	Antonio Lucio	
<b>Moderator:</b> Peter Hirshberg  Kresge Building: Hines Room	<b>Moderator:</b> Chris Varelas  Koch Building: Lauder Room	<b>Moderator:</b> Tamsin Smith  Boettcher Building: Dingman Room	<b>Moderator:</b> Stace Lindsay  Koch Building: Booz Allen Hamilton Room	



**PUBLIC**

12:45PM - 1:45PM

**The Leadership in Action Series - Afternoon Programming**

**In Conversation with David Brooks  
New York Times Op-Ed Columnist**

**The Greenwald Pavilion**

1:45PM - 3:00PM

**Picnic Lunch**

Families are invited to attend the closing outdoor BBQ lunch.

The Marble Garden

# MODERATORS FOR THE MINI-SEMINARS



## SKIP BATTLE

Senior Moderator, The Aspen Global Leadership Network  
UNITED STATES

Skip Battle is a long time Senior Moderator at the Aspen Institute. He was previously executive chairman of the board of Ask Jeeves, Inc. which was acquired by IAC/InterActiveCorp in July 2005. Prior to that, he served as CEO of the company from 2000 to 2003. From 1968 until his retirement in 1995, Skip served in management roles at Arthur Andersen LLP and then Andersen Consulting LLP (now Accenture), where he became worldwide managing partner of market development and a member of the firm's executive committee. He currently serves as chairman of the board of Fair, Isaac and Company, and as a director of Advent Software, Inc., Netflix and Expedia, Inc., as well as the Masters Select family of mutual funds. He was previously a director of PeopleSoft, Inc. and of Barra, Inc. Skip received a BA with Highest Distinction in economics from Dartmouth College and an MBA in finance from Stanford Business School, where he held McCarthy and University Fellowships. He has lectured at Stanford Business School, University of California-Berkeley Business School, and American University. Skip and his wife Hilary make their home in Berkeley, CA.



## KEITH BERWICK

Senior Moderator, The Aspen Global Leadership Network  
UNITED STATES

Keith Berwick is a Senior Fellow of the Aspen Institute and inaugural holder of the Keith Berwick Chair of Leadership. As such he moderates seminars for the India Leadership Initiative, the Africa Leadership Initiative, the Catto Fellowship in Environmental Leadership and other programs of the Aspen Global Leadership Network (AGLN). From 1996 to 2007 he served as Executive Director of the Henry Crown Fellowship Program and from 2003 to 2004 was Executive Vice President for Seminars of the Aspen Institute. A native Canadian, he has had a long and varied career as a historian, educator, television broadcaster, newspaper publisher and editor. He was educated at Syracuse University and the University of Chicago, where he earned his Ph.D. degree in U.S. history. He has taught at the University of California, Los Angeles; the Claremont Graduate School; Pepperdine University and the University of Southern California Graduate School of Business, and has lectured extensively at colleges and universities around the world. He is a four-time Emmy Award winning television broadcaster and principal of Berwick Communication, Inc., a newspaper and communication consulting company. He was founding president of Barry Ambrosetti & Associates, an Italian-American joint venture in global strategic planning, associate editor of *Pacific Historical Review* and editor of *New Management* magazine. From 1990 to 1996 he and his wife Sheena were publishers of the *Country News*, a weekly newspaper on California's Central Coast. He has served as member of the board of the Santa Barbara Foundation and the Eleos Foundation, and is a Lifetime Trustee of the Aspen Institute. He is author of *The American Revolutionary Experience, 1776-1976* and *The Federal Age, 1789-1829: America in the Process of Becoming*, among other historical works. He and his wife make their home in Santa Barbara, California and Bedminster, Bucks County, Pennsylvania.



## MARIA BLAIR

Catto Fellowship Program  
National Vice President, American Cancer Society  
UNITED STATES

Maria Blair most recently worked as the national vice president of the American Cancer Society, leading strategy and global operations. The American Cancer Society is the largest voluntary health organization in the world, with over 6,000 employees, 3 million volunteers and \$2B in assets. Previously, Ms. Blair was Deputy Associate Director at the White House Council on Environmental Quality. She led an interagency effort to develop Federal recommendations for adapting to climate change impacts both domestically and internationally. She currently serves on the federal advisory committee for the National Climate Assessment. Prior to that, Ms. Blair was Associate Vice President and Managing Director at The Rockefeller Foundation, providing leadership and strategic direction for all Foundation initiatives. She led major global initiatives in climate change and innovation. Ms. Blair was also an Associate Principal with McKinsey & Company, where she focused on both nonprofit organizations and leading global financial services companies. Ms. Blair was a Rhodes Scholar at Oxford University's Balliol College, where she earned a master's degree in politics, economics and philosophy, and has her undergraduate degree from Harvard University. While at Harvard, she founded SummerStep, a nonprofit organization working with children in the Mission Main housing projects. Ms. Blair is the vice chair of the board of directors for the Nonprofit Finance Fund, an Aspen Institute Catto Fellow as well as a member of and moderator for the Aspen Global Leaders Network.



### **DIEGO DE SOLA**

Central America Leadership Initiative (CALI)  
Co-Founder & President / Chief Executive Officer, Glasswing International / Inversiones Bolivar  
**EL SALVADOR**

Diego is a Central American born in El Salvador. Having lived in the United States for 20 years, his ambition is to foster a more trusting (thereby more efficient) environment in his country and region through his involvement in business and non-profits. Diego is Co-founder and President of Glasswing International ([www.glasswing.org](http://www.glasswing.org)), a non-profit social venture promoting volunteerism in education, health and social integration. Formerly an associate at Citicorp Securities in New York, he later worked for UNEX, a Central American coffee exporter, and is currently CEO of Inversiones Bolivar, a 50-year-old real estate development firm operating in El Salvador, Honduras and Costa Rica. Diego is an alumn of the Hotchkiss School, Cornell University (BS) and NYU Stern School of Business (MBA). He was invited to join the World Economic Forum's "Young Global Leaders" in 2012. Diego and his wife, Alexandra, are parents to three boys: Diego Xavier, Herbert and Alejandro. He is a Fellow of the inaugural class of the Central America Leadership Initiative as well as a member of and moderator for the Aspen Global Leadership Network.



### **JOHN DEASY**

The Pahara - Aspen Education Fellowship  
Superintendent, Los Angeles Unified School District  
**UNITED STATES**

John E. Deasy is superintendent for the Los Angeles Unified School District, the second largest school district in the nation. Prior to this position, John was the Deputy Superintendent for LAUSD. John has served as a deputy director of education for the Bill & Melinda Gates Foundation. Prior to joining the foundation, John served as superintendent of the Prince George's County, Md., Public Schools. During his time in Prince George's, John also launched a pay-for-performance plan that was approved by the Board of Education and developed jointly with labor. Previously, John served as superintendent of the Santa Monica-Malibu Unified School District in California and of the Coventry Public Schools in Rhode Island. He has been a Broad Fellow, an Annenberg Fellow, a State Superintendent of the Year, and a consultant to school districts undertaking high school reform and district-wide improvement strategies. He is a Fellow of the inaugural class of The Pahara - Aspen Education Fellowship as well as a member of and moderator for the Aspen Global Leadership Network.



### **ORODE DOHERTY**

Africa Leadership Initiative - West Africa (ALI-WA)  
Country Director, Africare Nigeria  
**NIGERIA**

Dr. Orode Omolara Doherty is a Pediatrician, Public Health Physician and the Country Director of Africare Nigeria. Africare currently implements four projects in Nigeria, servicing eleven states in Nigeria, supporting malaria prevention and treatment services, care for orphans and vulnerable children (OVC) by reducing their vulnerability through economic empowerment for the female caregivers in these households with sub-recipient funding from the Global Fund, ExxonMobil Foundation and USAID. In the year preceding this appointment, she took the lead on the transformative opportunity for the Massey Street Children's Hospital (MSCH), Nigeria's oldest children's hospital working with a team of independent experts. She served previously as Project Director for Africare's Technical Response to AIDS-Affected Populations (TAP) project in Nigeria as well as the pioneer Pediatric Advisor at Columbia University's International AIDS care and treatment Programs (ICAP). In both these positions, she led teams responsible for establishing over 120 community based HIV care and treatment access centers across nine states in Nigeria. Orode obtained her medical degree from the University of Benin Medical School in Nigeria and a Master's of Public Health degree in Maternal and Child Health from Harvard University in Boston, Massachusetts. She and her husband 'Funso have three children. She is a Fellow of the American Academy of Pediatrics, Associate Fellow of the West African Post Graduate Medical College, a Fellow of the African Leadership Initiative West Africa, as well as a member of and moderator for the Aspen Global Leadership Network.

# MODERATORS FOR THE MINI-SEMINARS



## **BEN DUNLAP**

Senior Moderator, The Aspen Global Leadership Network  
Former President, Wofford College  
**UNITED STATES**

Benjamin Dunlap is the Former President and the Chapman Family Professor in the Humanities at Wofford College. He holds degrees from Sewanee: The University of the South and Oxford University, which he attended as a Rhodes Scholar. His first full-time faculty appointment was at Harvard University, from which he had received a PhD in 1967. He also has held appointments as Carolina Professor at the University of South Carolina, Fulbright Senior Lecturer in Bangkok and Chiang Mai, and U.S.-Japan Leadership Fellow in Tokyo. Since 1985, Dunlap has been a frequent moderator for the Aspen Institute in this country and abroad. His 2007 presentation as one of “Fifty Remarkable People” at the annual TED Conference is posted on their website. In addition to many publications, he has served as writer-producer for more than 200 Public Television programs, winning numerous national and international awards. For four and a half years, he performed as soloist and principal dancer for the Columbia City Ballet. In 2006 Dunlap was awarded an honorary doctorate by his alma mater, and in 2010 he was honored with the South Carolina Governor’s Award in the Humanities. He is a co-founder of Liberty Fellowship and a Senior Moderator for the Aspen Global Leadership Network.



## **CHADIA EL MEOUCHI NAOUM**

Henry Crown Fellowship Program (HCFP)  
Managing Partner, Badri and Salim El Meouchi Law Firm  
**LEBANON**

Chadia El Meouchi Naoum is managing partner of Badri and Salim El Meouchi Law Firm, one of the oldest regional law firms with offices in Lebanon and Qatar. Chadia is a visiting professor at Pantheon Assas University for the LL.M. in Business law. She is a member of the Lebanese Committee for Human Rights Watch, a co-founder and board member of Les Journées des Sciences Association, a founder and board member of Young Arab Leaders Lebanon, and head of the Legal and Regulatory Committee of the Lebanese Corporate Governance Task Force. Chadia served as a board member for the Lebanese Transparency Association until 2009. Chadia is a member of the New York Bar and has an LL.M. from Georgetown University, an LL.B. from the University of Montreal, a BA from Concordia University, and a license in alternative methods of conflict resolution by the Canadian International Commerce Arbitration Centre. She has a postgraduate diploma in oil and gas law from Robert Gordon University at Aberdeen in the U.K. and is enrolled in an LL.M./M.Sc. in oil and gas law. She also has an Islamic Finance Qualification from the UK Securities and Investment Institute and the Ecole Supérieure des Affaires. She is the co-founder of the Middle East Leadership Initiative, a 2008 Henry Crown Fellow of The Aspen Institute, as well as a member of and moderator for the Aspen Global Leadership Network.



## **PAUL GAFFNEY**

Henry Crown Fellowship Program (HCFP)  
President & Chief Executive Officer, AAA Northern California, Nevada, and Utah  
**UNITED STATES**

Paul J. Gaffney is president and CEO of AAA Northern California, Nevada, and Utah, the second largest AAA affiliate with 4.3 million members. Paul has more than 20 years of experience in business transformation and operations leadership at large and diverse organizations including AAA, Charles Schwab and Staples, among others. He is an independent board member of PowerReviews, Inc., the leading web 2.0 platform for eCommerce reviews and of Swarmbuilder, Inc., an innovative provider of sales training and incentive systems for retail sales professionals; a member of the St. Mary’s College School of Economics and Business Administration Advisory Board and Chair of the Strategic Planning Subcommittee. He is a published author and has been a guest lecturer on transformational change at MIT. He was inducted by CIO Magazine into the CIO Hall of Fame in 2007 for significant contributions to and profound influence on the IT discipline. Paul earned his BA in computer science from Harvard College in Cambridge, Massachusetts. Paul is a 2009 Henry Crown Fellow of The Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.





### **SYLVIA GEREDA**

Central America Leadership Initiative (CALI)  
Director, Informe Especial, Canal Antigua  
**GUATEMALA**

Sylvia Gereda is director of Special Reports on Canal Antigua, a TV channel in Guatemala. Previously, she was the director and vice president of El Periodico, a prominent Guatemalan newspaper. She was also the head of the Investigative Journalism Team there and wrote an opinion column twice per week.

In 2011, Sylvia began the first investigative television program in Guatemala, called Informe Especial (Special Report). She teaches journalism at Universidad Francisco Marroquin in Guatemala. She is the president of Vital Voices' Guatemala chapter and VP of the Guatemalan Chamber of Journalism. In 2004, she was recognized by Guatemalan President Oscar Berger and was appointed to the National Council against Corruption to implement laws in favor of transparency. In 2006, she was appointed as regional VP of the Free Press Commission under the Inter-American Press Society. She holds a Ph.D in sociology from the University of Salamanca in Spain, a degree in literature from Universidad del Valle de Guatemala, and a degree in technical journalism from Universidad Rafael Landivar, Guatemala. Sylvia is a Fellow of the inaugural class of the Central America Leadership Initiative as well as a member of and moderator for the Aspen Global Leadership Network.

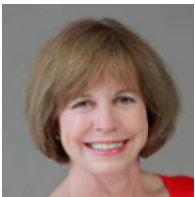


### **KAYA HENDERSON**

Pahara - Aspen Education Fellowship  
Chancellor, DC Public Schools  
**UNITED STATES**

On June 21, 2011, the D.C. Council confirmed Kaya Henderson as Chancellor of D.C. Public Schools. Kaya is a graduate of Georgetown University in Washington D.C., where she received a Bachelor's degree in International Relations and a Master's degree in Leadership. Kaya's career in education

began as a middle school Spanish teacher in the South Bronx. She's also served as both a Recruiter and National Director of Admissions for Teach For America and, in 1997, became the Executive Director of Teach For America-DC, where she was responsible for 170 teachers in more than 50 D.C. public schools. In 2000, Henderson began work with The New Teacher Project, where she eventually became the Vice President for Strategic Partnerships, overseeing the organization's work on improving teacher hiring for school districts. She came to D.C. Public Schools as Deputy Chancellor in 2007 and led the district's human capital efforts, as well as the development of IMPACT, a new and innovative teacher assessment system designed to ensure that an effective teacher is leading every classroom. She is a Fellow of the inaugural class of The Pahara - Aspen Education Fellowship as well as a member of and moderator for the Aspen Global Leadership Network.



### **JENNIE JOHNSON**

Executive Director, Liberty Fellowship  
**UNITED STATES**

Jennie M. Johnson is the Executive Director and a moderator of Liberty Fellowship. She was previously president of Liberty Insurance Services, and executive vice president of RBC Liberty Insurance. Her prior experience includes the presidency of Pierce National Life Insurance Company; strategic planning for Liberty Corporation and Ashland Oil; and planning for United Way. A graduate of Miami University

with a degree in Political Science, Jennie earned her MA in Public Administration from the University of Virginia and her MBA from Wake Forest University.

# MODERATORS FOR THE MINI-SEMINARS



## DAVID LANGSTAFF

Senior Moderator, The Aspen Global Leadership Network  
President & Chief Executive Officer, TASC Inc.  
UNITED STATES

David Langstaff serves as President & Chief Executive Officer of TASC, Inc., a \$1.6 billion company offering advanced enterprise engineering, integration and decision-support and other technical services across the intelligence community, Department of Defense and civilian agencies of the federal government. Previously, Mr. Langstaff was President, Chief Executive Officer and Director of Veridian Corporation from its formation in 1997 until its sale to General Dynamics in August 2003. In addition to his role as a senior moderator with the Aspen Institute, Mr. Langstaff chairs the Advisory Board of the Aspen Institute Business and Society policy program, is a Trustee of the Committee for Economic Development, and is Chairman of This I Believe, Inc., an educational organization dedicated to publishing and broadcasting essays written by people on the core values that guide their daily lives. In 2009, he was named to the Defense Business Board, which provides independent advice to the Secretary and Deputy Secretary of Defense. David is a Senior Moderator for the Aspen Global Leadership Network.



## STACE LINDSAY

Senior Moderator, The Aspen Global Leadership Network  
Henry Crown Fellowship Program (HCFP)  
President, FusionVP  
UNITED STATES

Stace Lindsay is the president of Fusion Venture Partners, a firm he started in order to bring together: People of great vision that inspire change, engender trust and are moved deeply to make a difference; Insights that have the power to improve our quality of life, protect that which is in danger or to fix that which is broken in our world; Capital that can be deployed with foresight, patience and commitment to finding ways to be leveraged for economic and social good. He has been a strategic advisor to senior business, government and non-profit leaders throughout the world, having held senior positions at both Monitor Company and the OTF Group, where he worked closely with Michael Porter to adapt his work to emerging markets. He also has significant start-up, turnaround and operating experience with companies, having been CEO of New England Portable Storage and VP Business Development for Merrimack Pharmaceuticals. He has also been a Managing Partner in the Latin American focused venture capital firm, Explorador.net. Stace is the co-founder the Central American Leadership Initiative, part of the Aspen Institute's Global Leadership Network where he is also a Senior Moderator. Stace has served on the Executive Committee of the Aspen Network for Development Entrepreneurs as well as the Board of Directors of TechnoServe, a non-profit organization dedicated to building competitive businesses in rural Africa and Latin America. He has also been an adjunct professor at Georgetown University Business School as well as the University of Adolpho Ibanez Business School in Chile. He is the co-author of *Plowing the Sea: Nurturing the Hidden Sources of Growth in the Developing World*. He is also author of "Culture, Strategy and Prosperity" in *Culture Matters*. Stace earned his degrees in International Relations from Georgetown University and Oxford University, where he was a Rhodes Scholar. He and his family make their home in Cambridge, MA. Stace is a 2002 Henry Crown Fellow of the Aspen Institute as well as a member of and a Senior Moderator for the Aspen Global Leadership Network.



## MARIAM LUYOMBO

Africa Leadership Initiative - East Africa (ALI-EA)  
Director, Taibah Group Inc.  
CANADA

Mariam Luyombo is Director of Taibah Group Inc. She is a consultant with over 10 years of experience in education leadership and entrepreneurship. She founded four private schools in Uganda, and has received a number of prestigious awards in education innovation and entrepreneurship. She has done consultancy work in both areas and has served on several boards. She is a graduate of Makerere University, Kampala and has a Bachelor of Arts degree and Masters in Education. She lives in Ontario, Canada, where she runs her own business. Mariam is a Fellow of the inaugural class of Africa Leadership Initiative-East Africa and a member of the Aspen Global Leadership Network.



### DAVID MONSMA

Executive Director, Energy and Environment Program, The Aspen Institute  
UNITED STATES

David Monsma is Executive Director of the Aspen Institute's Energy and Environment Program, which includes the Catto Fellowship Program, the Aspen Environment Forum, the Aspen Energy Policy Forum and the Aspen Commission on Arctic Climate Change. An attorney by training, David has twenty years of policy experience in environmental law, sustainable development and corporate governance. Immediately prior to joining the Aspen Institute, he taught law and ethics at Loyola College in Maryland. Previous to that, David served as director of business and environment at Business for Social Responsibility in San Francisco; task force coordinator for the President's Council on Sustainable Development under President Clinton; and project director of the Campaign for Cleaner Corporations at the Council on Economic Priorities in New York City. David began his legal career as a program attorney at the United States Environmental Protection Agency in Washington, D.C.



### ERIC MOTLEY

Henry Crown Fellowship Program (HCFP)  
Managing Director, Henry Crown Fellowship Program and Vice President, The Aspen Institute  
UNITED STATES

Eric L. Motley joined the Aspen Institute (Washington, DC) in 2007 as a Vice President and the Managing Director of the Henry Crown Fellows Program. In addition to this role he currently serves as the Executive Director of the Aspen-Rockefeller Foundation's Commission to Reform the Federal Appointments Process, which is an independent, nonpartisan effort to evaluate the Federal government's vetting and clearance procedures. Prior to joining the Aspen Institute, Eric served as the Director of the U.S. Department of State's Office of International Visitors within the bureau of Public Diplomacy. In 2003, he became Special Assistant to President George W. Bush for Presidential Personnel, where he managed the appointment process in the White House for over 1,200 presidentially-appointed advisory board and commission positions. He joined the White House staff as Deputy Associate Director, Office of Presidential Personnel in 2001. In October 2006 he published his first volume of poetry *Luminaria*. His civic involvement encompasses leadership roles with the Cosmos Club of Washington, DC; Grolier Club of New York City; Board of Directors of Young Concert Artists; Manuscript Society of America; and Samford University. He serves on the Board of Directors of Barry-Wehmler Companies, Affinity Labs in San Francisco, The Inter-American Development Bank Foundation, The Smithsonian American Art Museum's National Council, and the Chapter Board of the Washington National Cathedral. Eric is an avid rare book collector. Eric earned his bachelor's degree in Political Science and Philosophy from Samford University in 1996. As a Rotary International Ambassadorial Scholar at the University of St. Andrews in Scotland, he earned a Master of Letters in International Relations and a Ph.D. in International Relations as the John Steven Watson Scholar. Eric is a 2003 Henry Crown Fellow of the Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.



### DELE OLOJEDE

Africa Leadership Initiative - South Africa (ALI-SA)  
Publisher & Chairman, NEXT  
NIGERIA

Dele Olojede is the publisher and chairman of NEXT, NextOnSunday and 234NEXT.com, which provide news and informed opinion primarily for a Nigerian audience to further the common good. A winner of the Pulitzer Prize and a former foreign editor at New York Newsday, he is chairman of the Global Network Initiative International Advisory Council and a member of the governing board of The Aspen Institute's Africa Leadership Initiative. In 2010 the Global Forum for Ethics in Business honored him as an exemplar of ethical business leadership, and Fast Company named him the same year as one of the 100 Most Creative People. A frequent public speaker on the good society, Dele earlier in his journalism career reported from more than 50 countries, as bureau chief for New York Newsday in Johannesburg, in Beijing, and at the United Nations. He was educated at the University of Lagos and Columbia University in New York, though all he ever needed to know he learned at Modakeke High. He persists at golf despite very little hope of ever getting very good at it. He is a Fellow of the second class of the Africa Leadership Initiative-South Africa as well as a member of and moderator for the Aspen Global Leadership Network. Dele is the 2011 winner of the John P. McNulty Prize.

# MODERATORS FOR THE MINI-SEMINARS



## WATANAN PETERSIK

Senior Moderator, The Aspen Global Leadership Network  
Africa Leadership Initiative - South Africa (ALI-SA)  
Director, CIMB  
THAILAND

Watanan Petersik is a part-time senior advisor for TPG Capital and sits on the boards of the CIMB Group in Malaysia and CIMB Thai Bank. Her last full-time position was chief of staff of Goldman Sachs Asia ex-Japan. She has worked in the financial industry in Asia for over 25 years. She works with Ashoka, the global organization of social entrepreneurs, in Thailand, Singapore, and the region, and is on the board of the Lien Centre for Social Innovation at Singapore Management University. Watanan is a Senior Moderator for The Aspen Institute. She is a Thai national who lives in Singapore with her Austrian husband and Hong Kong born son. With a family life that stretches across three continents and cultures, she has derived some very personal benefits from globalization but still remains somewhat worried about some of its side effects. She is a Fellow of the second class of the Africa Leadership Initiative-South Africa as well as a member of and a Senior Moderator for the Aspen Global Leadership Network.



## JOANNA REES

Henry Crown Fellowship Program (HCFP)  
Managing Director, Soda Rock Partners  
UNITED STATES

Joanna Rees is managing director at Soda Rock Partners. She is also a senior advisor, investor, and board member of several private companies and non-profit organizations. Joanna was a candidate for Mayor of San Francisco in November 2011 and was the founder of VSP Capital, a San Francisco-based venture capital firm focused on early-stage companies combining technical innovation with market development. Joanna has served on the board of more than 25 venture-backed start-up companies across a broad range of industries. She also served on the Board of the National Venture Capital Association (NVCA), the Coppola Companies (Francis Ford Coppola), and as Chairman of the USA for Madrid-based FON, the world's largest Wi-Fi community. Joanna has significant experience in finance and investment banking including positions at BA Securities and a boutique merchant bank, Vrolyk & Co. She worked in private placements and mergers & acquisitions focused on retail, restaurant and branded consumer companies. She also brings deep expertise in marketing and strategy, and has held several senior marketing management positions with Groupe Danone, a \$20+ billion global consumer products firm, with her last position as head of New Product Development. Joanna began her career at DMB&B, working with clients such as General Foods, RJR Nabisco, Brown Forman, Digital Equipment Corp, and Texaco. The World Economic Forum selected Joanna as a Year 2000 Global Leader for Tomorrow (GLT). Joanna serves on the board of New Schools Venture Fund, whose mission is to improve public K-12 education by supporting education entrepreneurs, and on the Global Board of Endeavor, supporting "high-impact" entrepreneurs in developing economies. She previously chaired the board of the Network for Teaching Entrepreneurship (NFTE), and has extensive experience with many other non-profits and education organizations including the Junior League, the March of Dimes, the V-Foundation, various private schools, the Annual Fund board at Duke University and the Duke basketball Legacy Fund. She earned her MBA from Columbia University (beta gamma sigma) and a BS from Duke University. She is a 2002 Henry Crown Fellow of The Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.



## VICTOR REINOSO

Pahara - Aspen Education Fellowship  
Senior Advisor, Georgetown University  
UNITED STATES

Victor Reinoso is senior advisor to the president and CFO of Georgetown University. Victor most recently served four years as deputy mayor for education in the District of Columbia under Mayor Adrian Fenty. He resigned as an elected member of the school board to lead the mayor's takeover of the public school system. Under Mayor Fenty, Michelle Rhee, and Victor, District of Columbia public schools showed unprecedented improvements in math and reading test scores as well as graduation rates, and became a national model for what is possible in public education reform. Prior to public service, Victor served as chief operating officer for the Federal City Council, a membership organization comprising the capital's top business, professional, educational, and civic leaders, and as CEO of RadioFutura, a venture-backed radio distribution service. Victor has an MBA from the Massachusetts Institute of Technology's Sloan School of Management and a bachelor's degree from Georgetown University. He is a Fellow of the second class of The Pahara - Aspen Education Fellowship as well as a member of and moderator for the Aspen Global Leadership Network.



## BRUCE ROBERTSON

Africa Leadership Initiative - South Africa (ALI-SA)  
Director, Romsdal Investments  
SOUTH AFRICA

Bruce Robertson has been a director of Romsdal Investments in Zimbabwe since 1999. Romsdal owns a cotton ginnery in Triangle in southern Zimbabwe and provides cotton inputs to some 18,000 small holder farmers in Zimbabwe. Bruce has worked closely with management to guide the company through the tumultuous years of hyperinflation and dirty politics. In 1995, he raised capital and invested in cotton ginneries in eastern Uganda, the first foreign investor in the newly liberalized cotton sector. Cotton production in Uganda had declined from 470,000 bales in the early 1970's to around 30,000 bales due to the turmoil following Idi Amin's regime. Bruce has worked with the Ugandan government, cotton farmers and other ginners for the last decade and a half to build the cotton crop. He now has investments in three cotton ginneries in north, east and western Uganda, employs around 1,000 people and is the Chairman of the Uganda Ginners and Cotton Exporters' Association which provides farming inputs to 300,000 cotton farmers. From 1991 to 1995, Bruce was general manager of Premier International Development where he was responsible for trade in wheat flour, maize, and edible oils for Premier Group in Sub-Saharan Africa. He also investigated investment opportunities for Premier in other African nations. He was Regional Coordinator of Consultative Business Movement from 1990 to 1991 (Johannesburg Region). He was responsible for establishing dialogue between business leaders and political leaders in the area of economic policy, development and conflict resolution. Bruce was educated at Hilton College, University of Natal (MS, agricultural economics) and University of Cambridge (MPhil, economics and politics of development). He is married to Janina Masojada, has two young children, Aleks and Klara and lives in Durban. His time is taken up balancing travel and travails in Africa with a delightful but expectant family. Any advice on the art of balancing is welcome but will be returned with interest. In his spare time he runs, surfs, plays polo, and reads. He is a Fellow of the inaugural class of the Africa Leadership Initiative-South Africa as well as a member of and moderator for the Aspen Global Leadership Network.



## HEATHER SONN

Africa Leadership Initiative - South Africa (ALI-SA)  
Director of multiple companies  
SOUTH AFRICA

Heather Sonn lives in Hout Bay, Cape Town with her husband Devon Pather and their children, Isaiah (8) and Phoebe (5). For the past 18 months they have been developing a community based urban organic farming project on their property in order to help create sustainable alternative livelihoods for the unemployed in the community. The project now integrates with the greater area initiatives around job creation and skills development and supplies many of the local restaurants with fresh produce. She began her career as an investment banker with Merrill Lynch in New York before returning to South Africa to work in strategy and business development for Sanlam Investment Management. In 2003 she assumed the role of CEO of Legae Securities, a stockbroking firm in Johannesburg where they launched a Fund of Hedge Funds business. In 2005 she was appointed as the Deputy Chief Executive Officer of Wiphold (Women's Investment Portfolio Holdings) the major shareholder to Legae Securities to oversee the portfolio of financial services interests of the group. She joined Barclays/Absa in 2007 spending 2 years in London. During that period she was assigned to the Head of the Global Retail and Commercial Bank where she was responsible for creating an integrated banking model for Global Development Organizations addressing the internal and external challenges of global integration. The family travelled for 6 months in the East, Australia and New Zealand before returning to settle in Cape Town in January 2010. She holds a liberal arts degree from Smith College, in Massachusetts and an MSc in international affairs from Georgetown University. Heather currently serves as a member of the Nelson Mandela Foundation Investment and Endowment Committee, is a Trustee of the non-fee paying University, Tsiba in Cape Town, is an alternate director of Macsteel South Africa, a Director of Barloworld Logistics, a Trustee of Greenpeace Africa and Chairman of the Constantia Waldorf School where her children attend school. She is also a mentor for Michelle Obama's Young African Women Leaders Forum which was launched with the US First Lady's trip to South Africa in 2011. She is a Fellow of the second class of the Africa Leadership Initiative-South Africa as well as a member of and moderator for the Aspen Global Leadership Network.

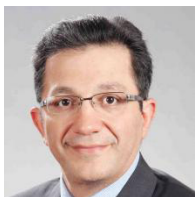
# MODERATORS FOR THE MINI-SEMINARS



## HARRY STRACHAN

Managing Director, Mesoamerica Investments  
COSTA RICA

Harry Strachan is managing director of Mesoamerica Investments. Harry was a partner of Bain & Co from 1979 to 1998 and continues part time with Bain and Bain Capital in their New Partner training. Harry was a business school professor at INCAE and the Harvard Business School from 1970-1979 and rector of INCAE in the 1981/2 transition. He is president of the Strachan Foundation, which he established in honor of his parents and grandparents. He also serves on the boards of the Mesoamerica Foundation, INCAE, Escuela Superior de Economía y Negocios, Hospital Clínica Bíblica, Adelante, and in AmCham, Caribbean Central America Action, and the Business Council of Latin America. He received his DBA from Harvard Business School, his JD from Harvard Law School, and his BA from Wheaton College. Harry was born in Costa Rica of missionary parents. He is married and has two children and several grandchildren. His hobbies are golf, poker and reading.



## SHANE TEDJARATI

Henry Crown Fellowship Program (HCFP)  
President and Chief Executive Officer, Global High Growth Regions, Honeywell Ltd  
CHINA

Shane Tedjarati is the president and CEO of Honeywell Global High Growth Regions. He is responsible for driving Honeywell's business expansion in the high growth regions of the world: Asia, Africa, Latin America, the Middle East and Eastern Europe. Based in Shanghai, he has accumulated more than 20 years of consulting experience in various industries and has been working in China since 1992. He has a proven track record of creating localized go-to-market strategies, fostering cross-business cooperation and nurturing business partnerships in high growth regions. Prior to this role, he was the president and CEO of Honeywell China and India, where he was instrumental in engineering Honeywell's success story in these two countries, both of which have grown several fold and become major contributor to Honeywell's worldwide growth. Shane is the co-founder of Aspen Institute's Middle East Leadership Initiative and the China Fellowship Program. He is working on a book regarding the social and cultural ramifications of the sweeping changes taking place in the Chinese society. Shane is an avid aviator and he enjoys flying throughout the world and is a licensed commercial pilot. He graduated from McGill University in Montreal Canada with a BS in Computer Science and Mathematics, and earned an MBA from the University of Surrey in the United Kingdom. He speaks six languages and has lived in China for more than 20 years. He is a 2006 Henry Crown Fellow of The Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.



## DEREK THOMAS

Africa Leadership Initiative - South Africa (ALI-SA)  
Chief Executive Officer, Letsema  
SOUTH AFRICA

Derek Thomas is a founder shareholder and CEO of Letsema Holdings (Pty) Ltd. Letsema is a privately-held investment holding company with long-term interests in management consulting and third-party investment management. Derek has been growing Letsema's private equity portfolio which includes the manufacturing of wax microspheres for the global cosmetics industry, base chemicals trading, and industrial welding. He previously served as CEO of CEPPWAWU Investments (Pty) Ltd, which he successfully incubated from inception to an equity value of approximately R3.5bn. His consulting career included serving as a strategic advisor to the Director General and Minister of South Africa's Department of Public Enterprises (DPE), where he worked on numerous projects of national strategic interest. Derek serves on the following boards of various private companies and in a non-executive capacity on the Board of Transpaco Limited (a JSE-listed packaging company). He holds two Masters Degrees in Economics, from the University of London and the University of the Witwatersrand (Wits), respectively. He is a Fellow of the fourth class of the Africa Leadership Initiative-South Africa as well as a member of and moderator for the Aspen Global Leadership Network.



## SARAH USDIN

Pahara - Aspen Education Fellowship  
Member, Orleans Parish School Board  
UNITED STATES

Sarah Newell Usdin is a member of the Orleans Parish School Board. She is the founder and CEO of New Schools for New Orleans (NSNO), a nonprofit organization dedicated to supporting students in New Orleans, Louisiana. She created NSNO in the aftermath of Hurricane Katrina to assist in the recovery and reformation of public education. NSNO has helped drive dramatic student achievement gains in New Orleans in three key ways: recruiting, placing and/or developing quality teachers and principals; maintaining a strategic charter school development strategy; and supporting a performance-driven environment. NSNO has effectively advocated for a reform-driven environment, validated through the award of a \$33.6 million Investing in Innovation (i3) grant to turn around schools in New Orleans and Tennessee. Previously, Sarah served as a partner with The New Teacher Project (TNTP), working to recruit, train, and alternatively certify thousands of high-quality public school teachers, and as Teach for America's executive director in Louisiana. After college, Sarah taught in Germany on a Fulbright Scholarship and in Baton Rouge as a Teach For America corps member. Sarah majored in religion and German at Colgate University. She holds a master's degree in curriculum and instruction from Louisiana State University. She is a Fellow of the second class of The Pahara - Aspen Education Fellowship and a member of and moderator for the Aspen Global Leadership Network

“

Have a bias  
toward action  
- let's see  
something  
happening  
now.

”

*Indira Gandhi*





JULY 29

# Education: Delivering Results In Complex Political Systems

JULY 29

KOCH BUILDING: BOOZ ALLEN HAMILTON ROOM

## LEAD DISCUSSANTS



### MASHEA ASHTON

Pahara - Aspen Education Fellowship  
Chief Executive Officer, Newark Charter School Fund  
UNITED STATES

Mashea Ashton is CEO of the Newark Charter School Fund (NCSF), a private foundation established in April of 2008 that makes grants to support the quality and sustainability of Newark's charter schools. NCSF is dedicated to improving Newark's charter schools and generally to creating a thriving public school sector in Newark that prepares all Newark public school students for college and work. Mashea previously served as the executive director for the New York program and senior advisor for charter school policy for New Leaders for New Schools. At New Leaders, Mashea worked with over 100 New Leaders impacting approximately 40,000 students and families in New York City and Newark. Mashea also served as the executive director for charter schools for the New York City Department of Education. As head of the charter schools office, Mashea set the vision and policy direction of nearly 50 charter schools throughout the Big Apple and supported the city's unprecedented \$130 million effort to open 200 new small schools, including 50 new charter schools. Mashea formerly served as the national director of recruitment and selection and Midwest director of business development for the Knowledge is Power Program (KIPP). She worked to establish and maintain relationships with key decision makers in Chicago, Indianapolis, Milwaukee, and Detroit to support the development of KIPP schools. Mashea served several years as a special education teacher in Williamsburg, Virginia and Washington, D.C. She serves on the boards of the Black Alliance for Educational Options, the National Alliance for Public Charters Schools and the William and Mary Alumni Association. Mashea has a MEd in special education with emphasis on learning disabilities and emotional disturbance and a BA in sociology and elementary education from the College of William and Mary. She is a Fellow of the third class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



### JOHN DEASY

The Pahara - Aspen Education Fellowship  
Superintendent, Los Angeles Unified School District  
UNITED STATES

John E. Deasy is superintendent for the Los Angeles Unified School District, the second largest school district in the nation. Prior to this position, John was the Deputy Superintendent for LAUSD. John has served as a deputy director of education for the Bill & Melinda Gates Foundation. Prior to joining the foundation, John served as superintendent of the Prince George's County, Md., Public Schools. During his time in Prince George's, John also launched a pay-for-performance plan that was approved by the Board of Education and developed jointly with labor. Previously, John served as superintendent of the Santa Monica-Malibu Unified School District in California and of the Coventry Public Schools in Rhode Island. He has been a Broad Fellow, an Annenberg Fellow, a State Superintendent of the Year, and a consultant to school districts undertaking high school reform and district-wide improvement strategies. He is a Fellow of the inaugural class of The Pahara - Aspen Education Fellowship as well as a member of and moderator for the Aspen Global Leadership Network.



## SARAH USDIN

Pahara - Aspen Education Fellowship  
Member, Orleans Parish School Board  
UNITED STATES

Sarah Newell Usdin is a member of the Orleans Parish School Board. She is the founder and CEO of New Schools for New Orleans (NSNO), a nonprofit organization dedicated to supporting students in New Orleans, Louisiana. She created NSNO in the aftermath of Hurricane Katrina to assist in the recovery and reformation of public education. NSNO has helped drive dramatic student achievement gains in New Orleans in three key ways: recruiting, placing and/or developing quality teachers and principals; maintaining a strategic charter school development strategy; and supporting a performance-driven environment. NSNO has effectively advocated for a reform-driven environment, validated through the award of a \$33.6 million Investing in Innovation (i3) grant to turn around schools in New Orleans and Tennessee. Previously, Sarah served as a partner with The New Teacher Project (TNTP), working to recruit, train, and alternatively certify thousands of high-quality public school teachers, and as Teach for America's executive director in Louisiana. After college, Sarah taught in Germany on a Fulbright Scholarship and in Baton Rouge as a Teach For America corps member. Sarah majored in religion and German at Colgate University. She holds a master's degree in curriculum and instruction from Louisiana State University. She is a Fellow of the second class of The Pahara - Aspen Education Fellowship and a member of and moderator for the Aspen Global Leadership Network

## MODERATOR

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## BILL BUDINGER

Trustee of the Aspen Institute  
Trustee, Rodel Foundation  
UNITED STATES

Bill Budinger, inventor and holder of over three dozen patents, founded and served for 33 years as CEO and Chairman of Rodel, Inc. Rodel built plants in Delaware, Arizona, North Carolina, Germany, Japan, and Malaysia to manufacture products for the electronics industry. It was privately held until it joined Rohm and Haas' Shipley Electronics Group in 1997 - 2001. Bill has served on numerous corporate and non-profit boards and has been a guest lecturer at several universities including MIT and Harvard. His writings have appeared in various law journals as well as trade and public policy magazines. He drafted much of the 1998 patent reform law and has testified on patent, trade, and labor law reform before various committees of the House and Senate. Most of his time is now spent as a trustee at the Rodel Foundation helping to pursue its education reform objectives. In 2005, Bill received the Henry Crown Leadership Award for exemplifying values-based leadership throughout his career.

# Education: Resilience - Maintaining A Thick Skin

JULY 29

DOERR-HOSIER CENTER: KAUFMAN ROOM

## LEAD DISCUSSANTS



### CAMI ANDERSON

Pahara - Aspen Education Fellowship  
Superintendent, Newark Public Schools  
UNITED STATES

Cami Anderson is the superintendent of Newark Public Schools, New Jersey's largest school system. Formerly, Cami was superintendent of alternative high schools and programs for the New York City Department of Education. Cami has served as executive director of Teach For America New York, where she founded a board of business and education leaders, increased funding by over 300%, and launched Teach For America Week. She served as chief program officer for New Leaders for New Schools, which was recognized by Fast Company and Harvard Business School, Education Week, the US Department of Education, and The Teaching Commission as one of the most effective principal preparation programs in the country. Cami graduated with a BA in education and anthropology from the University of California at Berkeley and an MA in public policy and education from Harvard. She is a Fellow of the second class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



### KAYA HENDERSON

Pahara - Aspen Education Fellowship  
Chancellor, DC Public Schools  
UNITED STATES

On June 21, 2011, the D.C. Council confirmed Kaya Henderson as Chancellor of D.C. Public Schools. Kaya is a graduate of Georgetown University in Washington D.C., where she received a Bachelor's degree in International Relations and a Master's degree in Leadership. Kaya's career in education began as a middle school Spanish teacher in the South Bronx. She's also served as both a Recruiter and National Director of Admissions for Teach For America and, in 1997, became the Executive Director of Teach For America-DC, where she was responsible for 170 teachers in more than 50 D.C. public schools. In 2000, Henderson began work with The New Teacher Project, where she eventually became the Vice President for Strategic Partnerships, overseeing the organization's work on improving teacher hiring for school districts. She came to D.C. Public Schools as Deputy Chancellor in 2007 and led the district's human capital efforts, as well as the development of IMPACT, a new and innovative teacher assessment system designed to ensure that an effective teacher is leading every classroom. She is a Fellow of the inaugural class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



## ANDY SMARICK

The Pahara - Aspen Education Fellowship  
Partner, Bellwether Education Partners  
UNITED STATES

Andy Smarick is a partner at Bellwether Education Partners. Prior to joining Bellwether, Andy was the deputy commissioner of the New Jersey State Department of Education. Previously, he was a Distinguished Visiting Fellow at the Thomas B. Fordham Institute and an Adjunct Fellow at the American Enterprise Institute. From 2008 - 2009 he served as Deputy Assistant Secretary for Planning, Evaluation, and Policy Development at the U.S. Department of Education where he helped manage the Department's research, budget, and policy functions. From 2007 - 2008, Andy served at the White House in the Domestic Policy Council, working primarily on K-12 and higher education issues. Prior positions include: Chief Operating Officer for the National Alliance for Public Charter Schools, legislative assistant to a Member of the U.S. House of Representatives, and aide to members of the Maryland state legislature. Andy helped found a college-preparatory charter school for disadvantaged students in Annapolis, and he was a member of Maryland Governor's Commission on Quality Education. His articles have appeared in the Washington Post, Baltimore Sun, National Review Online, Education Next, and other outlets. He is a former White House Fellow and earned a bachelor's degree, summa cum laude and with honors, and a master's degree in public management from the University of Maryland. He has recently written about the federal stimulus, school turnarounds, charter schools, and the decline of inner-city faith-based schools, and he is completing work on a book about rebuilding America's urban public school systems. He is a Fellow of the third class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.

## MODERATOR



## JEAN-CLAUDE BRIZARD

Pahara - Aspen Education Fellowship  
Senior Advisor, The College Board  
UNITED STATES

Jean-Claude Brizard is currently a Senior Advisor at the College Board focusing on developing the organization's career readiness initiative. He is the former Chief Executive of Chicago Public Schools. Prior to his appointment in Chicago, he was Superintendent of Schools for the Rochester City School District (Rochester, NY). Under Jean-Claude's leadership, both the Chicago Public Schools and the Rochester City School District saw improvements in student performance. He introduced a comprehensive change agenda across the Chicago Public Schools, including closing a significant budget gap of more than \$1.3B over two fiscal years while preserving core reforms and investing in classrooms. He developed a new framework for teaching and the system saw record increases in student achievement, graduation rates and on college readiness benchmarks. Brizard also led the District's move to full adoption of the Common Core State Standards. He created a Blueprint for reform that will continue to serve as roadmap for years to come. Jean-Claude's experience also includes a 21-year career as an educator and administrator with the New York City Department of Education. He served as a Regional Superintendent, supervising more than 100 schools serving over 100,000 students in the Borough of Brooklyn and he also served as the system's Executive Director for Secondary Schools. Jean-Claude is a graduate of the Superintendents' Academy of the Broad Center for the Management of School Systems. He is a Fellow of the third class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.

# Leadership Lessons: Higher Education in the 21st Century

JULY 29

BOETTCHER BUILDING: DINGMAN ROOM

## LEAD DISCUSSANTS



### PATRICK AWUAH

Africa Leadership Initiative - Ghana (ALI-Ghana)  
 Founder & President, Ashesi University  
 GHANA

Patrick Awuah is founder and president of Ashesi University College in Ghana. Before founding Ashesi, Patrick worked as a program manager for Microsoft. He holds bachelor's degrees in engineering and economics from Swarthmore College and an MBA from UC Berkeley's Haas School of Business. Patrick was nominated as a 2007 World Economic Forum Global Leader and was awarded Membership of the Order of the Volta by His Excellency, President J.A. Kufuor of Ghana. In 2009, he won the John P. McNulty Prize for outstanding projects of Fellows of the Aspen Global Leadership Network. He is a member of the Advisory Committee on Voluntary Foreign Aid (ACVFA) of the U.S. Agency for International Development. He is a member of the United States Council on Foreign Relations, the Pacific Council on International Policy, and the Tau Beta Pi honor society. He is a Fellow of the inaugural class of the Africa Leadership Initiative-Ghana and a member of the Aspen Global Leadership Network.



### ÁNGEL CABRERA

Henry Crown Fellowship Program (HCFP)  
 President, George Mason University  
 UNITED STATES

Ángel Cabrera was named the sixth president of George Mason University in Northern Virginia near Washington, D.C., effective July 2012. Prior to accepting his appointment at Mason, Cabrera served as president of the Thunderbird School of Global Management in Arizona from 2004 to 2012, being designated President Emeritus in April 2012. During his tenure, Thunderbird established several new degree programs and research centers, streamlined its operations and finances and completed a \$65M campaign. It also launched Thunderbird for Good (an initiative that has helped to train hundreds of women entrepreneurs in Afghanistan, Jordan and Peru), the Thunderbird Emerging Markets Lab and the Thunderbird Oath of Honor, a commitment to professional ethics taken by all graduating students. Before Thunderbird, Ángel served as Dean of IE Business School in Madrid, Spain. As an outspoken advocate for business-corporate-global citizenship, his ideas have been featured by media such as the Wall Street Journal, the Financial Times, the International Herald Tribune and CNN. In 2006, he was appointed Special Advisor to the United Nations Global Compact and Chairman of the international taskforce that authored the Principles of Responsible Management Education. In 2002, he was recognized by the World Economic Forum as a Global Leader for Tomorrow, in 2004 by Business Week as a "Star of Europe" and in 2005 by the World Economic Forum as a Young Global Leader. In 2010 he was appointed by Pres. Clinton as a topic leader for the Clinton Global Initiative Annual meeting. Ángel serves on the board of specialty retailer PetSmart and he chairs the Georgia Tech Advisory Board. He earned his PhD and MS from the Georgia Institute of Technology, which he attended as a Fulbright Scholar, and his BS and MS in computer and electrical engineering from Madrid Polytechnic University-Spain's premier engineering school. Ángel is a 2008 Henry Crown Fellows of The Aspen Institute and a member of the Aspen Global Leadership Network.



## ARTURO CONDO

Central America Leadership Initiative (CALI)  
President, INCAE Business School  
COSTA RICA

Arturo Condo is president of INCAE Business School, where he is also a full professor. He also works as an independent consultant in strategic planning and global strategy. He was previously a director of the Latin American Center for Competitiveness and Sustainable Development. Arturo has a doctorate in business administration from Harvard Business School and a MBA with high honors from INCAE Business School. He serves as Senior Institute Associate of the Institute for Strategy and Competitiveness at Harvard Business School. He is an author and co-author of articles, books and teaching cases in his areas of expertise. Arturo was recognized as a 2008 World Economic Forum Young Global Leader. He is a member of the global advisory board of the Oath Project and Fundación Paniamor. He is a Fellow of the inaugural class of the Central American Leadership Initiative and a member of the Aspen Global Leadership Network.

## MODERATOR

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## SKIP BATTLE

Senior Moderator, The Aspen Global Leadership Network  
UNITED STATES

Skip Battle is a long time Senior Moderator at the Aspen Institute. He was previously executive chairman of the board of Ask Jeeves, Inc. which was acquired by IAC/InterActiveCorp in July 2005. Prior to that, he served as CEO of the company from 2000 to 2003. From 1968 until his retirement in 1995, Skip served in management roles at Arthur Andersen LLP and then Andersen Consulting LLP (now Accenture), where he became worldwide managing partner of market development and a member of the firm's executive committee. He currently serves as chairman of the board of Fair, Isaac and Company, and as a director of Advent Software, Inc., Netflix and Expedia, Inc., as well as the Masters Select family of mutual funds. He was previously a director of PeopleSoft, Inc. and of Barra, Inc. Skip received a BA with Highest Distinction in economics from Dartmouth College and an MBA in finance from Stanford Business School, where he held McCarthy and University Fellowships. He has lectured at Stanford Business School, University of California-Berkeley Business School, and American University. Skip and his wife Hilary make their home in Berkeley, CA.

# Leadership Lessons: Moving From The Private Sector To The Public

JULY 29

MEADOWS RECEPTION CENTER: MEADOWS RESTAURANT

## LEAD DISCUSSANTS



### DAVID AGNEW

Liberty Fellowship  
Director, Intergovernmental Affairs, The White House  
UNITED STATES

David P. Agnew currently serves as Deputy Assistant to the President and White House Director of Intergovernmental Affairs. Prior to joining the White House, David was a businessman and community leader in Charleston, South Carolina. He was Founder and President of Civic Square LLC, a real estate development and consulting firm that specialized in creating innovative public-private partnerships. David previously served as Senior Advisor to Charleston Mayor Joseph P. Riley, Jr., Special Assistant to U.S. Secretary of Labor Robert Reich, and as a Senior Management Consultant at Price Waterhouse. David served as Chair of the Trust for Public Land South Carolina Advisory Council and as a Board Member of the Charleston Parks Conservancy. He graduated in 1990 from Harvard University's Kennedy School of Government with a Master's degree in public policy, and in 1988 earned his Bachelor of Art's degree from Erskine College. He also attended Oxford University as a visiting student 1986-87. He is a 1986 Truman Scholar and a European Union Fellow. He is also a Fellow of the third class of the Liberty Fellowship and a member of the Aspen Global Leadership Network.



### KARLA GONZALEZ

Central America Leadership Initiative (CALI)  
Sector Manager, World Bank  
UNITED STATES

Karla Gonzalez is a specialist in the subject of negotiation and alternative dispute resolution. She obtained her MBA with an emphasis on Marketing at the University of San Diego in California and holds a degree in Law from the University of Costa Rica. She worked in her Law firm for 15 years. Over the last decade she moved into the public sector where she served in two different periods, first as under the Secretary for Transport (2002-04) and as Secretary for Public Works and Transport under the second term of Oscar Arias' presidency in Costa Rica (2006-09). A former political, she concentrated her effort on building infrastructure with a great focus on Road Safety issues. She is a current member of the Road Safety International Commission led by the Fundación Internacional de Automovilismo (FIA FOUNDATION). She has been an advisor and spokesperson for the Banco Interamericano de Desarrollo (IaDb) (2009-12) and the Feration Internationale de automobile (FIA) (2012) both in Road SAFETY in Latin America. Currently Mrs Gonzalez is working as a Sector Manager for transport in the South Asia region at the World Bank in Washington DC. She is a Fellow of the inaugural class of the Central America Leadership Initiative and a member of the Aspen Global Leadership Network. In 2011, Karla and other CALI members founded the UNIDAS PARA CRECER foundation with the objective to empower women through their own value and work.



### DAVID MCCORMICK

Henry Crown Fellowship Program (HCFP)  
Co-President, Bridgewater Associates  
UNITED STATES

David McCormick is Co-President of Bridgewater Associates, a global leader in institutional portfolio management with over \$100 billion in assets under management. Prior to joining Bridgewater Associates in 2009, David served in the U.S. Treasury as Under Secretary for International Affairs and before that in the White House as Deputy National Security Advisor for International Economic Policy. From 1999-2005 David was CEO and President of two publicly traded software companies (Freemarkets, Inc. and Ariba, Inc.), and earlier in his career he was a consultant at McKinsey & Company. David is a graduate of the U.S. Military Academy at West Point and has a Ph.D. from the Woodrow Wilson School of Public and International Affairs at Princeton University. He is a former Army officer and a veteran of the first Gulf War. He and his family live in Westport, CT. David is a Trustee and a 2003 Henry Crown Fellow of The Aspen Institute as well as a member of the Aspen Global Leadership Network.



## MODERATOR



### **RANJI NAGASWAMI**

Henry Crown Fellowship Program (HCFP)

Private Investor

**UNITED STATES**

Ms. Nagaswami most recently worked at Bridgewater Associates, the \$130 Billion+ global macro hedge fund and risk-parity strategy pioneer. From 2010 thru 2012 Ms. Nagaswami served as Chief Investment Advisor to the administration of Mayor Michael R. Bloomberg, City of New York for the City's \$120Billion+ Employee Retirement Systems and two \$10Billion+ DC plans. She developed a path-breaking restructuring proposal for the retirement plan's strategic investment policy allocation that was unanimously adopted by 90+ Trustees and investment staff and worked on key governance initiatives to improve decision making by the System's Boards. Prior to joining the public sector, Ms. Nagaswami held executive and portfolio management positions during her 27 year career in the investment business at two world class asset management firms. Ranji was previously Chief Investment Officer (CIO) within the Blend Strategies team of AllianceBernstein L.P.; with responsibility for the firm's \$20 Billion strategic multi-asset portfolios and \$85 Billion Blend equities strategies. She served from 2004 to 2008 as Chief Investment Officer and a member of the Executive Board of AllianceBernstein Investments, the retail division of the firm where she was widely credited with leading the turnaround of the \$180 Billion global mutual fund business. From 2001 until 2004, Ranji was a senior portfolio manager of the Bernstein U.S. Value Equities team and a member of the US Value Equities Investment Policy Group. Ranji joined Sanford C. Bernstein in 1999. From 1986 to 1999, she was at UBS Asset Management and its predecessor organizations where she progressed from quantitative analyst to Managing Director and Co-Head of U.S. Fixed Income. Ranji is a Member of the CFA Institute Asset Manager Code of Conduct Advisory Committee, and Seminar moderator at the Aspen Institute. She was previously a member of the Yale University Investments Committee, a member of the Yale School of Management Advisory Board, trustee of Greenwich Academy and on the North American Council of Ashoka, a global fellowship of social entrepreneurs. Ranji earned a Bachelor of Commerce from Bombay University in India, a MBA from the Yale School of Management and is a Chartered Financial Analyst. She is a 2005 Henry Crown Fellow and a member of the Aspen Global Leadership Network.

# Leadership Lessons: When Human Nature Is At Its Rawest

JULY 29

BOETTCHER BUILDING: HARRIS ROOM

## LEAD DISCUSSANTS



### CAMERON BLAZER

Liberty Fellowship

Assistant Federal Public Defender, Office of the Federal Public Defender of South Carolina  
UNITED STATES

Cameron Blazer is an assistant federal public defender for the District of South Carolina and an adjunct professor at the Charleston School of Law. Prior to law school, she was an academic advisor and director of publications for the South Carolina Honors College. Cameron also owns Cottage Industrialist, a company devoted to the intersection of the modern family with handmade food, craft and design. Through the company, she runs an interactive website and blog as well as markets sustainably produced textiles. Cameron volunteers in voter protection legal services and is on the board of PURE Theatre. She earned her JD magna cum laude from the Charleston School of Law and her Bachelor of Arts and Sciences magna cum laude in interdisciplinary studies from the South Carolina Honors College at the University of South Carolina, Phi Beta Kappa. Cameron's home is on Johns Island. She is a Fellow of the eighth class of the Liberty Fellowship and a member of the Aspen Global Leadership Network.



### RON HUBERMAN

Henry Crown Fellowship Program (HCFP)

Operating Executive, Chicago Growth Partners and Prairie Capital  
UNITED STATES

Ron Huberman is an Operating Executive at Chicago Growth Partners (CGP) and Prairie Capital where he focuses on investments in the education, transportation and public safety sector. Ron is also Founder and Executive Chairman of a new company specializing in the development of tests that predict effective teaching. Ron joined CGP after a 16-year career in Chicago city government, where he began as a police officer. He later served as Assistant Deputy Superintendent of Police; Executive Director of Emergency Management and Communications; Chief of Staff to Mayor Daley; President of the Chicago Transit Authority; and CEO/Superintendent of the Chicago Public School System. While serving at the Chicago Public Schools, Ron initiated sweeping reforms including assessments of all students, new accountability measures and a first-of-its-kind student safety plan. Ron received his BA from the University of Wisconsin-Madison and earned his MBA from the Booth School at the University of Chicago. While at the University of Chicago he also received a Masters in Social Service Administration and was both an Albert Schweitzer Fellow and a Paul and Daisy Soros Fellow. He is a 2011 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### JAIME ZABLAH-SIRI

Central America Leadership Initiative (CALI)

Chief Executive Officer, FUNDASALVA  
EL SALVADOR

Jaime Zablah-Siri is the CEO of FUNDASALVA, an anti-drug foundation in El Salvador that strives for research, prevention, training, and rehabilitation from drugs and violence. A member of the International Task Force for the Drug Free American Foundation, he is a national and international speaker and has lectured on various topics such as crime prevention and rehabilitation, drug prevention and rehabilitation, gang prevention and rehabilitation, and child abuse prevention. He has given lectures in El Salvador, the United States, Guatemala, Italy, Brazil, Mexico, and Chile; and for the World Federation of Therapeutic Communities, CHIPRED/Drug Free American Foundation, and the XVIII Iberoamerican Summit in Mexico, among other venues. He is the former Vice President for Latin America of Hartsook Companies, a fundraising counsel company. In this position, he successfully advised the company on fundraising issues for new projects in Chile and Mexico. He has been an art history teacher at a local high school as well as a blogger for a local web page of a radio station (Radio 102.nueve) with his anti-drug blog. His experience includes work in the private and political area. He is married and has four daughters. He is a Fellow of the eighth class of the Central America Leadership Initiative and a member of the Aspen Global Leadership Network.

## MODERATOR

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### **MICHELLE KYDD-LEE**

Henry Crown Fellowship Program (HCFP)  
Executive Director, CAA Foundation  
**UNITED STATES**

Michelle Kydd Lee founded and directs the Foundation for the Creative Artists Agency (CAA), a talent and literary agency based in Los Angeles, with offices in New York, Nashville, St. Louis, London, and Beijing. The CAA Foundation, since 1995, has used the natural resources of the entertainment community to create positive social change. In her role, Michelle serves as a consultant to clients, executives and corporations on their philanthropic and pro-social initiatives. Additionally, Michelle holds the title of Director of Culture at CAA, supervising several other divisions of the agency. Michelle has served on various charitable organization boards and currently sits on the board for Points of Light, Project Rebirth, Los Angeles Communities In Schools, and the advisory boards for the Ad Council, FEED and IDEO. She is a member of the USC Marshall School of Business' Society and Business Lab Senior Fellow. Michelle lives with her husband Damon and their sons Carter and Beckett, in Santa Monica Canyon, California. She is a 2009 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

# Leading the Family Business

JULY 29

KOCH BUILDING: STRANAHAN ROOM

## LEAD DISCUSSANTS



### JIM CROWN

Trustee of the Aspen Institute  
 President, Henry Crown and Company  
 UNITED STATES

James Schine Crown is President of Henry Crown and Company, a privately-owned company which invests in public and private securities, real estate and operating companies. He serves as lead director of General Dynamics Corporation and is a director of JPMorgan Chase. He is a trustee of The Aspen Institute, the Museum of Science and Industry, the Orchestral Association, the University of Chicago and the University of Chicago Medical Center. Jim is a member of the Illinois State Bar Association and the American Academy of Arts and Sciences. Jim Crown was born in Chicago in 1953, the son of Lester and Renée (Schine) Crown. Jim earned a Bachelor of Arts degree in political science in 1976 from Hampshire College in Amherst, Massachusetts. He received his law degree in 1980 from Stanford Law School, where he was projects editor of the Stanford Law Review and a member of the Stanford Public Interest Law Foundation. Upon graduating from law school, Jim joined Salomon Brothers Inc, in New York City, as an associate. He became a vice president of the Capital Markets Service Group in January 1983. In April 1985 he returned to Chicago to join his family's investment firm. Jim has been married to the former Paula Hannaway since 1985. Paula Crown is a Principal of Henry Crown and Company. Prior to joining Henry Crown and Company, she was also a Vice President at Salomon Brothers Inc in New York. She earned her A.B. degree from Duke University magna cum laude in 1980 and in 2012 completed her Master's Degree in painting and drawing from the School of the Art Institute of Chicago. Paula serves on the Board of Trustees of the Museum of Modern Art, Duke University, Conservation International and Latin School of Chicago. She serves on the National Council of the Aspen Music Festival and School, the Board of Advisors of the Nasher Museum of Art, and the Women's Board of the Lyric Opera of Chicago. She is also a member of the President's Committee on the Arts and Humanities, the Committee on the Arts of the Aspen Institute, a co-founder of the Clean Energy Trust and co-chairs the Executive and Campaign Committees of the Ann & Robert H. Lurie Children's Memorial Foundation. Paula and Jim Crown have four children.



### CHADIA EL MEOUCHI NAOUM

Henry Crown Fellowship Program (HCFP)  
 Managing Partner, Badri and Salim El Meouchi Law Firm  
 LEBANON

Chadia El Meouchi Naoum is managing partner of Badri and Salim El Meouchi Law Firm, one of the oldest regional law firms with offices in Lebanon and Qatar. Chadia is a visiting professor at Pantheon Assas University for the LLM in Business law. She is a member of the Lebanese Committee for Human Rights Watch, a co-founder and board member of Les Journées des Sciences Association, a founder and board member of Young Arab Leaders Lebanon, and head of the Legal and Regulatory Committee of the Lebanese Corporate Governance Task Force. Chadia served as a board member for the Lebanese Transparency Association until 2009. Chadia is a member of the New York Bar and has an LL.M. from Georgetown University, an LL.B. from the University of Montreal, a BA from Concordia University, and a license in alternative methods of conflict resolution by the Canadian International Commerce Arbitration Centre. She has a postgraduate diploma in oil and gas law from Robert Gordon University at Aberdeen in the U.K. and is enrolled in an LL.M./M.Sc. in oil and gas law. She also has an Islamic Finance Qualification from the UK Securities and Investment Institute and the Ecole Supérieure des Affaires. She is the co-founder of the Middle East Leadership Initiative, a 2008 Henry Crown Fellow of The Aspen Institute, and a member of the Aspen Global Leadership Network.



## CHRISTY ORRIS

Henry Crown Fellowship Program (HCFP)  
UNITED STATES

Christy Bieber Orris was the Chief Executive Officer of the ATEK Companies from 2001-2011, a privately owned management company that owned and ran various outsource and product based companies. Employing over 700 people, ATEK Companies has six manufacturing facilities with revenues exceeding \$140 million. Their anchor company, ATEK Medical, was purchased from Medtronic's Cardiac Surgery business in 2003. Orris and her team developed ATEK Medical into one of the leading finished device medical outsource suppliers in the world. Its customer base included Medtronic, Boston Scientific, J&J, Smith & Nephew and other leading OEMs. They specialized in sole source production of complex disposable and implantable medical devices. ATEK Medical and its sister company, ATEK Plastics, were sold to Vention Medical/KRG in November, 2011. Before ATEK, Christy was President of Regent Aviation, one of the top rated Fixed Base Operators in North America. Prior to running private businesses, Christy worked in operations at Baxter Healthcare and in brand management at General Mills. She received her MBA from the Amos Tuck School at Dartmouth and BS at the University of Colorado at Boulder. From 2008-2011, Christy chaired the board of University of Colorado, Leed's School of Business and later transitioned onto the Dean's CEO Cabinet. Christy is a board member of Young Presidents Organization, and a member of YPO Women's International Network and the Committee of 200. After selling her companies, Christy travelled around the world for a year with her family and is now restoring a historic guest ranch, mentoring and consulting. She is an avid bike racer, skier and ex-Hawaii Ironman competitor. Christy resides in Boulder, Colorado with her husband and two sons. She is a 2007 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR



## ERIC MOTLEY

Henry Crown Fellowship Program (HCFP)  
Managing Director, Henry Crown Fellowship Program and Vice President, The Aspen Institute  
UNITED STATES

Eric L. Motley joined the Aspen Institute (Washington, DC) in 2007 as a Vice President and the Managing Director of the Henry Crown Fellows Program. In addition to this role he currently serves as the Executive Director of the Aspen-Rockefeller Foundation's Commission to Reform the Federal Appointments Process, which is an independent, nonpartisan effort to evaluate the Federal government's vetting and clearance procedures. Prior to joining the Aspen Institute, Eric served as the Director of the U.S. Department of State's Office of International Visitors within the bureau of Public Diplomacy. In 2003, he became Special Assistant to President George W. Bush for Presidential Personnel, where he managed the appointment process in the White House for over 1,200 presidentially-appointed advisory board and commission positions. He joined the White House staff as Deputy Associate Director, Office of Presidential Personnel in 2001. In October 2006 he published his first volume of poetry *Luminaria*. His civic involvement encompasses leadership roles with the Cosmos Club of Washington, DC; Grolier Club of New York City; Board of Directors of Young Concert Artists; Manuscript Society of America; and Samford University. He serves on the Board of Directors of Barry-Wehmiller Companies, Affinity Labs in San Francisco, The Inter-American Development Bank Foundation, The Smithsonian American Art Museum's National Council, and the Chapter Board of the Washington National Cathedral. Eric is an avid rare book collector. Eric earned his bachelor's degree in Political Science and Philosophy from Samford University in 1996. As a Rotary International Ambassadorial Scholar at the University of St. Andrews in Scotland, he earned a Master of Letters in International Relations and a Ph.D. in International Relations as the John Steven Watson Scholar. Eric is a 2003 Henry Crown Fellow of the Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.

# Letter From Birmingham City Jail: 50 Years Later...Unfinished Business?

JULY 29

DOERR-HOSIER CENTER: CATTO ROOM

## LEAD DISCUSSANTS



### THELMA GOLDEN

Henry Crown Fellowship Program (HCFP)  
Director & Chief Curator, The Studio Museum in Harlem  
UNITED STATES

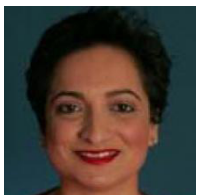
Thelma Golden has been the Director and Chief Curator at The Studio Museum in Harlem since 2000. She has organized a number of exhibitions, including Chris Ofili: Afro Muses 1995-2005, Harlemworld: Metropolis as Metaphor and Black Romantic. Before her appointment, she was the Special Projects Curator for Peter and Eileen Norton, contemporary art collectors and philanthropists based in Los Angeles. Thelma was a curator at the Whitney Museum of American Art in New York City from 1996-1998; Associate Curator and Director of Branch Museums from 1993-1996; and from 1991-1993 she was Director and Exhibition Coordinator at the Whitney Museum at Phillip Morris. She also conceived and organized a site-specific commissioning program and organized 18 projects with artists, including Alison Saar, Glenn Ligon, Gary Simmons, Romare Bearden, Matthew McCaslin, and Suzanne McClelland. Thelma teaches and lectures at several institutions internationally including Columbia University, Yale and the Royal College of Art in London. She is also a prolific writer and has contributed essays to various publications. Thelma holds a BA in Art History and African-American Studies from Smith College (1987) and Honorary Doctorates from Smith (2004) and the Moore College of Art and Design (2003). Thelma is a 2008 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### NEIL PHILLIPS

Pahara - Aspen Education Fellowship  
Founder & Executive Director, Visible Men  
UNITED STATES

Neil Phillips is the founder and executive director of Visible Men, a non-profit agency dedicated to elevating black boys in America to new heights of achievement, fulfillment, and societal contribution via the celebration of accomplished black men. The organization collects insights and inspiration from black male role models and gets them to school age boys through a unique success curriculum. Previously Neil served as head of the Upper School at The Out-of-Door Academy, an independent day school in Sarasota, Florida. Neil served as the assistant headmaster of Landon School in Bethesda, Maryland where he taught English and Public Speaking. He also held positions at Landon as head of the Upper School athletic director and head basketball coach. In 2002-03 Neil served as a consultant for Team Up for Youth Sports, an Oakland, California based foundation that supports youth sports initiatives in lower-income communities. He is the founder of One on One Basketball and served as coaching education manager for the Positive Coaching Alliance. Neil received his Bachelor's Degree in English and American Literature from Harvard University in 1989. He is a member of the National Speakers Association. Neil lives in Sarasota with his wife Shannon and their sons, Reece and Blair. Neil is a Fellow of Echoing Green's Open Society Foundation Fellowship's inaugural class of Black Male Achievement Fellows. He is a Fellow of the fourth class of Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



### SHAMINA SINGH

Henry Crown Fellowship Program (HCFP)  
Vice President, Government Services & Solutions, MasterCard Worldwide  
UNITED STATES

Shamina Singh is Vice President of Government Services & Solution for MasterCard Worldwide. She was most recently senior advisor at the MSL Group. Prior to being at MSL, Shamina was the VP of government and public affairs for Nike, Inc. In this position, she developed a vision and a strategy to accelerate Nike's engagement with policy and thought leaders around the world. Shamina joined Nike from Citigroup, where she served as chief operating officer for global community development. In that role, she built public and private partnerships to address domestic and global economic development issues in more than 100 countries. Before joining Citi, Shamina spent 15 years in the public policy and political arenas, including senior positions with President William Jefferson Clinton, former U.S. Speaker of the House, Nancy Pelosi, the late Texas Governor, Ann Richards, U.S. Trade Representative Ron Kirk and SEIU. She is a 2000 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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### **BEN DUNLAP**

Senior Moderator, The Aspen Global Leadership Network  
Former President, Wofford College

#### **UNITED STATES**

Benjamin Dunlap is the Former President and the Chapman Family Professor in the Humanities at Wofford College. He holds degrees from Sewanee: The University of the South and Oxford University, which he attended as a Rhodes Scholar. His first full-time faculty appointment was at Harvard University, from which he had received a PhD in 1967. He also has held appointments as Carolina Professor at the University of South Carolina, Fulbright Senior Lecturer in Bangkok and Chiang Mai, and U.S.-Japan Leadership Fellow in Tokyo. Since 1985, Dunlap has been a frequent moderator for the Aspen Institute in this country and abroad. His 2007 presentation as one of “Fifty Remarkable People” at the annual TED Conference is posted on their website. In addition to many publications, he has served as writer-producer for more than 200 Public Television programs, winning numerous national and international awards. For four and a half years, he performed as soloist and principal dancer for the Columbia City Ballet. In 2006 Dunlap was awarded an honorary doctorate by his alma mater, and in 2010 he was honored with the South Carolina Governor’s Award in the Humanities. He is a co-founder of Liberty Fellowship and a Senior Moderator for the Aspen Global Leadership Network.

# Navigating With Integrity in a World of Gray

JULY 29

KOCH BUILDING: LAUDER ROOM

## LEAD DISCUSSANTS



### ANGELA OFORI-ATTA

Africa Leadership Initiative - West Africa (ALI-WA)  
Clinical Psychologist, Ghana Medical School  
GHANA

Angela Lamensdorf Ofori-Atta is a professor of clinical psychology at the University of Ghana Medical School. She was previously part of an International Labor Organization (ILO) mission to Liberia to assess employment issues. She also worked on President Ellen Johnson-Sirleaf's election campaign in 2005. Angela entered government as a deputy minister for manpower development and employment, where she expanded a skills training and employment placement project from 2,000 participants to 30,000 as part of the Ghana Poverty Reduction Strategy. Before her government service, Angela set up and ran two volunteer organizations that spread HIV/AIDS knowledge and renovated the children's ward of the Accra Psychiatric Hospital. Between 1994 and 1998, she was part of a team that set up mental health services in the most deprived region of Ghana, the Upper West Region. In her teaching career, which has spanned 1992 to the present, she has introduced new ethics and professionalism courses to the curriculum of the psychiatry and psychology departments at the University of Ghana Medical Center. Angela has a bachelor's degree in psychology and zoology from the University of Ghana and a doctorate from the University of British Columbia, where she was a Commonwealth Scholar for six years. Angela is married to Ken and they have three children, Katakyie, Ohemaa, and Nana Yirenkyi. She is a Fellow of the second class of the Africa Leadership Initiative-West Africa and a member of the Aspen Global Leadership Network.



### KRISTIN GISELSON PALMER

Rodel Fellowship  
Councilwoman, District "C", City of New Orleans  
UNITED STATES

Kristin Giselson Palmer serves on the City Council of New Orleans where she chairs the Transportation, Sanitation and Environmental, and Disaster and Recovery Committees for District "C". Previously, she was Executive Director of Rebuilding Together New Orleans, where she assisted residents returning to their homes post-Katrina. As a housing construction and renovation professional with historic preservation and green building expertise, Palmer developed a \$6 million annual rebuilding operation and leveraged over \$7 million in public funding to create a model for creating long-term sustainability in communities. She earned her BA in history at St. Louis University. Kristen is a 2010 Rodel Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### BERNIE SUCHER

Henry Crown Fellowship Program (HCFP)  
Member, Board of Directors, ATON LLC  
RUSSIA

Bernie Sucher is a non-executive director responsible for the strategic development of Aton, Russia's oldest independent investment bank. Prior to Aton, he led Merrill Lynch's re-entry into Russia, becoming country head. He previously relaunched Alfa Capital, one of Russia's first asset management firms. He co-founded investment bank Troika Dialog and worked with Cresvale, Goldman Sachs, and EF Hutton in New York, London, Hong Kong, and Tokyo. Outside of finance, Bernie started up the Starlite Diner, a Moscow institution, and been involved with the American Chamber of Commerce and the US-Russia Business Council. In Russia, he serves on the boards of the Magnitogorsk Iron and Steel Works, the European University of St. Petersburg, and the Dynasty Foundation. He co-founded the Endowment for the Support of Tarusa Hospital in the Kaluga region. In the United States, he is a member of the board of Venture for America and active in Detroit's Imagination Station, Loveland Technologies, and Detroit Bikes. Bernie holds a BA from the University of Michigan and is a graduate of Columbia University's Senior Executive Program. He and his wife, Fatima, have a son and daughter. The passage of time has not diminished Bernie's enthusiasm for, among other things, Star Trek, the band Rush, and basketball. He is a 2002 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.



## MODERATOR

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### **WATANAN PETERSIK**

Senior Moderator, The Aspen Global Leadership Network

Africa Leadership Initiative - South Africa (ALI-SA)

Director, CIMB

**THAILAND**

Watanan Petersik is a part-time senior advisor for TPG Capital and sits on the boards of the CIMB Group in Malaysia and CIMB Thai Bank. Her last full-time position was chief of staff of Goldman Sachs Asia ex-Japan. She has worked in the financial industry in Asia for over 25 years. She works with Ashoka, the global organization of social entrepreneurs, in Thailand, Singapore, and the region, and is on the board of the Lien Centre for Social Innovation at Singapore Management University. Watanan is a Senior Moderator for The Aspen Institute. She is a Thai national who lives in Singapore with her Austrian husband and Hong Kong born son. With a family life that stretches across three continents and cultures, she has derived some very personal benefits from globalization but still remains somewhat worried about some of its side effects. She is a Fellow of the second class of the Africa Leadership Initiative-South Africa as well as a member of and a Senior Moderator for the Aspen Global Leadership Network.

# On The Leading Edge of Science

JULY 29

PAEPCKE BUILDING: CLARKE LIBRARY

## LEAD DISCUSSANTS

**ROBERT BLUM**

Henry Crown Fellowship Program (HCFP)  
President & Chief Executive Officer, Cytokinetics, Inc.  
UNITED STATES

Robert Blum is founder, president, Chief Executive Officer, and a member of the board of Cytokinetics, a biopharmaceutical company. Prior to Cytokinetics, Robert held senior positions at COR Therapeutics. He is on faculty at the Center for BioEntrepreneurship at UC San Francisco where he teaches a corporate finance course. Robert serves on the board of the Jewish Community Federation of San Francisco, chairing its Business Leadership Council; on the National Board of the American Committee of the Weizmann Institute of Science; and on the board of BayBio. He has also served on the boards of San Francisco's Contemporary Jewish Museum and the Anti-Defamation League. He has established the Blum Family Venture Philanthropy Fund and the Tikkun Olam Science Prizes for Bay Area schools. Robert received BA degrees in human biology and economics from Stanford University and an MBA from Harvard Business School. Robert is a 2005 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

**MICHAEL BOLICK**

Liberty Fellowship Program  
Co-Founder and Chief Executive Officer, Selah Genomics Inc  
UNITED STATES

Michael is a serial entrepreneur with 25 years of experience in the life science and healthcare industries. In 2013, he led a management buyout of Lab21 Ltd's US-based operations to form Selah Genomics Inc. Prior to co-founding Selah Genomics, Michael served as President of Lab21 Inc which was formed following Lab21 Ltd's acquisition of his prior company, Selah Technologies LLC. He founded Selah Technologies LLC to commercialize nanotechnologies licensed from Clemson University. Selah focused these nanotechnologies to enable doctors to see cancer during surgery. Prior to founding Selah Technologies, Michael's career included roles of increasing responsibility in the pharmaceutical sector. Michael serves as Immediate Past Chair of SCBIO, South Carolina's Life Sciences Industry Association. Michael earned his bachelor's degree in Chemical Engineering from North Carolina State University. Selah is located in Greenville, South Carolina. Michael is a Fellow of the sixth class of the Liberty Fellowship and a member of the Aspen Global Leadership Network.



## JOHN CROWLEY

Henry Crown Fellowship Program (HCFP)  
Chairman & Chief Executive Officer, Amicus Therapeutics  
UNITED STATES

John F. Crowley is the Chairman & Chief Executive Officer of Amicus Therapeutics, Inc., a publicly traded biotechnology company focused on the development of novel treatments for human genetic diseases. John's involvement with biotechnology stems from the 1998 diagnosis of two of his children with Pompe disease—a severe and often fatal neuromuscular disorder. In his drive to find a cure for them, he left his position at Bristol-Myers Squibb and became an entrepreneur as the co-founder, president and CEO of Novazyme Pharmaceuticals, a biotech start-up conducting research on a new experimental treatment for Pompe disease (which he credits as ultimately saving his children's lives.) In 2001, Novazyme merged into Genzyme Corporation and John continued to play a lead role in the development of a drug for Pompe disease as Senior Vice President, Genzyme Therapeutics. John and his family have been profiled on the front page of *The Wall Street Journal* and are the subjects of a book by Pulitzer prize-winning journalist Geeta Anand, "The Cure: How a Father Raised \$100 Million-And Bucked the Medical Establishment-In a Quest to Save His Children." The major motion picture, *Extraordinary Measures*, starring Brendan Fraser and Harrison Ford, is inspired by the Crowley family journey. John is the author of a personal memoir: *Chasing Miracles: The Crowley Family Journey of Strength, Hope and Joy*. John is also a commissioned officer in the U.S. Navy Reserve, assigned to the United States Special Operations Command and is a veteran of the global war on terrorism, with service in Afghanistan. He graduated with a BS in Foreign Service from Georgetown University, and earned a JD from the University of Notre Dame Law School and an MBA from Harvard. The Crowley family was the recipient of the 2011 Family Exemplar Award from the University of Notre Dame. He lives in Princeton, NJ with his wife, Aileen and their three children, John, Megan and Patrick. John serves on the executive committee of the National Board of Directors of the Make A Wish Foundation of America. John is a 2009 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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## STACE LINDSAY

Senior Moderator, The Aspen Global Leadership Network  
Henry Crown Fellowship Program (HCFP)  
President, FusionVP  
UNITED STATES

Stace Lindsay is the president of Fusion Venture Partners, a firm he started in order to bring together: People of great vision that inspire change, engender trust and are moved deeply to make a difference; Insights that have the power to improve our quality of life, protect that which is in danger or to fix that which is broken in our world; Capital that can be deployed with foresight, patience and commitment to finding ways to be leveraged for economic and social good. He has been a strategic advisor to senior business, government and non-profit leaders throughout the world, having held senior positions at both Monitor Company and the OTF Group, where he worked closely with Michael Porter to adapt his work to emerging markets. He also has significant start-up, turnaround and operating experience with companies, having been CEO of New England Portable Storage and VP Business Development for Merrimack Pharmaceuticals. He has also been a Managing Partner in the Latin American focused venture capital firm, Explorador.net. Stace is the co-founder the Central American Leadership Initiative, part of the Aspen Institute's Global Leadership Network where he is also a Senior Moderator. Stace has served on the Executive Committee of the Aspen Network for Development Entrepreneurs as well as the Board of Directors of TechnoServe, a non-profit organization dedicated to building competitive businesses in rural Africa and Latin America. He has also been an adjunct professor at Georgetown University Business School as well as the University of Adolpho Ibanez Business School in Chile. He is the co-author of *Plowing the Sea: Nurturing the Hidden Sources of Growth in the Developing World*. He is also author of "Culture, Strategy and Prosperity" in *Culture Matters*. Stace earned his degrees in International Relations from Georgetown University and Oxford University, where he was a Rhodes Scholar. He and his family make their home in Cambridge, MA. Stace is a 2002 Henry Crown Fellow of the Aspen Institute as well as a member of and Senior Moderator for the Aspen Global Leadership Network.

# Parenting: Managing Challenging Kids

JULY 29

MEADOWS RECEPTION CENTER: BERNHARD ROOM

## Lead Discussants



### BETH GOFF

Henry Crown Fellowship Program (HCFP)  
 Founder, furnishingvision  
 UNITED STATES

In 2011, Beth Goff blended her entrepreneurial spirit and passion for the workplace and founded furnishingvision, a workplace strategies consulting group. The unique model created by furnishingvision takes a new approach on evaluating the organizational needs of today's rapidly changing working environments and how those needs translate to the corporate real estate model. The proprietary process navigates corporate clients and their real estate and design partners through the discovery, evaluation and implementation of the optimized use of real estate. The process initiates focus on the strategic business model of their clients and concludes with the consulting towards the proper furniture solution to act as a business tool to generate those business drivers. Beth and her team work closely with industry leading architects, designers and Fortune 500 executives on understanding workplace and workforce trends. She focuses on translating the customer's needs and accommodating the shifting nature of work. Prior to founding furnishingvision, Beth Goff was the Regional Manager for Knoll, Inc. In 2006, Beth was promoted to Regional Manager and was responsible for driving complex sales strategies and distribution platforms, as well as the training/development of Knoll sales associates. Beth is involved with organizations such as United States Green Building Council, International Interior Design Association, and International Facility Management Association (IFMA). Beth has served on the Economic Development Committee for the Greater Dallas area, specifically part of the corporate relocation team. She also serves on the Grants Committee of the Dallas Women's Foundation, a philanthropic organization supporting women and girls. She is involved with the teen programs for Girls, Inc.; active in fundraising for Promise House—an organization for teens at risk; and volunteers at the June Shelton School, the largest school in the U.S. for "intelligent students with learning differences." Beth attended Oakland City University on a golf and fine arts scholarship. She is a 2011 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### GIGI PORRAS

Central America Leadership Initiative (CALI)  
 Managing Partner, Arias & Muñoz  
 PANAMA

Gisela Alvarez de Porras is a managing partner with Arias & Muñoz, Panama. She has just finished launching Albacrome, a large commercial printing company, in Panama. She is the former minister of commerce and industry in Panama. In government, she has been director general of the Internal Revenue Service and vice minister of finance. She has represented Panama before the Interamerican Center of Tax Administration and has been the head negotiator of the International Treaties to Avoid Double Taxation. She specialized in tax and estate planning as partner in the firm of Patton, Moreno & Asvat and was managing director of Assets Trust & Corporate Services. From 2004 to 2005, she was a member of the Presidential Commission for the Prevention of Money Laundering, representing the private sector. She studied at the London School of Economics (LLM) and has a postgraduate degree from Stetson University in real estate, and a master of science from the Swiss Business School (SBS). She completed her MBA in 2009. Gisela is certified as a trust and estate practitioner by The Society of Trusts and Estate Practitioners (London) and is founding partner of the Panama branch. She is president of Vital Voices Panama and a member of the Panamanian Association of Executives, where she was a member of the board. She is a member of the board of directors of the Panamanian Stock Exchange and Special Olympics. She is a Fellow of the third class of the Central America Leadership Initiative and a member of the Aspen Global Leadership Network.



## SHANE TEDJARATI

Henry Crown Fellowship Program (HCFP)  
President and Chief Executive Officer, Global High Growth Regions, Honeywell Ltd  
CHINA

Shane Tedjarati is the president and CEO of Honeywell Global High Growth Regions. He is responsible for driving Honeywell's business expansion in the high growth regions of the world: Asia, Africa, Latin America, the Middle East and Eastern Europe. Based in Shanghai, he has accumulated more than 20 years of consulting experience in various industries and has been working in China since 1992. He has a proven track record of creating localized go-to-market strategies, fostering cross-business cooperation and nurturing business partnerships in high growth regions. Prior to this role, he was the president and CEO of Honeywell China and India, where he was instrumental in engineering Honeywell's success story in these two countries, both of which have grown several fold and become major contributor to Honeywell's worldwide growth. Shane is the co-founder of Aspen Institute's Middle East Leadership Initiative and the China Fellowship Program. He is working on a book regarding the social and cultural ramifications of the sweeping changes taking place in the Chinese society. Shane is an avid aviator and he enjoys flying throughout the world and is a licensed commercial pilot. He graduated from McGill University in Montreal Canada with a BS in Computer Science and Mathematics, and earned an MBA from the University of Surrey in the United Kingdom. He speaks six languages and has lived in China for more than 20 years. He is a 2006 Henry Crown Fellow of The Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.

## MODERATOR

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## KEITH BERWICK

Senior Moderator, The Aspen Global Leadership Network  
UNITED STATES

Keith Berwick is a Senior Fellow of the Aspen Institute and inaugural holder of the Keith Berwick Chair of Leadership. As such he moderates seminars for the India Leadership Initiative, the Africa Leadership Initiative, the Catto Fellowship in Environmental Leadership and other programs of the Aspen Global Leadership Network (AGLN). From 1996 to 2007 he served as Executive Director of the Henry Crown Fellowship Program and from 2003 to 2004 was Executive Vice President for Seminars of the Aspen Institute. A native Canadian, he has had a long and varied career as a historian, educator, television broadcaster, newspaper publisher and editor. He was educated at Syracuse University and the University of Chicago, where he earned his Ph.D. degree in U.S. history. He has taught at the University of California, Los Angeles; the Claremont Graduate School; Pepperdine University and the University of Southern California Graduate School of Business, and has lectured extensively at colleges and universities around the world. He is a four-time Emmy Award winning television broadcaster and principal of Berwick Communication, Inc., a newspaper and communication consulting company. He was founding president of Barry Ambrosetti & Associates, an Italian-American joint venture in global strategic planning, associate editor of *Pacific Historical Review* and editor of *New Management* magazine. From 1990 to 1996 he and his wife Sheena were publishers of the *Country News*, a weekly newspaper on California's Central Coast. He has served as member of the board of the Santa Barbara Foundation and the Eleos Foundation, and is a Lifetime Trustee of the Aspen Institute. He is author of *The American Revolutionary Experience, 1776-1976* and *The Federal Age, 1789-1829: America in the Process of Becoming*, among other historical works. He and his wife make their home in Santa Barbara, California and Bedminster, Bucks County, Pennsylvania.

# Resilience

JULY 29

HEALTH CENTER: RESNICK-MALEK GYM

## LEAD DISCUSSANTS



### TROY CARTER

Henry Crown Fellowship Program (HCFP)  
 Founder & Chief Executive Officer, Atom Factory  
 UNITED STATES

Troy Carter is an artist manager and the founder and CEO of Atom Factory, a multidimensional management company. His expanding roster of musical innovators includes Lady Gaga, Mindless Behavior, and 14-year-old YouTube sensation Greyson Chance. As a marketing craftsman, Troy is a master at leveraging the power of digital media as the next-generation model to connect with fans, foster community, and cultivate brand loyalty. As a brand and corporate strategist, his portfolio of investments and startup endeavors read as a summary of the hottest trends in today's technology landscape, heralding his uncanny knack for identifying tomorrow's consumer trends today. As Lady Gaga's manager, Troy—who has worked alongside the likes of Will Smith, Sean "Diddy" Combs, and the late Notorious B.I.G.—has helped cement the pop star's formidable online presence by cultivating and encouraging the philosophy of "fans first." Beyond social media, Troy's brand strategy has culminated in Gaga's continued cultural pervasiveness—both because of the genuine loyalty between Gaga and her fans as well as through creative and compelling partnerships with the likes of MAC, Google, Virgin Mobile, and Zynga. He is continually in search of new platforms, methods, and technologies to improve the consumer-brand relationship and to create value for his partners, his clients, and the people they touch. Currently Troy, along with Lady Gaga, has begun development of Backplane, a new social-media platform that blends celebrity and technology. He is a 2012 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### AIMÉE EUBANKS DAVIS

Pahara - Aspen Education Fellowship  
 Chief Public Affairs Officer, Teach For America  
 UNITED STATES

Aimée Eubanks Davis joined Teach For America's staff in 2002 as vice president of new site development, helping to grow the organization's presence into Miami and Philadelphia, as well as doubling Teach For America's presence in New York City. In 2003, Aimée moved to the regional operations team, where she managed Teach For America's executive directors and helped ensure maximum impact in each of the organization's 22 regions. In 2005, Aimée became the chief people officer, and oversaw the organization's staff growth from 200 to over 1500 staff members. Additionally, she worked on the development of a comprehensive competency model for staff recruitment, selection, performance management, and learning and development, and ensured that the Human Assets team is positioned to fuel the growth and success of Teach For America through being a strategic business partner to organizational leaders and teams. In 2011, Aimée took on the expanded role of executive vice president of people, community and diversity, leading our work to uphold our commitment to diversity and to build an organization that is a model of fairness and equality. Her role expanded again, in January of 2013, and she now also oversees our Public Affairs and Communications teams. Before joining Teach For America's staff, Aimée was a program officer at The Breakthrough Collaborative (formerly Summerbridge National) and, prior to that position, she led the Summerbridge New Orleans site to become one of the most successful sites in The Breakthrough Collaborative. Aimée, a graduate of Mt. Holyoke College, was a 1995 Teach For America corps member and taught sixth grade social studies and language arts in New Orleans. She is a Fellow of the fourth class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



## ANNE DEVEREUX

Henry Crown Fellowship Program (HCFP)  
Executive Director, Healthy Body Image Programs, Stanford University  
UNITED STATES

Anne Devereux joined Stanford University as the Executive Director of Healthy Body Image Programs in July 2012, and subsequently, as Chief Strategy Officer, helped create ThriveOn, a digital start-up which will support the project. A leader in healthcare marketing, Anne was previously the Chairman and CEO of LLNS, TBWA\WorldHealth (and their worldwide marketing network) after her successful roles as Chief Integration Officer at BBDO and Managing Director of their highly successful healthcare unit. Earlier in her career, Anne was President and founder of Consumer Healthworks, which then became Merkley Newman Harty Healthworks, one of the first agencies to specialize in direct-to-consumer advertising for healthcare brands. In addition to her work at Stanford, Anne also focuses her time on projects which empower people both individually and collectively. She founded Parlay House in 2012, a salon-style gathering of over 100 women who come together in the Bay area to connect, learn and grow. An activist on issues related to social justice, Anne was also a key member of the team that helped pass California's Proposition 36 which will bring fair sentencing to thousands of non-violent inmates as part of California's Three Strikes reform. She also helped found the iHUG Foundation, a not-for-profit school in Uganda supporting some of that nation's most needy children. A Wellesley College graduate, Anne is the proud mother of two daughters, Lauren and Ciara. In her spare time she can be found at the gym, in a kayak or traveling the world with her fiancée, David Mills. Anne is a Board Director of Marchex and National Home Health Care Corp, as well as Chairman of the Advisory Board of #waywire. She is a 2003 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR



## ARJUN GUPTA

Henry Crown Fellowship Program (HCFP)  
Chief Believer, TeleSoft Partners  
UNITED STATES

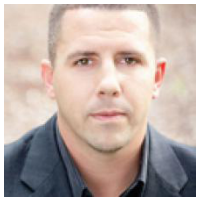
Arjun Gupta is the managing partner and founder of TeleSoft Partners, an international special situations venture capital firm. Over the last decade, he has overseen investing in and helping build over 60 private companies, resulting in 36 acquisitions and IPOs to date. At TeleSoft, he manages capital commitments of \$625 million and has established corporate partnerships in the US, Europe, and Israel with Bechtel, Deutsche Telekom, Intel Capital, Salesforce.com, Verizon and Vodaphone. Arjun serves on the board of directors of Calient Technologies, LogLogic, Validity Sensors, and Nexant. He is also president of the AG Community Foundation, which supports projects in education, medical research, the environment and the arts. Earlier in his career, Arjun was a strategy consultant for high-tech clients with McKinsey & Company, and a software engineer with Tektronix, Inc. He holds a BA (honors) in economics from St. Stephen's College (India), an MS and BS, Phi Beta Kappa, in computer science from WSU, and a MBA from Stanford. Arjun splits his time between San Francisco and Aspen. Arjun is a Trustee and a 2001 Henry Crown Fellow of The Aspen Institute as well as a member of the Aspen Global Leadership Network.

# Shooting the Elephant: Resisting the Mob

JULY 29

BOETTCHER BUILDING: HUDSON ROOM

## LEAD DISCUSSANTS

**FORREST ALTON**

Liberty Fellowship

Chief Executive Officer, South Carolina Campaign to Prevent Teen Pregnancy

UNITED STATES

Forrest Alton is the Chief Executive Officer of the South Carolina Campaign to Prevent Teen Pregnancy. In this role, which he has held for nearly a decade, he leads the efforts of a nationally recognized team committed to transforming South Carolina by investing in the state's most valuable resource - young people. Forrest is recognized as a national leader on the issues of adolescent sexual health and teen pregnancy prevention. He has authored or co-authored numerous book chapters, articles and publications on these topics; is a frequently sought after speaker for conferences, events and media opportunities; and holds multiple state and national leadership positions including service on the Boards of the National Campaign to Prevent Teen and Unplanned Pregnancy and the South Carolina Association of Non-Profit Organizations. Forrest earned his Master of Public Health from the University of South Carolina's Arnold School, where he was named Young Alumni of the Year in 2011 and his Bachelors of Science from Coastal Carolina University where he also has been named a Distinguished Alumnus. He is a graduate of the Riley Diversity Leadership Institute at Furman University and has been recognized by The State newspaper (Columbia, SC) as one of the state's 20-under-40 rising stars. Forrest serves as a "big brother" in the Big Brothers Big Sisters program in his hometown of Columbia, SC. He is a Fellow of the eighth class of the Liberty Fellowship and a member of the Aspen Global Leadership Network.

**'TUNDE REIS**

Africa Leadership Initiative - West Africa (ALI-WA)

President &amp; Chief Executive Officer, First World Communities Ltd

NIGERIA

'Tunde Reis retired as a brigadier general from the Nigerian Army and is now the President and Chief Executive Officer of First World Communities Ltd - a company focused on large scale delivery of affordable housing and associated infrastructure in West Africa. He also serves as consultant to the Nigerian Army and other government agencies on housing, land and urban development. In 2007, he was appointed the Executive Chairman of Nigeria's Federal Housing Authority (FHA), where he received commendation from the President of Nigeria. Prior to this, he established a retirement housing scheme for officers and soldiers. He obtained a bachelor's degree in Environmental Studies from the University of Lagos and a master's degree in Architecture. 'Tunde received a Ph.D from the Architectural Association Graduate School in London. He has received the highest medal for unblemished long service, the Grand Service Service Star, the Chief of Army Staff's commendation, the "Most Distinguished Alumni of the Lagos Business School" award, the 2001 National Productivity Order of Merit award and the national honour of Officer Order of the Niger. In collaboration with his wife, 'Yinka, and their four daughters, 'Tunde started the Borikan Self-Reliance Institute, aimed at providing extra tuition, scholarship and mentoring for primary school children (age 9-11) from indigent illiterate parents. He is a Fellow of the second class of the Africa Leadership Initiative-West Africa and a member of the Aspen Global Leadership Network.





## ANNE-MARIE SLAUGHTER

Bert G. Kerstetter '66 University Professor of Politics and International Affairs, Princeton University  
UNITED STATES

Anne-Marie Slaughter is currently the Bert G. Kerstetter '66 university professor of politics and international affairs at Princeton University. Beginning in September 2013, she will assume the presidency of the New America Foundation and will become a professor emerita at Princeton. From 2009 to 2011, she served as director of policy planning for the U.S. Department of State, the first woman to hold that position. Upon leaving the State Department, she received the secretary's Distinguished Service Award for her work leading the Quadrennial Diplomacy and Development Review, as well as meritorious service awards from USAID and the Supreme Allied Commander for Europe. Prior to her government service, Anne Marie was dean of Princeton's Woodrow Wilson School of Public and International Affairs from 2002 to 2009 and the J. Sinclair Armstrong professor of international, foreign, and comparative law at Harvard Law School from 1994 to 2002. Slaughter has written or edited six books and over a hundred scholarly articles. Foreign Policy named her to their annual list of the top 100 global thinkers in 2009, 2010, 2011, and 2012. She received a BA from Princeton, an MPhil and DPhil in international relations from Oxford, where she was a Daniel M. Sachs Scholar, and a JD from Harvard.

## MODERATOR



## JOANNA REES

Henry Crown Fellowship Program (HCFP)  
Managing Director, Soda Rock Partners  
UNITED STATES

Joanna Rees is managing director at Soda Rock Partners. She is also a senior advisor, investor, and board member of several private companies and non-profit organizations. Joanna was a candidate for Mayor of San Francisco in November 2011 and was the founder of VSP Capital, a San Francisco-based venture capital firm focused on early-stage companies combining technical innovation with market development. Joanna has served on the board of more than 25 venture-backed start-up companies across a broad range of industries. She also served on the Board of the National Venture Capital Association (NVCA), the Coppola Companies (Francis Ford Coppola), and as Chairman of the USA for Madrid-based FON, the world's largest Wi-Fi community. Joanna has significant experience in finance and investment banking including positions at BA Securities and a boutique merchant bank, Vrolyk & Co. She worked in private placements and mergers & acquisitions focused on retail, restaurant and branded consumer companies. She also brings deep expertise in marketing and strategy, and has held several senior marketing management positions with Groupe Danone, a \$20+ billion global consumer products firm, with her last position as head of New Product Development. Joanna began her career at DMB&B, working with clients such as General Foods, RJR Nabisco, Brown Forman, Digital Equipment Corp, and Texaco. The World Economic Forum selected Joanna as a Year 2000 Global Leader for Tomorrow (GLT). Joanna serves on the board of New Schools Venture Fund, whose mission is to improve public K-12 education by supporting education entrepreneurs, and on the Global Board of Endeavor, supporting "high-impact" entrepreneurs in developing economies. She previously chaired the board of the Network for Teaching Entrepreneurship (NFTE), and has extensive experience with many other non-profits and education organizations including the Junior League, the March of Dimes, the V-Foundation, various private schools, the Annual Fund board at Duke University and the Duke basketball Legacy Fund. She earned her MBA from Columbia University (beta gamma sigma) and a BS from Duke University. She is a 2002 Henry Crown Fellow of The Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.

# Workshop: Exponential Fundraising - How to Raise Money and Resources For Any Cause

JULY 29

PAEPCKE BUILDING: ADELSON GALLERY

## LEAD DISCUSSANT

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**JENNIFER MCCREA**

Henry Crown Fellowship Program (HCFP)  
Senior Research Fellow, Harvard University  
UNITED STATES

Jennifer McCrea is a senior research fellow at Harvard University. Exponential Fundraising founder and 23-year fundraising veteran, Jennifer has worked with CEOs, fundraisers and board members from a wide variety of nonprofits, including Millennium Promise, Acumen Fund, Donorschoose.org, Grameen America, Teach for America, Witness, Columbia University, Comic Relief, X Prize Foundation, Rhode Island School of Design, VH1 Save the Music Foundation, MIT Media Lab and many others. Jennifer is a Senior Research Fellow at the Hauser Center for Nonprofit Organizations at Harvard University, where she leads the Course in Exponential Fundraising. She serves as an advisory board member of Berklee College City Music Program and is a co-founder and board member of the Quincy Jones MusiQ Consortium, an organization that unites leaders in the music industry, nonprofit organizations, corporations, foundations and philanthropists to make music an ongoing part of the lives of children. A side passion for Jennifer began 5 years ago when she created a salon called Puresite. This monthly get together of philosopher/friends explores the truth of who we are on many levels and informs her work in philanthropy, not to mention shapes her as a parent, as a friend, and as a loyal co-worker. Previously, Jennifer was a fundraiser at Case Western Reserve University and at Washington University in St. Louis during their multi-billion dollar capital campaign. She was also Vice President for Development at Dickinson College. She is a 2008 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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### **BILL MAYER**

Trustee of the Aspen Institute  
Partner, Park Avenue Equity Partners  
**UNITED STATES**

In 1999 William E. Mayer formed Park Avenue Equity Partners, which is a private equity firm that invests in middle-market companies. From the fall of 1992 until December 1996, Bill was a professor and Dean of the College of Business and Management at the University of Maryland. During his tenure at the University of Maryland, Bill organized and led an effort that significantly improved the school's programs and made it one of the top 25 ranked business schools in the country. From 1991 to 1992, Bill served as a professor and Dean of the Simon Graduate School of Business at the University of Rochester. Bill worked for The First Boston Corporation (now Credit Suisse), a major investment bank, for 23 years. During his career at First Boston, Bill held numerous management positions including President and Chief Executive Officer. Bill is currently a board member of the following public companies: DynaVox, BlackRock Kelso and Lee Enterprises, and is a trustee of the Columbia Group of Mutual Funds. Over the past 40 years, he has been a board member of numerous other public and private companies. Bill was Chairman of the Aspen Institute from 2000 to 2008 and is currently on its Executive Committee and Chairman of the Henry Crown Fellowship Board of Directors. He is also past Chairman of the Board of the University of Maryland, College Park, Maryland. He is a board member of Miller Buckfire, the Acumen Fund and the Atlantic Council. He is also a member of the Board of Governors at the Pardee RAND Graduate School, a member of the Council on Foreign Relations and the U.S. Vietnam Dialogue Group, and Vice Chairman of the Middle East Investment Initiative. Bill was a First Lieutenant in the U.S. Air Force. He holds a BS and an MBA from the University of Maryland.

“ As our case  
is new,  
we must  
think and act  
anew. ”

*Abraham Lincoln*



JULY **30**

# Celebration Dinner and Announcement of the Finalists for the John P. McNulty Prize

*“The remarkable accomplishments of these individuals and their organizations are a call to action to private sector leaders to step up, and to bring their leadership abilities, business acumen and resources to tackle the world’s most difficult problems.”*

ANNE WELSH MCNULTY

## JOHN P. McNULTY PRIZE

**THE McNULTY PRIZE** celebrates the boldness and impact Aspen Global Leadership Network Fellows are bringing to the toughest challenges in their communities and the world at large.

The winner of this annual \$100,000 prize is selected by an international jury that includes **Madeleine Albright, Brizio Biondi-Morra, Olara Otunnu and Shashi Tharoor**. Finalists receive \$10,000 each. The winner will be announced in November, in New York.

The Prize was created in honor of John P. McNulty to recognize his leadership, his creativity, his energy, and the spark he carried to ignite that in others.

[www.mcnultyprize.org](http://www.mcnultyprize.org)

### FINALISTS 2008-2012

HILDEGARD VÁSQUEZ, **CAPTA** - Panama • CHARLES LUYCKX & GARY CAMPBELL, **FUEL TRUST** - South Africa • MÁRIA PACHECO, **VITAL VOICES GUATEMALA** - Guatemala • JAY COEN GILBERT & ANDREW KASSOY, **B LAB** - USA • TIMOTHY MARQUEZ, **DENVER SCHOLARSHIP FOUNDATION** - USA • ANN LAMONT, **LEADERSHIP & INNOVATION NETWORK FOR COLLABORATION IN THE CHILDREN’S SECTOR** - South Africa • ALEJANDRO POMA, **LIBRAS DE AMOR** - El Salvador • MEHRDAD BAGHAI, **HIGH RESOLVES INITIATIVE** - Australia • DIEGO DE SOLA, **GLASSWING INTERNATIONAL** - El Salvador • JACQUELINE NOVOGRATZ, **ACUMEN FUND FELLOWS PROGRAM** - USA • RICARDO TERÁN, **AGORA PARTNERSHIPS** - Nicaragua • WILLIAM BYNUM, **HOPE COMMUNITY CREDIT UNION** - USA • JAMES WHITAKER, **PROJECT REBIRTH** - USA • SYLVIA GEREDA, **SWITCH** - Guatemala

# CELEBRATING FIVE YEARS OF EXTRAORDINARY IMPACT

2008

## VISION SPRING

Asia, Africa and  
Central America

**JORDAN KASSALOW**

Henry Crown Fellowship

[visionspring.org](http://visionspring.org)



In 2008, 200,000 people had VisionSpring glasses, sold by 1,000 female Vision Entrepreneurs in six countries. Today, 1.35 million wear VisionSpring glasses, with 8,000 Vision Entrepreneurs spanning 20 countries. It took 10 years to reach 1 million customers, but will only take two to double that—they reached 525,000 in 2013 alone. In 2009, only 8% of their budget was covered by sales; in 2013, that will reach 50%. In addition, El Salvador is now VisionSpring's first profitable country, with major regional scaling plans underway.

For over ten years, Ashesi has been a leader in undergraduate education in Africa, combining a liberal arts core with practical majors and ethics. 100% of Ashesi graduates find quality placement; 95% choose to stay in Africa. They launch new ventures, develop innovative solutions to local needs, and help grow Africa's private sector. In 2011, Ashesi moved to a permanent campus outside of Accra. This groundbreaking space will allow Ashesi to grow to over 1,000 students, add majors in engineering, economics and law, and expand recruiting and scholarships across Africa.



2009

## ASHESI UNIVERSITY

Ghana

**PATRICK AWUAH**

Africa Leadership Initiative

[ashesi.edu.gh](http://ashesi.edu.gh)

2010

## ROCKETSHIP EDUCATION

USA

**JOHN DANNER**

Henry Crown Fellowship

[rsed.org](http://rsed.org)



In 2010, Rocketship served 1,500 low-income students at three locations in San Jose, CA, pioneering a new model of personalized computer tutoring that frees up teacher time for new concepts. Rocketship now serves 3,800 students, to be expanded to 25,000 in five new cities by 2017. Rocketship runs the highest-performing schools for low-income students in California; over 80% of students scored proficient or advanced on standardized tests. In February 2013, co-founder John Danner stepped down after 8 years to begin Zeal, an online startup offering free education to a potential 2 billion students.

In 2011, the Prize honored Dele Olojede for starting NEXT, the first true investigative newspaper in Nigeria's modern history. With a team of dedicated young journalists, NEXT broke many important stories on government corruption, including revelations that the Oil Minister was on oil company payrolls, and the bombshell that a sitting president was brain-dead, and not merely ill as his ministers claimed. Despite NEXT's popularity and credibility, however, dedicated opposition from Nigeria's political and business elites (often indistinguishable), economically pressured NEXT and forced it to go on hiatus. It will re-emerge later this year as an online newspaper.



2011

## NEXT

Nigeria

**DELE OLOJEDE**

Africa Leadership Initiative

South Africa

2012

## ASPIRE

India

**AMIT BHATIA**

India Leadership Initiative

[aspireindia.org](http://aspireindia.org)



Aspire has taught over 60,000 young Indians across 100+ colleges in 16 states, giving students from rural and disadvantaged backgrounds the knowledge and behavioral skills to become English fluent, tech-savvy, problem-solvers ready to gain employment and succeed in their chosen careers. Aspire is on its way to proving that with a small transformation in their skills, millions of kids can be made relevant to the new economy. Resolved to train 1,000,000 students by 2022, Aspire has also expanded to teach life & employability skills to K-12 students, and is now partnering with Aspen India to give high-school students values-based leadership.

“ I want to serve.  
I want to serve  
the people.  
I want every girl,  
every child,  
to be educated. ”

*Malala Yousafzai*





JULY **31**

# Aging Parents: The Challenge Of Caring For Our Caregivers

JULY 31

DOERR-HOSIER CENTER: KAUFMAN ROOM

## LEAD DISCUSSANTS



### CARMEN IRENE ALAS

Central America Leadership Initiative (CALI)  
Executive Director, Newlink-Group  
EL SALVADOR

Carmen Irene Alas General Manager of Newlink Group for Central America since January 2013. She is also Founder and Senior Advisor of Grupo E&N, which publishes Estrategia & Negocios, the leading business magazine in Central America where she held the position of Executive Director from 1998 to march 2013. In E&N she was responsible of directing the editorial content of the magazine, the Intelligence Unit and the electronic products managing to position the publication as the fundamental decision-making tool among regional entrepreneurs and investors. She was Executive Director of the Central America Leadership Initiative (CALI) from August 2010 to December 2012, and led Vital Voices as President for El Salvador's chapter from September 2008 to August 2012. She has organized dialogues and round tables amongst governments and social civil society in the region in an effort to identify challenges and possible solutions for Central American. She has interviewed prominent leaders such as Bjorn Lomborg, Donald Trump, David Rubenstein, Roger Noriega, and ex-president Alvaro Uribe of Colombia. She graduated with honors in economics and business administration from Universidad Dr. José Matías Delgado in El Salvador, and was named "Distinguished Professional 2008" by the same school. Outside of her profession, she shares her free time with her three children, Maria Jose, Juan Diego, and Javier, who live with her in San Salvador. She is a black belt in Kenpo Karate. She is a Fellow of the second class of the Central American Leadership Initiative, and a member of the Aspen Global Leadership Network.



### SCOTT BUSH

Henry Crown Fellowship Program (HCFP)  
Managing Director, J.P. Morgan  
UNITED STATES

William P. (Scott) Bush joined J.P. Morgan Private Wealth Management in late 2011 as a managing director in St. Louis, with responsibility for business development. Scott was previously managing director and co-founder of WhiteHawk Capital, a renewable energy, energy security and energy infrastructure private equity firm. Prior to WhiteHawk, Scott held senior executive management positions at Maritz, most recently as CEO and president of Maritz Performance Improvement Company and as CMO and head of global sales at Maritz Inc. Previous to Maritz, Scott served as corporate vice president for Trans World Airlines (TWA). He also filled venture capital, private equity and investment banking roles earlier in his career at Bush O'Donnell, H&Q, the Overseas Private Investment Corporation and J.P. Morgan. From 1988-1989, he served as Director of Special Placement in the Office of President Personnel at the White House. Scott is acting President of GiveBack10, a wounded warrior organization, and previously served as a Board Member for American Express Incentive Services and on numerous non-profit boards including Herbert Hoover Boys and Girls Club, St. Louis Children's Hospital and The YMCA. Scott holds an MBA from the Kellogg School of Management at Northwestern University and a bachelor's degree in American Studies from Yale University. He is a 2005 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.



## SUZANNE MALVEAUX

Henry Crown Fellowship Program (HCFP)  
Anchor, CNN  
UNITED STATES

Suzanne Malveaux co-anchors CNN's "Around the World." She also solo anchors "CNN Newsroom." For 10 years she worked as a correspondent in The White House where she covered Presidents Bill Clinton, George W. Bush, and Barack Obama. Malveaux started as a general assignment reporter for WRC-TV in Washington, D.C., and WFXT-TV and New England Cable News in Boston. In September 2011, she was embedded with U.S. troops in Afghanistan where she led breaking news coverage of the Taliban's terrorist attack on the U.S. Embassy there. In October 2012 she traveled to South Africa where she interviewed family of Nelson Mandela and covered Soweto "36 years out of the student uprising." She recently won a National Emmy Award for her role in anchoring "Outstanding Live Coverage of a Current News Story-Revolution in Egypt: President Mubarak Steps Down." She also received a Peabody Award for her role in CNN's coverage of the Arab Spring. Malveaux recently covered President Obama's 2013 inauguration in Washington, D.C. and the Democratic National Convention in Charlotte, N.C. She was also recently recognized by Columbia University's Graduate School of Journalism for covering "One of the top 50 stories of the Century" for her reporting on the 2008 Obama campaign. She has been recognized as "One of America's Most Powerful Players under 40" by Black Enterprise, an "Outstanding Women in Marketing & Communications" by Ebony, one of the "Most Influential Young African Americans" by The Root.com 100's, and "2009 Journalist of the Year" by Essence Magazine. Malveaux earned a Bachelor's degree from Harvard University and a Master's degree in Journalism from Columbia University's Graduate School of Journalism. Malveaux is personally dedicated to promoting awareness and research for ALS (Lou Gehrig's disease). She is a 2011 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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## ELLIOT GERSON

Executive Vice President of Policy and Public Programs, International Partners  
The Aspen Institute  
UNITED STATES

Elliot Gerson is an executive vice president at the Aspen Institute, responsible for its Policy Programs, its Public Programs and its relations with international partners. The Institute's Policy Programs, which number almost thirty, focus on important domestic and international issues, and improve decision-making by providing neutral venues, nonpartisan analysis, and candid dialogue among leaders. The Institute's public programs - including the Aspen Ideas Festival and other conferences chiefly in Aspen, Washington and New York - open the Institute's doors to a broader audience. The Institute has international partners in the Czech Republic, France, Germany, India, Italy, Japan, Romania, and Spain. Gerson is also the American Secretary of the Rhodes Trust and manages the US Rhodes Scholarships. Previously, he was a US Supreme Court clerk, practiced law, held executive positions in state and federal government and on a presidential campaign, and was president of two leading insurance and health-care companies.

# Debate: The China Model - A Guide For The Rest?

JULY 31

BOETTCHER BUILDING: HUDSON ROOM

## LEAD DISCUSSANTS



### SEAN HINTON

Henry Crown Fellowship Program (HCFP)  
 Founder, Terbish Partners  
 CHINA

Sean Hinton founded Terbish Partners in 2007 to provide strategic and investment advisory services. His focus is on the energy and minerals sector in China, Mongolia and Africa. He is a long-term senior advisor to Goldman Sachs (Asia) and Rio Tinto PLC, where he works on large-scale mining projects in the developing world and on their social and economic impact. Other recent roles include: Deputy Chairman of SouthGobi Resources; Chairman of China Networks; Special Advisor to the CEO of SOHO China. Sean has more than 23 years of experience in China and Mongolia particularly, where he first lived from 1988-1995, and subsequently served as Mongolia's Honorary Consul-General in Australia. Sean was previously a partner and principal at Media Entertainment Advisors, a boutique investment bank he co-founded in London in 2005. From 2000 - 2005 he was Managing Director of Ealing Studios and Fragile Films, the oldest film studio in the world and one of the UK's largest film production companies. Sean also worked with McKinsey & Company from 1995-2000. Before McKinsey he was founder and CEO of the first international adventure travel and trekking operator in Mongolia, Nomads Expeditions, which he sold in 1995. Sean studied at the Guildhall School of Music and Drama (A.G.S.M.), the University of Cambridge (M.Phil. Ethnomusicology) and the MIT Sloan School of Management (Sloan Visiting Fellow). He serves on the Development Committee of the Arts Council of Mongolia. He served as a founding member of the national Bahá'í council of Mongolia, and a founding director of Mongolia's first Rotary Club. Sean lives in Beijing with his wife and three daughters. He is a 2005 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### DESMOND SHUM

Henry Crown Fellowship Program (HCFP)  
 President, Great Ocean Group  
 CHINA

Desmond Shum is the Chairman of Great Ocean Group, Honorary Trustee of Tsinghua University and a member of the 12th session of Beijing Political Consultative Conference. In 2004, Desmond and his wife set up the Desmond & Whitney Shum Fellowship at Harvard University. The Fellowship supports graduate students undertaking social science research projects in China. In 2007, they also established Kaifeng Foundation, which works mainly with leading universities, research institutes, art institutes and top level NGOs by supporting them in the areas of the humanities, social sciences and arts. In 2011, Desmond established the Tsinghua Kaifeng Family Heritage Center. More recently, the Kaifeng Foundation endowed as a founding sponsor the CEIBS Kaifeng Centre for Family Heritage. The Center is dedicated to nurturing exceptional family heritage, undertaking research and organizing programs to help influential family leaders build an enduring family heritage and give back to society. Desmond received his Bachelor's Degree in Finance and Accounting from University of Wisconsin - Madison and an EMBA from the joint program of the Kellogg School of Business of Northwestern University and Hong Kong University of Science & Technology. Desmond is also a titleholder of Chartered Financial Analyst ("CFA"). He is a 2005 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



## PLATO YIP

Catto Fellowship Program  
Founding Managing Director, Plan & Success Investment, Consulting  
HONG KONG

Plato Yip is founding manager director at Plan & Success Investment, Consulting. He was formerly CEO of United Waters China (A member company of United Waters International AG), a public utility company providing drinking water to rural and township areas in China. He was previously Director of Environmental Investments for Olympus Capital and a dedicated investment professional for the Asia Environmental Partners Fund. Prior to that, he was an advisor to the Cheung Kong Group on corporate environmental affairs. Apart from searching for and managing renewable energy investment opportunities, one of his focuses is promoting organic and sustainable agricultural practices. He has coordinated partnership programs to help improving quality of life in China's farming community, where he also advises regulators, industry leaders and farmers on standards, market information and business strategies. He has lived and worked in Hong Kong, Taiwan and mainland China and has regularly appeared on media as a commentator of regional environmental affairs. Plato is the former Assistant Director of Friends of the Earth (Hong Kong) and the Founding Director of the Centre for Environmental Management Education and Development of the Hong Kong Polytechnic University. He is currently a Vice Chairman of the Hong Kong People's Council for Sustainable Development and a statutory board member of The Climate Group (Hong Kong Chapter). He is also a State Alumni of the U.S. Department of State. Plato graduated from the National Taiwan University with a Bachelor Degree of Science in Agricultural Economics and earned his Master of Philosophy in Environmental Management from the Hong Kong Polytechnic University. Plato is a member of the first class of the Catto Fellowship Program and a member of the Aspen Global Leadership Network.

## MODERATOR



## REBECCA BLUMENSTEIN

Henry Crown Fellowship Program (HCFP)  
Deputy Editor in Chief, The Wall Street Journal  
UNITED STATES

Rebecca Blumenstein is the Page One Editor and Deputy Editor in Chief for The Wall Street Journal. She became Page One Editor in September 2011. Rebecca has been Deputy Managing Editor and International Editor since December 2009, having previously served as Managing Editor of The Wall Street Journal Online. Before that, she was the China Bureau Chief, overseeing China coverage for the Journal. Prior to moving to China in the summer of 2005, Rebecca served as chief of the Journal's New York Technology Group, which covered the historic mergers and changes in technology that recast the telecommunications industry. Before that, she was the group's deputy chief and a reporter covering AT&T Corp. and WorldCom Inc. Rebecca joined the Journal in 1995 as a reporter in the Detroit bureau, where she covered General Motors. She began her journalism career at the Tampa Tribune, and then later moved to Gannett Newspapers and Newsday, where she covered breaking news and the New York State legislature. She received a 1993 New York Newswomen's Award for best deadline writing for her coverage of the aftermath of the Long Island Railroad shootings. In 2003, she was part of a team that won the Gerald Loeb Award for deadline writing for coverage of WorldCom. She oversaw the China team that won the Pulitzer Prize for International Reporting in 2007. Rebecca holds a Bachelor's degree in economics and social science from the University of Michigan, where she was editor in chief of the Michigan Daily. She is a 2009 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

# Education: Is The Classroom Obsolete?

JULY 31

KRESGE BUILDING: HINES ROOM

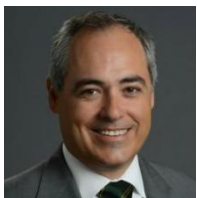
## LEAD DISCUSSANTS



### LARRY BERGER

Pahara - Aspen Education Fellowship  
Chairman & Co-Founder, Wireless Generation  
UNITED STATES

Larry Berger has been active in the education and technology fields for more than fifteen years. As chairman and co-founder of Wireless Generation, he has led the invention of the patent-pending mCLASS® software system for early reading and math assessment, which has transformed the way educators collect and use assessment data, creating a culture of continuous feedback in classrooms. The mCLASS software streamlines the assessment process and increases the value of data by delivering it immediately in handheld- and Web-based reports for teachers and administrators, with recommendations and tools for linking data to instruction. Prior to launching Wireless Generation, Larry was President of InterDimensions, a Web solutions company based in New York and Boston. He also served as the Educational Technology Specialist at The Children's Aid Society, where he led the development of four "Technology Playgrounds" in Harlem and Staten Island, community computer labs in disadvantaged neighborhoods that have served as models of using technology to empower young people. Larry also developed (with Wireless Generation co-founder Greg Gunn) The Hole in The Web, an online extension of Paul Newman's "Hole In The Wall Gang" Camp for children with cancer and blood diseases. As a White House Fellow, Larry worked on Educational Technology at NASA, where he authored a vision of NASA's 21st century educational technology agenda, and did the conceptual design and early development of NASA BioBLAST, a curriculum module for high school biology. Larry has published numerous articles on education technology and the use of handheld computing to support diagnostic instruction. In addition, he is the co-author of I Will Sing Life, a book about the poetry writing program he developed and taught for children with serious illnesses, and of "Up Your Score: The Underground Guide to the SAT," a best-selling SAT review book that he wrote when he was in high school. He serves on the board of directors of the non-profit Peer Health Exchange, which trains college students to teach a comprehensive health curriculum in public high schools that otherwise lack health education. Larry holds a BA summa cum laude from Yale and was a Rhodes Scholar at Oxford University. He is a Fellow of the inaugural class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



### ÁNGEL CABRERA

Henry Crown Fellowship Program (HCFP)  
President, George Mason University  
UNITED STATES

Ángel Cabrera was named the sixth president of George Mason University in Northern Virginia near Washington, D.C., effective July 2012. Prior to accepting his appointment at Mason, Cabrera served as president of the Thunderbird School of Global Management in Arizona from 2004 to 2012, being designated President Emeritus in April 2012. During his tenure, Thunderbird established several new degree programs and research centers, streamlined its operations and finances and completed a \$65M campaign. It also launched Thunderbird for Good (an initiative that has helped to train hundreds of women entrepreneurs in Afghanistan, Jordan and Peru), the Thunderbird Emerging Markets Lab and the Thunderbird Oath of Honor, a commitment to professional ethics taken by all graduating students. Before Thunderbird, Ángel served as Dean of IE Business School in Madrid, Spain. As an outspoken advocate for business-corporate-global citizenship, his ideas have been featured by media such as the Wall Street Journal, the Financial Times, the International Herald Tribune and CNN. In 2006, he was appointed Special Advisor to the United Nations Global Compact and Chairman of the international taskforce that authored the Principles of Responsible Management Education. In 2002, he was recognized by the World Economic Forum as a Global Leader for Tomorrow, in 2004 by Business Week as a "Star of Europe" and in 2005 by the World Economic Forum as a Young Global Leader. In 2010 he was appointed by Pres. Clinton as a topic leader for the Clinton Global Initiative Annual meeting. Ángel serves on the board of specialty retailer PetSmart and he chairs the Georgia Tech Advisory Board. He earned his PhD and MS from the Georgia Institute of Technology, which he attended as a Fulbright Scholar, and his BS and MS in computer and electrical engineering from Madrid Polytechnic University-Spain's premier engineering school. Ángel is a 2008 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.



## JOHN DANNER

Henry Crown Fellowship Program (HCFP)  
Co-Founder and Chief Executive Officer, Zeal  
UNITED STATES

John is the Co-Founder and Chief Executive Officer of Zeal, a software startup pioneering the next generation of online social learning. John's first partner in this venture is Rocketship Education, where John was co-Founder and CEO for the previous eight years. Rocketship is the highest performing school system for low-income students in California and the first blended school system in the country, currently serving 3700 students. John was a fifth and second grade public school teacher before starting Rocketship. John's first startup was NetGravity, the first Internet adserver company, where he was co-Founder and CEO. John took NetGravity public in 1998 and sold the company in 1999. John has a BS and MS Electrical Engineering from Stanford University and a M.Ed. in Education Policy from Vanderbilt University and is an Ashoka Fellow. John is a 1999 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network. He was the 2010 winner of the John P. McNulty Prize.

## MODERATOR

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## VICTOR REINOSO

Pahara - Aspen Education Fellowship  
Senior Advisor, Georgetown University  
UNITED STATES

Victor Reinoso is senior advisor to the president and CFO of Georgetown University. Victor most recently served four years as deputy mayor for education in the District of Columbia under Mayor Adrian Fenty. He resigned as an elected member of the school board to lead the mayor's takeover of the public school system. Under Mayor Fenty, Michelle Rhee, and Victor, District of Columbia public schools showed unprecedented improvements in math and reading test scores as well as graduation rates, and became a national model for what is possible in public education reform. Prior to public service, Victor served as chief operating officer for the Federal City Council, a membership organization comprising the capital's top business, professional, educational, and civic leaders, and as CEO of RadioFutura, a venture-backed radio distribution service. Victor has an MBA from the Massachusetts Institute of Technology's Sloan School of Management and a bachelor's degree from Georgetown University. He is a Fellow of the second class of The Pahara - Aspen Education Fellowship as well as a member of and moderator for the Aspen Global Leadership Network.

# Education: What's The Role Of Community In Education Reform?

JULY 31

KOCH BUILDING: STRANAHAN ROOM

## LEAD DISCUSSANTS



### CAMILA CHAVEZ

Co-Founder and Executive Director, Dolores Huerta Foundation  
UNITED STATES

Camila Chávez is the Co-founder and Executive Director of the Dolores Huerta Foundation (DHF). From the DHF headquarters in Bakersfield, CA, Camila oversees training for low-income community members in the areas of leadership and organizing skills specific to education and civic participation.

This allows these leaders to become catalysts for change in their own communities. Camila was raised in the farm workers movement in California's Central Valley where she learned the basics of community organizing. After graduating from Mills College in 1998 she worked in the public health arena promoting health coverage programs for low-income and undocumented families in the Bay Area.



### MARQUEECE HARRIS-DAWSON

Pahara - Aspen Education Fellowship  
President & Chief Executive Officer, Community Coalition  
UNITED STATES

Marqueece Harris-Dawson is president and CEO of Community Coalition. In the 1990s, Marqueece served as the director of the Community Coalition youth project, South Central Youth Empowered Through Action (SCYEA). Marqueece and Community Coalition are spearheading the African

American Redistricting Collaborative (AARC) that is working to ensure that African Americans have a voice in the California redistricting process. Along with a host of board and committee posts, Marqueece has been recognized with several community commendations, recognitions and awards including the coveted Do Something "BRICK" Award and Liberty Hill Foundation's Upton Sinclair Award. Marqueece was recently honored with The California Wellness Foundation (TCWF) Sabbatical Program Award. He received his bachelor's degree from Morehouse College and a certificate in non-profit management from Stanford's Graduate School of Business. He is a Fellow of the second class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



### KAYA HENDERSON

Pahara - Aspen Education Fellowship  
Chancellor, DC Public Schools  
UNITED STATES

On June 21, 2011, the D.C. Council confirmed Kaya Henderson as Chancellor of D.C. Public Schools. Kaya is a graduate of Georgetown University in Washington D.C., where she received a Bachelor's degree in International Relations and a Master's degree in Leadership. Kaya's career in education

began as a middle school Spanish teacher in the South Bronx. She's also served as both a Recruiter and National Director of Admissions for Teach For America and, in 1997, became the Executive Director of Teach For America-DC, where she was responsible for 170 teachers in more than 50 D.C. public schools. In 2000, Henderson began work with The New Teacher Project, where she eventually became the Vice President for Strategic Partnerships, overseeing the organization's work on improving teacher hiring for school districts. She came to D.C. Public Schools as Deputy Chancellor in 2007 and led the district's human capital efforts, as well as the development of IMPACT, a new and innovative teacher assessment system designed to ensure that an effective teacher is leading every classroom. She is a Fellow of the inaugural class of The Pahara - Aspen Education Fellowship as well as a member of and moderator for the Aspen Global Leadership Network.



## MODERATOR

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### **LILLIAN LOWERY**

Pahara - Aspen Education Fellowship  
State Superintendent of Schools, State of Maryland  
**UNITED STATES**

In April 2012, the Maryland State Board of Education appointed Dr. Lillian M. Lowery to take the helm of the nation's number-one ranked State school system on July 1, 2012. In assuming her new role as Maryland State Superintendent of Schools, Lillian expressed that she is excited to take Maryland's outstanding education system to the next level—implementing the initiatives of the State's third wave of education reform; supported by the federal Race to the Top [RTTT] grant. Prior to coming to Maryland, Lillian was appointed Secretary of Education for the State of Delaware. She received her Doctorate of Education degree in Education and Policy Studies from Virginia Polytechnic Institute and State University ["Virginia Tech"], a Master of Education degree in Curriculum and Instruction from the University of North Carolina at Charlotte, and a Bachelor of Arts degree in English Education from North Carolina Central University. She was a Fellow in the Broad Foundation's Urban Superintendents Academy in 2004. She is a Fellow of the fourth class of the Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.

# Energy: Self Sufficiency At What Price?

JULY 31

PAEPCKE BUILDING: ADELSON GALLERY

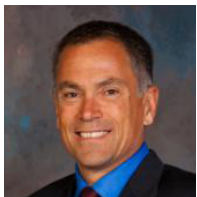
## LEAD DISCUSSANTS



### BETH GALANTE

Henry Crown Fellowship Program (HCFP)  
Executive Director, Energy Efficiency and Education, PosiGen Green Grants  
UNITED STATES

As Executive Director of Energy Efficiency and Education at PosiGen, Beth Galante is responsible for maximizing energy impacts for her new company's clients. PosiGen offers an innovative clean energy solution that bundles solar, efficiency and behavior modification services to create exceptional energy value at no net cost to our clients, empowering everyone, regardless of income, to access clean energy and dramatic energy savings. Beth was formerly the Director of New Orleans and Gulf Coast Initiatives at Global Green, Beth Galante and was responsible for the operation of Global Green's New Orleans Office and Green Building Resource Center, supervision of the Holy Cross Project, and rebuilding initiatives including green affordable homes, schools, and neighborhoods. Beth was formerly an Assistant D.A. in New Orleans, handling predominantly homicides, sex offenses, and public corruption cases. She taught at Tulane Law School as the former Deputy Director of the Tulane Environmental Law Clinic, which was the first recipient of the American Bar Association's Distinguished Environmental Achievement Award and the National Law Journal's Runner Up Lawyer of the Year during her tenure, for its groundbreaking work in the field of Environmental Justice. She is also a former legal representative of the New Jersey Attorney General and the Quapaw Indian Nation regarding damages to their natural resources. Beth served as Co-Chair of Mayor Mitch Landrieu's Sustainability Task Force and was Chair of the Green Collaborative, a group dedicated to advancing sustainable environmental and economic development in the Greater New Orleans area. She was honored as one of 2011's Champions of Change by the White House. Beth received her BA in Political Science from the University of Missouri-Columbia in 1988, a JD in 1991 and an LLM in Environmental and Energy Law in 1999 both from Tulane University. She is a member of the 2008 class of Henry Crown Fellows at the Aspen Institute and a member of the Aspen Global Leadership Network.



### TIM MARQUEZ

Henry Crown Fellowship Program (HCFP)  
Founder and Executive Chairman, Venoco, Inc.  
UNITED STATES

Timothy Marquez is the founder and Executive Chairman of the Board for Venoco, Inc., a Denver-based private energy company. In October 2002, Tim founded Marquez Energy, LLC. The company's business plan was based largely upon the success he established at Venoco. The company was merged with Venoco in 2005. Tim began his career in the energy industry as a Petroleum Engineer and held several management positions with Unocal where he worked in California and the North Sea. Tim holds a BS Petroleum Engineering Degree from the Colorado School of Mines. In addition to his success as an entrepreneur and a leader in business, Tim is a well-known philanthropist, who is particularly committed to education. Tim is co-founder, along with his wife, Bernie, and Colorado Governor John Hickenlooper of the Denver Scholarship Foundation. The Foundation's mission is to provide financial assistance in the form of scholarships and loans to all Denver public high school students. Additionally, the Denver Scholarship Foundation works with the area high schools to offer academic counseling, college application assistance and guidance, and financial literacy education through "Future Centers" on the high school campuses. Tim and his wife also formed the Timothy and Bernadette Marquez Foundation in 2006. The Foundation focuses on incentivizing big ideas in the fields of education and health care. Tim stays connected to the communities where he lives and works through his involvement in professional, business and non-profit organizations. Tim served as Vice President of Santa Barbara City College Foundation and is past President of the Hispanic Business Council. Tim also served on the board of the Santa Barbara Chamber of Commerce where he was 'Businessman of the Year' for 2001. He has won numerous business and philanthropic awards and has served on several non-profit boards in Denver, Santa Barbara and nationally. Tim is a 2001 Henry Crown Fellows of the Aspen Institute and a member of the Aspen Global Leadership Network.



## TIM NOONAN

Henry Crown Fellowship Program (HCFP)  
Vice President, Ventures, Boeing Defense Space & Security, The Boeing Company  
**UNITED STATES**

Tim leads Ventures, part of Boeing Defense, Space & Security (BDS). Ventures builds teams of Boeing entrepreneurs who create new businesses that protect and connect people everywhere. Current teams are focused on solving problems in carbon capture; hydrokinetic power generation; renewables integration; microgrids; and timing and location services. Noonan served as an officer in the United States Marine Corps. A St. Louis native, he is married and has five children. He is a founding board member of Friends of Soldiers Memorial in St. Louis and serves as a board member of The Mission Continues, the most socially innovative organization in the country serving and challenging this generation of veterans. Noonan also serves on the Board of Advisors at Project FROG. He earned a BS from the United States Naval Academy and an MBA from the University of Pennsylvania. He is a 2008 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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## DELE OLOJEDE

Africa Leadership Initiative - South Africa (ALI-SA)  
Publisher & Chairman, NEXT  
**NIGERIA**

Dele Olojede is the publisher and chairman of NEXT, NextOnSunday and 234NEXT.com, which provide news and informed opinion primarily for a Nigerian audience to further the common good. A winner of the Pulitzer Prize and a former foreign editor at New York Newsday, he is chairman of the Global Network Initiative International Advisory Council and a member of the governing board of The Aspen Institute's Africa Leadership Initiative. In 2010 the Global Forum for Ethics in Business honored him as an exemplar of ethical business leadership, and Fast Company named him the same year as one of the 100 Most Creative People. A frequent public speaker on the good society, Dele earlier in his journalism career reported from more than 50 countries, as bureau chief for New York Newsday in Johannesburg, in Beijing, and at the United Nations. He was educated at the University of Lagos and Columbia University in New York, though all he ever needed to know he learned at Modakeke High. He persists at golf despite very little hope of ever getting very good at it. He is a Fellow of the second class of the Africa Leadership Initiative-South Africa as well as a member of and moderator for the Aspen Global Leadership Network. Dele is the 2011 winner of the John P. McNulty Prize.

# Generation To Generation: Moral Dilemmas I'd Like To Prepare My Kids For...

JULY 31

PAEPCKE BUILDING: CLARKE LIBRARY

## LEAD DISCUSSANTS



### KEN OFORI-ATTA

Henry Crown Fellowship Program (HCFP)  
Executive Chairman and Co-Founder, Databank Financial Services  
GHANA

Ken Ofori-Atta is executive chairman and co-founder of Databank Financial Services Limited, the leading investment banking firm in Ghana. Ken is chairman of Trust Bank Ltd of The Gambia; Enterprise Life Assurance Company; International Bank of Liberia; and a number of mutual funds in Ghana including the first US\$30m-\$60m Private Equity SME Agriculture Fund for Africa. He is chairman of the Council of the School of Agriculture and Consumer Science of the University of Ghana and on the President's Council on International Activities of Yale University in the US, as well as being on the boards of several universities. Prior to co-founding Databank, Ken worked at Morgan Stanley and Salomon Brothers in New York. Ken went to Achimota School in Ghana; he has a BA in economics from Columbia College in New York and an MBA from the Yale School of Management. He was the first African both to become a Donaldson Fellow at Yale University, in 2010, and to receive Columbia University's John Jay Award, in 2011. He is the co-founder of the Africa Leadership Initiative, a 2000 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### TIFFANY SHLAIN

Henry Crown Fellowship Program (HCFP)  
Filmmaker & Founder of The Webby Awards, The Moxie Institute  
UNITED STATES

Tiffany Shlain is an acclaimed filmmaker, director of The Moxie Institute, and founder of The Webby Awards. She has won 25 awards for her work with the internet, creative direction, and filmmaking. Tiffany has directed 10 films including *The Tribe* and *Life, Liberty & the Pursuit of Happiness*. Tiffany founded The Webby Awards in 1996 and served as the CEO and creative director for nearly a decade. Hailed as the "Oscars of the Internet" by The New York Times, The Webby Awards is the leading international award honoring excellence on the internet. Tiffany regularly appears on television and radio as an expert commentator on the topics of politics, privacy online, activism, ethical issues, filmmaking and film distribution. Tiffany is a fellow of The Woodhull Institute, an organization that supports ethical women leaders for the next century. She was invited to serve on San Francisco Mayor Gavin Newsom's transition team and served as a student ambassador to the Soviet Union in 1988. Tiffany received a BA in Film from University of California at Berkeley. She also studied filmmaking at New York University and leadership at the Harvard Business School of Executive Education. She is a 2007 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### DEREK THOMAS

Africa Leadership Initiative - South Africa (ALI-SA)  
Chief Executive Officer, Letsema  
SOUTH AFRICA

Derek Thomas is a founder shareholder and CEO of Letsema Holdings (Pty) Ltd. Letsema is a privately-held investment holding company with long-term interests in management consulting and third-party investment management. Derek has been growing Letsema's private equity portfolio which includes the manufacturing of wax microspheres for the global cosmetics industry, base chemicals trading, and industrial welding. He previously served as CEO of CEPPWAWU Investments (Pty) Ltd, which he successfully incubated from inception to an equity value of approximately R3.5bn. His consulting career included serving as a strategic advisor to the Director General and Minister of South Africa's Department of Public Enterprises (DPE), where he worked on numerous projects of national strategic interest. Derek serves on the following boards of various private companies and in a non-executive capacity on the Board of Transpaco Limited (a JSE-listed packaging company). He holds two Masters Degrees in Economics, from the University of London and the University of the Witwatersrand (Wits), respectively. He is a Fellow of the fourth class of the Africa Leadership Initiative-South Africa and a member of the Aspen Global Leadership Network.

## MODERATOR



### **STACE LINDSAY**

Senior Moderator, The Aspen Global Leadership Network

Henry Crown Fellowship Program (HCFP)

President, FusionVP

**UNITED STATES**

Stace Lindsay is the president of Fusion Venture Partners, a firm he started in order to bring together: People of great vision that inspire change, engender trust and are moved deeply to make a difference; Insights that have the power to improve our quality of life, protect that which is in danger or to fix that which is broken in our world; Capital that can be deployed with foresight, patience and commitment to finding ways to be leveraged for economic and social good. He has been a strategic advisor to senior business, government and non-profit leaders throughout the world, having held senior positions at both Monitor Company and the OTF Group, where he worked closely with Michael Porter to adapt his work to emerging markets. He also has significant start-up, turnaround and operating experience with companies, having been CEO of New England Portable Storage and VP Business Development for Merrimack Pharmaceuticals. He has also been a Managing Partner in the Latin American focused venture capital firm, Explorador.net. Stace is the co-founder the Central American Leadership Initiative, part of the Aspen Institute's Global Leadership Network where he is also a Senior Moderator. Stace has served on the Executive Committee of the Aspen Network for Development Entrepreneurs as well as the Board of Directors of TechnoServe, a non-profit organization dedicated to building competitive businesses in rural Africa and Latin America. He has also been an adjunct professor at Georgetown University Business School as well as the University of Adolpho Ibanez Business School in Chile. He is the co-author of *Plowing the Sea: Nurturing the Hidden Sources of Growth in the Developing World*. He is also author of "Culture, Strategy and Prosperity" in *Culture Matters*. Stace earned his degrees in International Relations from Georgetown University and Oxford University, where he was a Rhodes Scholar. He and his family make their home in Cambridge, MA. Stace is a 2002 Henry Crown Fellow of the Aspen Institute as well as a member of and Senior Moderator for the Aspen Global Leadership Network.

# Good Nutrition: Whose Responsibility Is It?

JULY 31

DOERR-HOSIER CENTER: CATTO ROOM

## LEAD DISCUSSANTS

**ANN KULZE**

Liberty Fellowship

Founder &amp; Chief Executive Officer, Dr. Ann &amp; Just Wellness, LLC

UNITED STATES

Ann G. Kulze MD is the founder and Chief Executive Officer of the wellness education firm, Just Wellness LLC. She is a best-selling author and renowned authority on nutrition, healthy living and disease prevention. She received her undergraduate degree in Food Science and Human Nutrition from Clemson University and her medical degree from the Medical University of South Carolina, where she graduated as the Valedictorian of her class. Her award winning Eat Right for Life® book series (WELCOA 2010, 2011, 2012) has been widely acclaimed and used by hundreds of North American organizations, including some of the most prestigious medical centers, to guide their employees to better health. In addition to her books, Dr. Ann offers a library of additional user-friendly wellness education resources including live speaking, webinars, and a full line of condition specific Live Life Guides. Dr. Ann has been featured in a number of national media outlets including The Dr. Oz Show, Oprah and Friends Radio, Time Magazine, USA Weekend, NPR, WebMD, CNN Radio, and Prevention, among many others. She currently serves on the Medical Advisory Board for the Wellness Councils of America (WELCOA), the Board of Directors for the Lowcountry Open Land Trust, the Medical Advisory Board for the Prevent Cancer Foundation, the Scientific Advisory Board for Exercise TV, and the Charleston County School District's School Health and Wellness Committee. She is a recipient of the Prevent Cancer Foundation's champion seal. She is a member of the third class of the Liberty Fellowship, a member of the Aspen Global Leadership Network and currently serves as the co-chair of the Liberty Fellowship Health Forum.

**RHYS POWELL**

President, Red Rabbit, LLC

UNITED STATES

Rhys is proud to be at the center of today's food revolution, at the helm of an innovative young company that is solving a critical problem facing administrators, parents and kids: how to eat healthy at school. From its kitchens in New York City, Red Rabbit delivers thousands of farm fresh meals—breakfasts, lunches and snacks—to school children across the Greater New York Area and also has an active educational program that brings the healthy eating message to kids and parents alike.



### SHIKHA SHARMA

India Leadership Initiative (ILI)  
Managing Director, Nutri-Health Systems  
INDIA

Shikha Sharma is managing director of Nutri-Health Systems, a disease prevention and nutrition company. The organization has seven clinics and a nutrition call center with over 100 full time employees. Shikha has a weekly column in The Hindustan Times. She has been quoted by several other leading newspapers, and magazines like The Times of India, Femina, and Cosmopolitan. She appears regularly on television channels like NDTV, CNBC, Delhi Doordarshan, Sahara and others. She has given talks for The Economist and ASSOCHAM. She currently is the National Health Chair for Young Indians, a subsidiary of the Confederation of Indian Industry. Shikha was included in India Today's article on the "Top 50 Young Achievers of the Country." Shikha also has a foundation called Divyashakti, working in the area of health and education of slum children. Shikha earned her medical degree in 1992 from New Delhi. Shikha is a Fellow of the third class of the India Leadership Initiative and a member of the Aspen Global Leadership Network.

## MODERATOR

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### CARLA VERNON

Henry Crown Fellowship Program (HCFP)  
Business Unit Director, General Mills  
UNITED STATES

Carla Vernon is the Business Unit Director for a portfolio of Family Favorite Cereals within the largest operating division at General Mills. She has overall management responsibility for a \$1.5 billion group of products that includes iconic brands like Cinnamon Toast Crunch, Chex, Lucky Charms, Cocoa Puffs, and Kix. Her role also includes leadership of the overall health and wellness strategy for all of the General Mills Big G Cereals. Prior to her current role, she was in the Corporate Development group of General Mills supporting the CEO and his executive team in developing long-term company strategy and evaluating targets for mergers or acquisitions. Carla's career has also included leading business turnarounds and establishing category leadership on Honey Nut Cheerios, Fruit Roll-Ups, and Small Planet Foods. Beyond her role at General Mills, Carla and her husband Jason get to enjoy lots of hugs and kisses from their son Quincy and daughter Charley (ages 6 and 4). Prior to joining General Mills, Carla worked for The Nature Conservancy, City Year, and for U.S. Senator Carol Moseley-Braun. She serves on the national board of directors for the Make-a-Wish Foundation, is an alumni class officer for Princeton University, volunteers at her church as a Sunday school teacher, and plays an active role as a volunteer at school for her children. Carla received her AB in Ecology and Evolutionary Biology from Princeton University and an MBA from the University of Texas, Austin (as a Consortium Fellow). She is a 2009 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

# Just Give Me 5 Minutes with President Obama And I'd Tell Him...

JULY 31

BOETTCHER BUILDING: HARRIS ROOM

## LEAD DISCUSSANTS



### **BILL BYNUM**

Henry Crown Fellowship Program (HCFP)  
Chief Executive Officer, Hope Enterprise Corporation/Hope Credit Union  
**UNITED STATES**

For nearly three decades Bill Bynum has worked to advance economic opportunity for disenfranchised and underserved populations. He began his professional career by helping to establish Self-Help, a pioneer in the development finance industry, and later built nationally recognized programs at the North Carolina Rural Economic Development Center. He moved to Jackson in 1994 to become the founding CEO of the Enterprise Corporation of the Delta, and in 1995 organized Hope Credit Union. Today HOPE (Hope Enterprise Corporation/Hope Credit Union), is a regional community development financial institution, intermediary and policy center that provides and promotes responsible financial services and related assistance for entrepreneurs, homebuyers and community development projects in distressed communities across Arkansas, Louisiana, Mississippi and Tennessee. Bill has advised Presidents Clinton, Bush and Obama on community development, small business and financial service matters, serving for ten years as a presidential appointee and Chairman of the Treasury Department's Community Development Advisory Board. In 2012 he was named Vice Chairman of the Consumer Financial Protection Bureau's inaugural Consumer Advisory Board. A Salzburg Seminar Fellow, Bill is a recipient of the University of North Carolina Distinguished Alumnus Award, Ernst & Young National Entrepreneur of the Year Award, National Rural Assembly Rural Hero Award and National Federation of Community Development Credit Unions "Helping Hands" Award. His board/trustee service includes Millsaps College, Jackson State University Development Foundation, University of Mississippi MIND Center, Foundation for the Mid South, Mississippi Children's Museum, Corporation for Enterprise Development and the William Winter Institute for Racial Reconciliation. Bill is a 1998 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### **ALI MUFURUKI**

Henry Crown Fellowship Program (HCFP)  
Co-Founder, Africa Leadership Initiative  
**TANZANIA**

Ali Mufuruki the Co-Founder of the Africa Leadership Initiative at the Aspen Institute. He is also the chairman and Chief Executive Officer of Infotech Investment Group Ltd of Dar es Salaam, Tanzania. He is a founding partner of East Africa Capital Partners and chairman of Wananchi Group Holdings, both based in Nairobi, Kenya. He is the founding chairman of the CEOs' Roundtable of Tanzania. Prior to Infotech, he was the chairman of Air Tanzania Ltd and of the Audit Committee of the board of directors of the Tanzania Central Bank. He has been a trustee of the African Training and Management Services Foundation since 2009 and the director of the board of Technoserve, Inc. since 2006. He holds a BS in mechanical engineering design and lives in Dar es Salaam with his wife and four children. He is the founder and chairman of the Africa Leadership Initiative-East Africa, a 2001 Henry Crown Fellow of the Aspen Institute, and a member of the Aspen Global Leadership Network.





## HILDEGARD VASQUEZ

Central America Leadership Initiative (CALI)  
Co-Founder & Head Architect, Hache Uve  
PANAMA

Hildegard Vasquez has a Bachelor of Arts and a Bachelor of Fine Arts School from Rhode Island School of Design and a Master of Architecture in Historic Restoration from the Polytechnic University of Madrid. She has led the architectural office Hache Uve, which she created, since 1998, concentrating mostly on preservation and renovation of historic sites such as San Felipe, Panama's Historic District and the city of Granada, Nicaragua. Her office has worked on major restoration projects such as the National Theater of Panama, Santo Domingo Convent, Las Clementinas Hotel, Benedetti Building (recognized with the Architectural Restoration First Prize: Society of Panamanian Architects, November 9, 2011) and the American Trade Hotel and Hall currently under construction. She is a founding member and president of Fundación Calicanto, a nonprofit organization dedicated to restoring and conserving the historic and human heritage of Casco Antiguo (San Felipe). Fundación Calicanto projects include the re-socialization of local gangs, educational programs for single mothers, leadership in the arts program for kids and multi-cultural events and many direct battles for the conservation of historical heritage. She also serves on the Board of the Interoceanic Canal Museum since its inception in 1997 and was part of the Board of the Museum of Contemporary Arts from 2001 to 2005. She was named finalist Avon Woman of the Year 2011, Hero for Panama 2011 and recognized as "Light in the Community" by the Association of Women Entrepreneurs in Panama 2011. She is a Fellow of the Central America Leadership Initiative, a member of the Aspen Global Leadership Network and 2011 Finalist for the McNulty Prize.

## MODERATOR

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## SONAL SHAH

Henry Crown Fellowship Program (HCFP)  
Senior Fellow, Case Foundation  
UNITED STATES

Sonal Shah is a senior fellow at the Case Foundation. She served as head of the White House Domestic Policy Council's Office of Social Innovation and Civic Participation from April 2009-July 2011. She also served on President Obama's Transition Board overseeing the Technology, Innovation, Government Reform working group. Before joining the White House, Sonal managed and implemented two of Google.org's global development initiatives in transparency and small business financing. Sonal was previously VP at Goldman Sachs, Inc., where she developed and implemented the firm's environmental strategy. She also co-founded a nonprofit, Indicorps, which offers fellowships for Indian-Americans to work on development projects in India. Prior to that, she worked at the Center for American Progress on trade, outsourcing and post conflict issues. She also developed and managed policy and advocacy programs for the Center for Global Development. From 1995 to 2002, Sonal was an economist at the Department of Treasury. Sonal received her MA in economics from Duke University and BA in economics from the University of Chicago. She is a 2006 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

# Leadership Lessons: Women Leading In A “Man’s World”

JULY 31

KOCH BUILDING: BOOZ ALLEN HAMILTON

## LEAD DISCUSSANTS



### ANITA ANTENUCCI

Henry Crown Fellowship Program (HCFP)  
Senior Managing Director, Houlihan Lokey  
UNITED STATES

Anita Antenucci is a senior managing director at Houlihan Lokey, where she leads the aerospace defense government and transportation and logistics investment banking groups and is a member of the board of directors. She was previously co-president and managing director of Quarterdeck Investment Partners. In 2005, she was named Woman Dealmaker of the Year by the M&A Advisor, and was recognized in both 2008 and 2010 by Investment Dealers’ Digest and in 2007 by Corporate Board Member. She is a member of the board of trustees of the Shakespeare Theatre Company, the corporate advisory board of the National Guard Youth Challenge Foundation, and the board of directors of the Space Foundation. She is also an active competitor in equestrian sports. Anita holds degrees from the Johns Hopkins University School of Advanced International Studies (SAIS) and Northwestern University, and she studied at the Institut d’Etudes Politiques. Anita is a 2009 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.



### RANJI NAGASWAMI

Henry Crown Fellowship Program (HCFP)  
Private Investor  
UNITED STATES

Ms. Nagaswami most recently worked at Bridgewater Associates, the \$130 Billion+ global macro hedge fund and risk-parity strategy pioneer. From 2010 thru 2012 Ms. Nagaswami served as Chief Investment Advisor to the administration of Mayor Michael R. Bloomberg, City of New York for the City’s \$120Billion+ Employee Retirement Systems and two \$10Billion+ DC plans. She developed a path-breaking restructuring proposal for the retirement plan’s strategic investment policy allocation that was unanimously adopted by 90+ Trustees and investment staff and worked on key governance initiatives to improve decision making by the System’s Boards. Prior to joining the public sector, Ms. Nagaswami held executive and portfolio management positions during her 27 year career in the investment business at two world class asset management firms. Ranji was previously Chief Investment Officer (CIO) within the Blend Strategies team of AllianceBernstein L.P.; with responsibility for the firm’s \$20 Billion strategic multi-asset portfolios and \$85 Billion Blend equities strategies. She served from 2004 to 2008 as Chief Investment Officer and a member of the Executive Board of AllianceBernstein Investments, the retail division of the firm where she was widely credited with leading the turnaround of the \$180 Billion global mutual fund business. From 2001 until 2004, Ranji was a senior portfolio manager of the Bernstein U.S. Value Equities team and a member of the US Value Equities Investment Policy Group. Ranji joined Sanford C. Bernstein in 1999. From 1986 to 1999, she was at UBS Asset Management and its predecessor organizations where she progressed from quantitative analyst to Managing Director and Co-Head of U.S. Fixed Income. Ranji is a Member of the CFA Institute Asset Manager Code of Conduct Advisory Committee, and Seminar moderator at the Aspen Institute. She was previously a member of the Yale University Investments Committee, a member of the Yale School of Management Advisory Board, trustee of Greenwich Academy and on the North American Council of Ashoka, a global fellowship of social entrepreneurs. Ranji earned a Bachelor of Commerce from Bombay University in India, a MBA from the Yale School of Management and is a Chartered Financial Analyst. She is a 2005 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.



## GIGI PORRAS

Central America Leadership Initiative (CALI)  
Managing Partner, Arias & Muñoz  
PANAMA

Gisela Alvarez de Porras is a managing partner with Arias & Muñoz, Panama. She has just finished launching Albacrome, a large commercial printing company, in Panama. She is the former minister of commerce and industry in Panama. In government, she has been director general of the Internal Revenue Service and vice minister of finance. She has represented Panama before the Interamerican Center of Tax Administration and has been the head negotiator of the International Treaties to Avoid Double Taxation. She specialized in tax and estate planning as partner in the firm of Patton, Moreno & Asvat and was managing director of Assets Trust & Corporate Services. From 2004 to 2005, she was a member of the Presidential Commission for the Prevention of Money Laundering, representing the private sector. She studied at the London School of Economics (LLM) and has a postgraduate degree from Stetson University in real estate, and a master of science from the Swiss Business School (SBS). She completed her MBA in 2009. Gisela is certified as a trust and estate practitioner by The Society of Trusts and Estate Practitioners (London) and is founding partner of the Panama branch. She is president of Vital Voices Panama and a member of the Panamanian Association of Executives, where she was a member of the board. She is a member of the board of directors of the Panamanian Stock Exchange and Special Olympics. She is a Fellow of the third class of the Central America Leadership Initiative and a member of the Aspen Global Leadership Network.

## MODERATOR

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## MARGOT PRITZKER

Trustee of the Aspen Institute  
Chairperson, Zohar Education Project Incorporative  
UNITED STATES

Margot Pritzker launched the WomenOnCall.org organization in February 2006 to provide women and non-profits with an on-line meeting place to forge productive and efficient connections that make a difference in people's lives. The WomenOnCall.org website went national in scope in May 2010 and now has over 4,000 members and growing across the country. Margot is Chair of the Zohar Education Project Inc. which she established in 1995. This is a 15-year project to translate the Zohar, the canonical work of Jewish mysticism, into English. Margot is involved in a number of initiatives that affect women and children in the developed and developing world. She has overseen the initiation and progress of schools in remote areas of the Himalayas and Afghanistan. Furthering cultivation of leadership amongst young people has led her to support and become involved with Ashesi University in Ghana and the Asian University for Women in Bangladesh. Through the Aspen Institute, where she is a Trustee, she participates in leadership development initiatives throughout the world. She continues her involvement in international issues as a member of the Board of the Chicago Council on Global Affairs, as a Trustee of the International Board of the American Jewish Joint Distribution Committee and as a member of the Advisory Board of America Abroad Media. Margot currently serves as a trustee of the Bernard Zell Anshe Emet Day School, where she was Chair of the Board from 1993-2001. She serves as a Director of the Pritzker Early Childhood Foundation. She is also the chair of the University of Chicago Charter School Governing Board, which is a part of the University's Urban Education Institute. Born in England, Margot became a United States citizen in 1994. She currently resides in Chicago with her husband, Thomas J. Pritzker. They have three sons. Their extensive travel and knowledge of South Asia has resulted in one of the foremost collections of South Asian art. Margot holds a BA from Northwestern University and an AM from the University of Chicago.

# Moments Of Truth

JULY 31

KOCH BUILDING: LAUDER ROOM

## LEAD DISCUSSANTS

**ASHISH GUPTA**

India Leadership Initiative (ILI)  
Inspector General of Police - Special Task Force, Indian Police Service  
INDIA

Ashish Gupta is an Indian Police Service (IPS) officer of the 1989 batch, allotted to his home state of Uttar Pradesh. He holds the post rank of Inspector General of Police and is posted in Lucknow as inspector general of Special Task Force. His work relates to provisioning and budgeting for the State Police. Prior to this assignment, he worked as Director in the Prime Minister's Office (PMO) for five years where his work related to advising the Prime Minister on policy matters of energy and internal security. He also served as a senior faculty member in the Sardar Vallabhbhai Patel National Police Academy. He was the Indian Contingent Commander to the United Nations Peacekeeping Mission in Kosovo in 2000-2002. He headed the anti-terrorist operations in the Terai region of Uttar Pradesh. Ashish has authored monographs on police operations and edited the Police Journal for three years. He is the recipient of President's Police Medal for Meritorious Service, Special Police Medal for Difficult Areas and the UN Peacekeeping Medal. Ashish currently resides in Lucknow with his wife and two children. Ashish received his Bachelor's degree in computer science from IIT Kanpur in 1987 and MBA from IIM Calcutta in 1989. He is a Fellow of the third class of the India Leadership Initiative and a member of the Aspen Global Leadership Network.

**FUNMI IYANDA**

Africa Leadership Initiative - West Africa (ALI-WA)  
Chief Executive Officer, Ignite Media  
NIGERIA

Funmi Iyanda is CEO of Ignite Media, a content-driven media organization operating out of Lagos, Nigeria, and a partner of Creation Television, as well as an award-winning TV anchor, broadcaster, producer, and journalist. She is the executive producer and host of television show Talk with Funmi. Funmi also produced and hosted Nigeria's most popular television show, New Dawn with Funmi, which aired on the national network for over eight years. Her "Change-A-Life" project, comprising scholarship, healthcare, counseling, and microfinance intervention programs, supports 98 children and 320 families. She recently completed production on My Country: Nigeria, a three part documentary on Nigeria celebrating the 50th anniversary of the country's independence. The production aired on the BBC World Service in 2010 and is nominated for best news documentary 2011 at Monte Carlo TV Festival. Funmi has recently been honored as a 2011 Young Global Leader by the World Economic Forum. She is a Fellow of the inaugural class of the Africa Leadership Initiative-West Africa and a member of the Aspen Global Leadership Network.

**YOAV VENTURA**

Middle East Leadership Initiative (MELI)  
Vice President, Planning & Strategy, UoPeople  
ISRAEL

Yoav Ventura is a successful entrepreneur and local thought leader in Higher Education and Human Capital Management. He is the Vice President of Planning and Strategy at University-of-the-People, the world's first tuition-free, non-profit online academic institution dedicated to the democratization of higher education. Yoav is also the co-founder and managing partner of AKT, which he has led since 1999. AKT is a leading Human Capital Management firm, executing a vision of comprehensive talent management and strategic human capital development. He holds a BSc in Industrial Engineering and Management from Tel-Aviv University. He is a Fellow of the second class of the Middle East Leadership Initiative of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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### **TREVOR NCUBE**

Africa Leadership Initiative - South Africa (ALI-SA)  
Deputy Executive Chairman, Mail & Guardian  
**SOUTH AFRICA**

Trevor Ncube is the executive deputy chairman of the Mail & Guardian Media Group. He is also the founder, owner, and executive chairman of the Zimbabwe Independent and The Standard. He previously worked at the Financial Gazette in Zimbabwe, where he was executive editor and assistant editor. He received the Zimbabwean Editor of the Year Award in 1994. Trevor has been president of Print Media South Africa, chair of the Newspaper Association of South Africa, chair of the board of the Southern Africa Regional Poverty Network, and chair of the Institute for War and Peace Reporting. He also served on the international board of the World Association of Newspapers. He has a BA with honors in economic history from the University of Zimbabwe and completed the advanced management and leadership program at the Said Business School of the University of Oxford. He was a 2006 Print Media South Africa Fellow and was awarded the International Publishers Association Freedom Prize in 2007. He is married to Nyaradzo, and they have a son, Keith, and a daughter, Maya. He loves reading, is a keen golfer and loves traveling. Trevor is a devout Christian. He is a Fellow of the fifth class of the Africa Leadership Initiative-South Africa and a member of the Aspen Global Leadership Network.

## LEAD DISCUSSANTS

**GHASSAN HASBANI**

Middle East Leadership Initiative (MELI)  
 President, SAWT Foundation  
 LEBANON

Ghassan Hasbani is President of SAWT and former CEO of the International Operations group of Saudi Telecom Company (STC). He joined STC from the global management consulting firm Booz & Company, where he led the firm's Middle East Communications and Technology practice. Ghassan has more than 16 years of experience with telecom operators in the Middle East, Asia, Europe, and Africa. Ghassan brings a wide spectrum of capabilities covering all aspects of the telecommunications industry including investment strategies, mergers and acquisitions, post-merger integration, marketing, product and service development, organizational restructuring and governance, technology plans, retail and distribution, channel strategy and management, customer care, business development and CFO and CEO agendas. Ghassan has worked with leading organizations in the telecommunication and technology industries, including Nortel Networks and Cable & Wireless and spent the past ten years operating within the Middle East Region. In addition to the Middle East, his global experience includes markets such as Europe, South East Asia, Africa and Latin America. Ghassan, who is of Lebanese/British nationality, is also a chartered engineer and a member of the Institution of Engineering and Technology (IET) in the U.K. He holds an MBA and a bachelor's degree in engineering with first class honors from the UK. He is a Fellow of the second class of the Middle East Leadership Initiative of The Aspen Institute and a member of the Aspen Global Leadership Network.

**SRINIJA SRINIVASAN**

Henry Crown Fellowship Program (HCFP)  
 Co-Founder, Looove Music  
 UNITED STATES

Srinija Srinivasan is co-founder of Looove Music, a startup in Brooklyn, NY dedicated to creating and promoting a new model for the production, presentation, and equitable distribution of creative music. In 2010, she stepped down from Yahoo! Inc. as Vice President, Editor in Chief after a 15-year tenure with the company. Since joining Yahoo! as its fifth employee in 1995, Srinija led a range of editorial and policy functions globally, including the organization and evolution of the Yahoo! Directory, network editorial standards, privacy and data use, advertising standards, youth safety, community guidelines, accessibility, and corporate responsibility. Prior to Yahoo!, Srinija was involved with the Cyc Project, a ten-year artificial intelligence effort to build an immense database of human commonsense knowledge. She serves on the Commission on Presidential Scholars, to which President Obama appointed her in 2010, and she previously chaired the board of SFJAZZ through the planning and campaign for the SFJAZZ Center, which opened in January 2013. She holds a BS with distinction from Stanford University in Symbolic Systems, and lives bicoastally in Palo Alto, CA and Brooklyn, NY. Srinija is a 2000 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



## **RICARDO TERAN**

Central America Leadership Initiative (CALI)  
Co-Founder and Senior Advisor, Agora Partnerships  
**NICARAGUA**

Ricardo believes in the power of business to change the world. He is a serial entrepreneur, having started an internet satellite company, a women's fashion company, and an alternative media company. He is also the co-founder and Senior Advisor of Agora Partnerships, a non-profit organization that accelerates companies working to create positive change. Agora has helped over 150 entrepreneurs from over 13 countries in Latin America grow their businesses, create over 1500 jobs, attract over U\$15M in resources and investments. He also co-founded and managed Agora Venture Fund, one of first Impact Investment funds in Latin America. Ricardo was a member of the 2010 Class of the Yale World Fellows Program. In March 2011, the World Economic Forum named Ricardo to its Young Global Leaders network. In September of 2012, Ricardo was part of the team who brought the Tedx conference to Nicaragua for the first time. He holds an undergraduate business degree in Marketing and Economics, and Masters of Science in Foreign Service, both from Georgetown University. Ricardo graduated from ANS in 1997. Ricardo lives in Managua, Nicaragua, with his wife, Isolda, and two kids, Ricardo Antonio and Catalina. Ricardo is a Fellow of the inaugural class of the Central America Leadership Initiative of the Aspen Institute and a member of the Aspen Global Leadership Network.

## **MODERATOR**

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## **JENNIE JOHNSON**

Executive Director, Liberty Fellowship  
**UNITED STATES**

Jennie M. Johnson is the Executive Director and a moderator of Liberty Fellowship. She was previously president of Liberty Insurance Services, and executive vice president of RBC Liberty Insurance. Her prior experience includes the presidency of Pierce National Life Insurance Company; strategic planning for Liberty Corporation and Ashland Oil; and planning for United Way. A graduate of Miami University with a degree in Political Science, Jennie earned her M.A. in Public Administration from the University of Virginia and her MBA from Wake Forest University.

# Tolerance: Can We Embrace “The Other”?

JULY 31

RECEPTION CENTER: **BERNHARD ROOM**

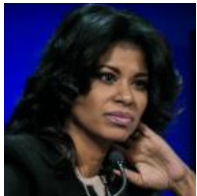
## LEAD DISCUSSANTS



### LATOYA CANTRELL

Councilwoman, District “B”, City of New Orleans  
UNITED STATES

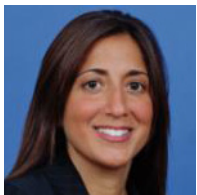
LaToya Cantrell is the councilwoman for District B on the New Orleans City Council. She has committed her life to service, and has served as the President of the Broadmoor Development Corporation, Board Member of the Salvation Army of Greater New Orleans, Arts Council Committee of Greater New Orleans, Neighborhood Partnership Network, 4-H Foundation of Louisiana, Smart Growth Louisiana and the National Association of Bench and Bar Spouses. LaToya has also been nationally recognized in her post-Katrina recovery efforts as a Restore America Hero by the National Trust of Historic Preservation, Young Leadership Council Role Model 2007, New Orleans Magazine People to Watch 2006 and Gambit Weekly’s 40 Under 40. LaToya is currently the president of the Broadmoor Improvement Association and the Broadmoor Charter School Board. LaToya also co-chaired the Neighborhood Development Task Force for Transition New Orleans 2010. She is a graduate of Xavier University of Louisiana and has over ten years of executive management experience in the non-profit sector. She lives with her husband, Jason, and daughter, RayAnn, in Broadmoor and is a parishioner of Blessed Trinity Catholic Church. LaToya was elected to represent District B on the New Orleans City Council in December of 2012.



### JULIE GICHURU

Africa Leadership Initiative - East Africa (ALI-EA)  
Executive Director, Arimus Media LTD  
KENYA

Julie Gichuru is a TV Host and entrepreneur. Recently Julie launched the Africa Leadership Dialogues, a weekly talk show that airs on Citizen TV in East and Southern Africa. She is also Executive Director of Arimus Media LTD. Julie moderated the first presidential debate in Kenya in February 2013 and is a peace Ambassador with the National Cohesion and Integration Commission. Ahead of the constitutional referendum in August 2010, she hosted “Eye on Katiba,” a talk show that engaged experts in debate on the draft constitution. She also conceptualized and hosted Fist to Five, a program that enhanced reconciliation efforts in post election Kenya following the 2007 election. Julie and her husband Anthony Gichuru have launched a dynamic high school debate platform and a campaign to see that every child in East Africa has a decent pair of shoes. Julie is the first African woman to receive the Martin Luther King Salute to Greatness Award for Advocacy of Active Non-Violence and Peace (2008). In 2009, she was one of the World Economic Forum’s Young Global Leaders. In 2010, she was awarded the Order of the Golden Warrior. Julie earned an MBA and LLB from the University of Wales, Cardiff. She is a Fellow of the second class of the African Leadership Initiative-East Africa and a member of the Aspen Global Leadership Network.



### SUSIE HASSAN

Henry Crown Fellowship Program (HCFP)  
Partner, Skadden, Arps, Slate, Meagher & Flom LLP  
UNITED STATES

Susan Hassan is a Partner at Skadden, Arps, Slate, Meagher & Flom, LLP. She has a diverse corporate practice with extensive experience advising Fortune 500, middle-market and emerging companies on transactional, corporate governance and business-related matters and in a variety of strategic acquisition, disposition, and capital raise transactions. Susie has substantial experience in the financial services, telecommunications, consumer products, health care and technology industries. She guest lectured on mergers and acquisitions at Harvard Law School and has been repeatedly selected for inclusion in The Best Lawyers in America and Chambers USA; America’s Leading Lawyers for Business. She was named one of Investment Dealers’ Digest’s “40 Under 40” and one of Chicago’s “40 under 40” by Crain’s Chicago Business. Susie serves on the Board of Directors of The Clean Energy Trust and The Women’s Sports Foundation. Susie is a 2009 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



## MODERATOR

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### **PAUL GAFFNEY**

Henry Crown Fellowship Program (HCFP)  
President & Chief Executive Officer, AAA Northern California, Nevada, and Utah  
**UNITED STATES**

Paul J. Gaffney is president and CEO of AAA Northern California, Nevada, and Utah, the second largest AAA affiliate with 4.3 million members. Paul has more than 20 years of experience in business transformation and operations leadership at large and diverse organizations including AAA, Charles Schwab and Staples, among others. He is an independent board member of PowerReviews, Inc., the leading web 2.0 platform for eCommerce reviews and of Swarmbuilder, Inc., an innovative provider of sales training and incentive systems for retail sales professionals; a member of the St. Mary's College School of Economics and Business Administration Advisory Board and Chair of the Strategic Planning Subcommittee. He is a published author and has been a guest lecturer on transformational change at MIT. He was inducted by CIO Magazine into the CIO Hall of Fame in 2007 for significant contributions to and profound influence on the IT discipline. Paul earned his BA in computer science from Harvard College in Cambridge, Massachusetts. Paul is a 2009 Henry Crown Fellow of The Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.

# What the World Needs Now...

JULY 31

BOETTCHER BUILDING: DINGMAN ROOM

## LEAD DISCUSSANTS

**JEAN DESRAVINES**

Pahara - Aspen Education Fellowship  
Chief Executive Officer, New Leaders  
UNITED STATES

Jean Desravines is CEO of New Leaders for New Schools. Prior to his appointment as CEO, he served as chief officer for cities and policy at New Leaders for New Schools for five years. Before joining New Leaders for New Schools, Jean served as senior counselor to the chancellor of New York City's public school system. He has also served as the executive director for the Office of Parent and Community Engagement, chief of staff to the senior counselor for education policy, and director for community relations at the New York City Department of Education, as well as director of organizational development and community programming for the Faith Center for Community Development, Inc. Jean earned a BA in history from St. Francis College and a master's degree in public administration from New York University, where he was the recipient of the Dean's Scholarship-the school's most prestigious scholarship. He is a Fellow of the second class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.

**ALEXANDRA KISSLING**

Central America Leadership Initiative (CALI)  
Founder & President, Unidas para Crecer Foundation  
COSTA RICA

Alexandra is Founder and President of Unidas para Crecer Foundation (UPC), the Vital Voices partner of choice in Costa Rica. This organization seeks to empower women providing them with leadership skills through mentoring & training programs. Since 2001, she has been Vice President of Business Association for Development (Asociación Empresarial para el Desarrollo/ AED). AED promotes Corporate Social Responsibility and provides a platform of social investment for its 114 members under public private alliances between society's main sectors: government, companies, civil society. From 1987 through 1992 she was a member of the Board of Directors for Corporación Rostipollos, a major restaurant chain in Costa Rica. Former Director and founder of PRANA Institute for the Promotion of Health (Instituto PRANA para la Promoción de la Salud 1995-2001). She was Vicepresident for the Rasur Foundation and its main project The Academy for Peace of Costa Rica (2002-2010). She also served on the board of INCAE Business School <http://www.incae.edu>. Alexandra holds a Psychology Degree from the Central America University for Social Sciences. Since 1996 she has been a Meditation Instructor from the Chopra Center for Well Being. She is also a certified instructor by the Heartmath Institute in California. She is fluent in English, Spanish and French. She is a Fellow of the inaugural class of the Central America Leadership Initiative and a member of the Aspen Global Leadership Network.



## **AWEL UWIHANGANYE**

Africa Leadership Initiative - East Africa (ALI-EA)  
Founder & Chief Executive Officer, Léo Africa Forum  
**UGANDA**

Awel Uwihanganye is a serial Social entrepreneur with a passion for championing positive change projects. He is the Co-Founder & CEO of Léo Africa Forum, an initiative championing the realization of the 21st century African opportunity. He is also the Founder of the Young Achievers Awards, a platform recognizing and rewarding outstanding contribution of young entrepreneurs and leaders. In the recent past he served as the Chief Executive Officer Uganda National Chamber of Commerce and Industry, the largest private sector body representing interests of business and industry sectors. Previously, he worked as Founder, & Director Operations, Concordia Volunteer Abroad program (CVAP), an international internship program focused on bridging cultural divides between the West and Africa. He spends part of his time reading on leadership and contemporary global politics, and is working on his first literal project with the working title, "Learning to lead; lessons from ALI". He has had the privilege of serving as a Board member of the Board of Directors, Capital Markets Authority, National Planning Authority, and serves as Founding Chairman Concordia Volunteer Abroad program Uganda. Awel's accomplishments are recognized through numerous awards including the Forces Avenir Award, as a 2013 TEDx Speaker on Youth and the African promise. He is considered among a category of emerging generation of leaders in Africa, of highly successful, entrepreneurial individuals, from business, government and civil society, through of the Aspen Institute/African leadership Initiative, as a fellow. Awel is a Fellow of the third class of the Africa Leadership Initiative - East Africa and a member of the Aspen Global Leadership Network.

## MODERATOR

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## **JACQUELINE NOVOGRATZ**

Henry Crown Fellowship Program (HCFP)  
Founder & Chief Executive Officer, Acumen  
**UNITED STATES**

Jacqueline Novogratz is the founder and Chief Executive Officer of Acumen, a non-profit global venture fund that uses entrepreneurial approaches to solve the problems of poverty. Under Jacqueline's leadership, Acumen Fund has invested more than \$80 million in 73 companies in South Asia and Africa, all focused on delivering affordable healthcare, water, housing and energy to the poor. These companies have created and supported more than 58,000 jobs, leveraged an additional \$368 million, and brought basic services to more than 100 million people. Jacqueline currently sits on the advisory board of the Harvard Business School Social Enterprise Initiative, the Aspen Institute Board of Trustees, and the board of IDEO.org, and is a member of the Council on Foreign Relations and the World Economic Forum Global Agenda Council for Social Innovation. She was also appointed by Secretary Clinton to the Department of State's Foreign Affairs Policy Board. Jacqueline is a 2004 Henry Crown Fellow at the Aspen Institute and a member of the Aspen Global Leadership Network.

# EVENING EXCHANGE: SELECT ONE

## OPTION ONE JOINT PROGRAMMING

DOERR-HOSIER CENTER: MCNULTY ROOM

### IN CONVERSATION WITH TIM WESTERGREN

Interview By Ben Dunlap



#### TIM WESTERGREN

Henry Crown Fellowship Program (HCFP)  
Founder and Chief Strategy Officer, Pandora  
UNITED STATES

Pandora Founder and Chief Strategy Officer Tim Westergren started the popular personalized radio service in 2000 with the Music Genome Project. Tim is an award-winning composer and accomplished musician with 20 years of experience in the music industry – spanning production, audio engineering, film scoring and live performance.

Trained as a jazz pianist, his musical background spans such genres as rock, blues, jazz and classical music. Tim received his BA from Stanford University, where he studied computer acoustics and recording technology. A musician's musician, he is dedicated to helping talented emerging artists find an audience. In addition to guiding Pandora's overall strategy and vision, Tim now spends most of his time as Pandora's chief evangelist - traveling the country to connect with some of the tens of millions of people who listen to Pandora. He also works extensively with technology partners, distribution partners, advertisers and investors to help shape the future of Pandora and personalized radio. He is a 2010 Henry Crown Fellow of the Aspen Institute as well as a member of the Aspen Global Leadership Network.



#### BEN DUNLAP

Senior Moderator, The Aspen Global Leadership Network  
President, Wofford College  
UNITED STATES

Benjamin Dunlap is the Former President and the Chapman Family Professor in the Humanities at Wofford College. He holds degrees from Sewanee: The University of the South and Oxford University, which he attended as a Rhodes Scholar. His first full-time faculty appointment was at Harvard University, from which he had received a PhD in 1967. He also has held appointments as Carolina Professor at the University of South Carolina, Fulbright Senior Lecturer

in Bangkok and Chiang Mai, and U.S.-Japan Leadership Fellow in Tokyo. Since 1985, Dunlap has been a frequent moderator for the Aspen Institute in this country and abroad. His 2007 presentation as one of "Fifty Remarkable People" at the annual TED Conference is posted on their website. In addition to many publications, he has served as writer-producer for more than 200 Public Television programs, winning numerous national and international awards. For four and a half years, he performed as soloist and principal dancer for the Columbia City Ballet. In 2006 Dunlap was awarded an honorary doctorate by his alma mater, and in 2010 he was honored with the South Carolina Governor's Award in the Humanities. He is a co-founder of Liberty Fellowship and a Senior Moderator for the Aspen Global Leadership Network.

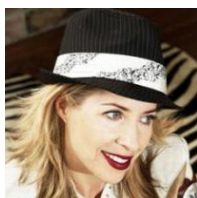
## CLOUD FILMMAKING: Making Free Collaborative Films for Nonprofits on a Global Scale



#### Presented by: Tiffany Shlain

What started out as a hunch for her Aspen Crown Fellowship project, has grown into a groundbreaking new way to both make films and to distribute them to organizations doing important work around the world. Tiffany Shlain, recipient of 60 awards including one of Tribeca Film Festival's Disruptive Innovation Awards, will describe her new participatory way of making films collaboratively with people all over the world. In this film series "Let it Ripple: Mobile Films for Global Change" she and her team have released 3 films to date (*A Declaration of Interdependence*, *Engage*, *Brain Power*) and have customized them for free for nearly 500

nonprofits worldwide. People have volunteer translated the films into 65 languages and the last one, *Brain Power: From Neurons to Networks*, was selected by the US State Department as one of the films to represent America at embassies for the 2013-14 American Film Showcase, and is also a TED Book. Tiffany will share the bigger vision for the series, how she makes these films, and will give a sneak peek of the latest short film in the series, *The Science of Character*, which will premiere this fall. [letitripple.org](http://letitripple.org)



#### TIFFANY SHLAIN

Henry Crown Fellowship Program (HCFP)  
Filmmaker & Founder of The Webby Awards, The Moxie Institute  
UNITED STATES

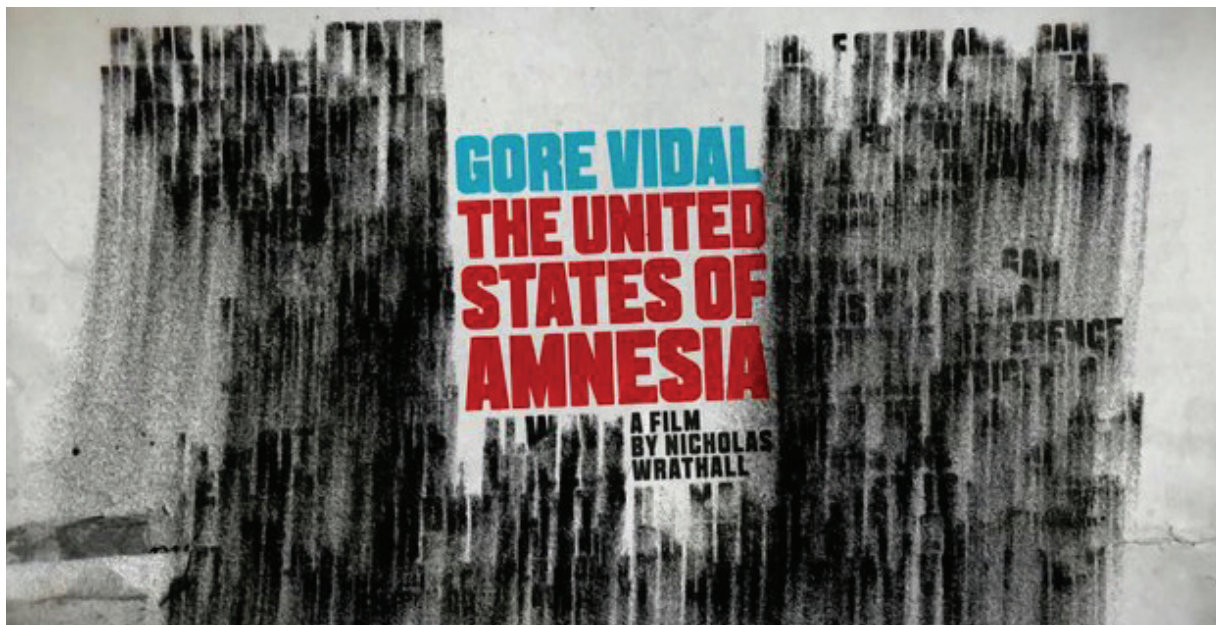
Honored by *Newsweek* as one of the "Women Shaping the 21st Century," Tiffany Shlain is a filmmaker, writer, founder of the Webby Awards, and co-founder of The International Academy of Digital Arts & Sciences. A celebrated thinker and catalyst, Tiffany is known for her ability to illuminate complex ideas in culture, science, technology, and life through her unique films, dynamic talks, and innovative projects. Her last four films premiered at Sundance, including her 2011 acclaimed feature documentary, *Connected: An Autobiography about Love, Death & Technology*, which The New York Times hailed as "Incredibly engaging" and "Examining Everything From the Big Bang to Twitter," had a theatrical release and is now available on all digital platforms including iTunes and Netflix. She is currently working on her collaborate film series *Let it Ripple* as well as an original film series for AOL, *The Future Starts Here*, which will be released this fall. Tiffany is a member of the advisory board for The Prince of Wales Fellowship at MIT, MIT-IBM Network Science Research Center, The Institute for the Future and she was invited to advise Secretary State Hillary Clinton about the Internet and technology. ([www.tiffanyshlain.com](http://www.tiffanyshlain.com) twitter @tiffanyshlain) She is a 2007 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

# EVENING EXCHANGE: SELECT ONE

## OPTION TWO FILM & DISCUSSION

PAEPCKE BUILDING: AUDITORIUM

### “GORE VIDAL: THE UNITED STATES OF AMNESIA”

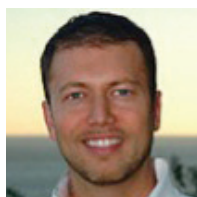


No twentieth-century figure moved as easily and confidently, and had a more profound impact in the worlds of literature, drama, film, politics, historical debate, and the culture wars than did Gore Vidal. He was a brilliant novelist, political essayist, literary critic, historian, scenarist, television pundit, political activist and candidate. As a raconteur, lecturer and platform performer he was rivaled only by Mark Twain. Vidal was an American icon, yet an intimate, accurate picture of the man has eluded us until now.

This documentary dramatizes Gore Vidal's personal life and political views and his concerns about the present state of American democracy using new interviews and historical footage from his famous appearances on television and talk shows over the last fifty years. From his friendships with Eleanor Roosevelt and President Kennedy to his famous debates with William Buckley and Christopher Hitchens, Gore reveals dramatic conclusions on the fate of the nation in the modern age. This is an unashamedly opinionated film.

“For sheer entertainment value, few docs can equal *Gore Vidal: the United States of Amnesia* by Nicholas Wrathall, a portrait of the novelist, playwright, polemicist, public intellectual.”

– *Huffington Post*



#### Presented by the Film's Producer: Chad Troutwine

Henry Crown Fellowship Program  
Co-Founder and CEO, Veritas Prep  
UNITED STATES

Chad is the founder of three successful companies and a decorated film producer. He is Co-Founder of Veritas Prep, the largest GMAT preparation and graduate school admissions consulting company in the world, which employs more than 500 people in 22 countries. Chad also co-founded Freakonomics Media, a digital partnership with author Stephen Dubner and economist Steven Levitt. In addition, Chad co-founded and owns Spectrum Station, the largest early learning education center in his hometown, Kansas City, Missouri. Spectrum Station provides early education for hundreds of children from infancy through private kindergarten and pioneered a fresh foods initiative. Over the past decade, Chad has also produced ten feature films, each of which earned a theatrical release and premiered at one of the world's preeminent film festivals: Sundance, Toronto, Tribeca, or Cannes. His films have earned two Emmy and three Academy Award nominations. He currently serves on the Board of Directors at Veritas Prep, Freakonomics Media, Spectrum Station, the Fishing River Community Improvement District, the Yale School of Management Alumni Association, and the Harvard Kennedy School Center for Public Leadership. Chad earned a BA from Arizona State University, a JD from the University of Missouri, an MBA from the Yale University School of Management, and an MPA from the Harvard University John F. Kennedy School of Government, where he served on the Admissions Committee. Chad is a member of the 2013 Class of Henry Crown Fellows at the Aspen Institute and a member of the Aspen Global Leadership Network.

“

We are face to face with our destiny and we must meet it with high and resolute courage. For us is the life of action, of strenuous performance, of duty; let us live in the harness, striving mightily; let us rather run the risk of wearing out than rusting out.

”

*Theodore Roosevelt*



AUGUST **1**

# Climate Change: The New Normal?

AUGUST 1

DOERR-HOSIER CENTER: KAUFMAN ROOM

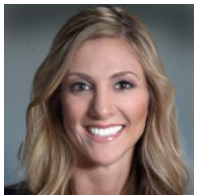
## LEAD DISCUSSANTS

**MARIA BLAIR**

Catto Fellowship Program  
National Vice President, American Cancer Society  
UNITED STATES

Maria Blair most recently worked as the national vice president of the American Cancer Society, leading strategy and global operations. The American Cancer Society is the largest voluntary health organization in the world, with over 6,000 employees, 3 million volunteers and \$2B in assets.

Previously, Ms. Blair was Deputy Associate Director at the White House Council on Environmental Quality. She led an interagency effort to develop Federal recommendations for adapting to climate change impacts both domestically and internationally. She currently serves on the federal advisory committee for the National Climate Assessment. Prior to that, Ms. Blair was Associate Vice President and Managing Director at The Rockefeller Foundation, providing leadership and strategic direction for all Foundation initiatives. She led major global initiatives in climate change and innovation. Ms. Blair was also an Associate Principal with McKinsey & Company, where she focused on both nonprofit organizations and leading global financial services companies. Ms. Blair was a Rhodes Scholar at Oxford University's Balliol College, where she earned a master's degree in politics, economics and philosophy, and has her undergraduate degree from Harvard University. While at Harvard, she founded SummerStep, a nonprofit organization working with children in the Mission Main housing projects. Ms. Blair is the vice chair of the board of directors for the Nonprofit Finance Fund, an Aspen Institute Catto Fellow as well as a member of and moderator for the Aspen Global Leadership Network.

**LAUREN FABER**

Catto Fellowship Program  
West Coast Political Director, Environmental Defense Fund  
United States

Lauren Faber is the West Coast Political Director for the Environmental Defense Fund. Lauren brings to EDF the ability to craft successful program strategies, identify and establish constructive partnerships, and deploy high-level experts and political figures on key themes. Lauren's work at EDF focuses

on building support with governmental leaders, business, and environmental counterparts to advance key policies in the areas of climate, energy, oceans, land, water and wildlife. Prior to joining EDF, Lauren worked at the California Environmental Protection Agency, where she was appointed to Assistant Secretary for Climate Change Programs in 2010. At the California EPA, Lauren focused on the design and implementation of California's landmark Global Warming Solutions Act that EDF cosponsored in 2006. Prior to her work at CalEPA, Lauren served as senior director for Lighthouse Consulting Group, where she advised on comprehensive national climate change and energy strategies for domestic and international companies, and non-government organizations, and in particular, the U.S. Climate Action Partnership. From 2005-2009 Lauren served at the British Embassy in Washington, D.C. as the Senior Policy Advisor for climate change and energy. Lauren is member of the Truman National Security Project Political Partnership. She obtained her Bachelor degrees in Earth Systems and Economics from Stanford University, and Masters degree in Climate and Society from Columbia University. She is a Fellow of the second class of the Catto Fellowship of The Aspen Institute and a member of the Aspen Global Leadership Network.





## BETH GALANTE

Henry Crown Fellowship Program (HCFP)  
Executive Director, Energy Efficiency and Education, PosiGen Green Grants  
UNITED STATES

As Executive Director of Energy Efficiency and Education at PosiGen, Beth Galante is responsible for maximizing energy impacts for her new company's clients. PosiGen offers an innovative clean energy solution that bundles solar, efficiency and behavior modification services to create exceptional energy value at no net cost to our clients, empowering everyone, regardless of income, to access clean energy and dramatic energy savings. Beth was formerly the Director of New Orleans and Gulf Coast Initiatives at Global Green, Beth Galante and was responsible for the operation of Global Green's New Orleans Office and Green Building Resource Center, supervision of the Holy Cross Project, and rebuilding initiatives including green affordable homes, schools, and neighborhoods. Beth was formerly an Assistant D.A. in New Orleans, handling predominantly homicides, sex offenses, and public corruption cases. She taught at Tulane Law School as the former Deputy Director of the Tulane Environmental Law Clinic, which was the first recipient of the American Bar Association's Distinguished Environmental Achievement Award and the National Law Journal's Runner Up Lawyer of the Year during her tenure, for its groundbreaking work in the field of Environmental Justice. She is also a former legal representative of the New Jersey Attorney General and the Quapaw Indian Nation regarding damages to their natural resources. Beth served as Co-Chair of Mayor Mitch Landrieu's Sustainability Task Force and was Chair of the Green Collaborative, a group dedicated to advancing sustainable environmental and economic development in the Greater New Orleans area. She was honored as one of 2011's Champions of Change by the White House. Beth received her BA in Political Science from the University of Missouri-Columbia in 1988, a JD in 1991 and an LL.M. in Environmental and Energy Law in 1999 both from Tulane University. She is a 2008 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR



## DAVID MONSMA

Executive Director, Energy and Environment Program, The Aspen Institute  
UNITED STATES

David Monsma is Executive Director of the Aspen Institute's Energy and Environment Program, which includes the Catto Fellowship Program, the Aspen Environment Forum, the Aspen Energy Policy Forum and the Aspen Commission on Arctic Climate Change. An attorney by training, David has twenty years of policy experience in environmental law, sustainable development and corporate governance. Immediately prior to joining the Aspen Institute, he taught law and ethics at Loyola College in Maryland. Previous to that, David served as director of business and environment at Business for Social Responsibility in San Francisco; task force coordinator for the President's Council on Sustainable Development under President Clinton; and project director of the Campaign for Cleaner Corporations at the Council on Economic Priorities in New York City. David began his legal career as a program attorney at the United States Environmental Protection Agency in Washington, D.C.

# Debate: The United States Is No Longer An Indispensable Force In The World...

AUGUST 1

KOCH BUILDING: STRANAHAN ROOM

## LEAD DISCUSSANTS



### INDRANI BAGCHI

India Leadership Initiative (ILI)  
Senior Diplomatic Editor, The Times of India  
INDIA

Indrani Bagchi is senior diplomatic editor with The Times of India, where she reports and analyzes foreign policy issues for the newspaper. Indrani covers daily news on foreign affairs in the foreign office, as well as interpreting and analyzing global trends with an Indian perspective. She writes news stories; opinion articles; news features; a blog, “Globespottinɡ”; and a fortnightly column for The Times of India Crest edition. She covers India, US, China, Pakistan, terrorism, nuclear weapons, and national security issues, among others. She joined the Times of India in 2004. Earlier, Indrani was associate editor for India Today, a premier news magazine. Indrani started her journalism career at The Statesman, where she was the weekend editor, before moving to The Economic Times in Calcutta to edit the Metro Magazine. Having graduated from Loreto College, Calcutta University with English honours, Indrani has been a Reuters Fellow at Oxford University. In 2010, India was awarded the Chang Lin-Tien fellowship by the Asia Foundation to study US-China relations at Brookings Institution, Washington DC. Indrani resides in New Delhi with her husband Pramit Pal Chaudhuri and their daughter, Tara. She is a Fellow of the third class of the India Leadership Initiative and a member of the Aspen Global Leadership Network.



### JOHN CROWLEY

Henry Crown Fellowship Program (HCFP)  
Chairman & Chief Executive Officer, Amicus Therapeutics  
UNITED STATES

John F. Crowley is the Chairman & Chief Executive Officer of Amicus Therapeutics, Inc., a publicly traded biotechnology company focused on the development of novel treatments for human genetic diseases. John’s involvement with biotechnology stems from the 1998 diagnosis of two of his children with Pompe disease—a severe and often fatal neuromuscular disorder. In his drive to find a cure for them, he left his position at Bristol-Myers Squibb and became an entrepreneur as the co-founder, president and CEO of Novazyme Pharmaceuticals, a biotech start-up conducting research on a new experimental treatment for Pompe disease (which he credits as ultimately saving his children’s lives.) In 2001, Novazyme merged into Genzyme Corporation and John continued to play a lead role in the development of a drug for Pompe disease as Senior Vice President, Genzyme Therapeutics. John and his family have been profiled on the front page of The Wall Street Journal and are the subjects of a book by Pulitzer prize-winning journalist Geeta Anand, “The Cure: How a Father Raised \$100 Million-And Bucked the Medical Establishment-In a Quest to Save His Children.” The major motion picture, Extraordinary Measures, starring Brendan Fraser and Harrison Ford, is inspired by the Crowley family journey. John is the author of a personal memoir: Chasing Miracles: The Crowley Family Journey of Strength, Hope and Joy. John is also a commissioned officer in the U.S. Navy Reserve, assigned to the United States Special Operations Command and is a veteran of the global war on terrorism, with service in Afghanistan. He graduated with a BS in Foreign Service from Georgetown University, and earned a JD from the University of Notre Dame Law School and an MBA from Harvard. The Crowley family was the recipient of the 2011 Family Exemplar Award from the University of Notre Dame. He lives in Princeton, NJ with his wife, Aileen and their three children, John, Megan and Patrick. John serves on the executive committee of the National Board of Directors of the Make A Wish Foundation of America. John is a 2009 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



### DAVID MCCORMICK

Henry Crown Fellowship Program (HCFP)  
Co-President, Bridgewater Associates  
UNITED STATES

David McCormick is Co-President of Bridgewater Associates, a global leader in institutional portfolio management with over \$100 billion in assets under management. Prior to joining Bridgewater Associates in 2009, David served in the U.S. Treasury as Under Secretary for International Affairs and before that in the White House as Deputy National Security Advisor for International Economic Policy. From 1999-2005 David was CEO and President of two publicly traded software companies (Freemarkets, Inc. and Ariba, Inc.), and earlier in his career he was a consultant at McKinsey & Company. David is a graduate of the U.S. Military Academy at West Point and has a Ph.D. from the Woodrow Wilson School of Public and International Affairs at Princeton University. He is a former Army officer and a veteran of the first Gulf War. He and his family live in Westport, CT. David is a Trustee and a 2003 Henry Crown Fellow of The Aspen Institute as well as a member of the Aspen Global Leadership Network.



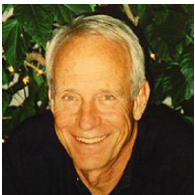
### ALI MUFURUKI

Henry Crown Fellowship Program (HCFP)  
Co-Founder, Africa Leadership Initiative  
TANZANIA

Ali Mufuruki the Co-Founder of the Africa Leadership Initiative at the Aspen Institute. He is also the chairman and Chief Executive Officer of Infotech Investment Group Ltd of Dar es Salaam, Tanzania. He is a founding partner of East Africa Capital Partners and chairman of Wananchi Group Holdings, both based in Nairobi, Kenya. He is the founding chairman of the CEOs' Roundtable of Tanzania. Prior to Infotech, he was the chairman of Air Tanzania Ltd and of the Audit Committee of the board of directors of the Tanzania Central Bank. He has been a trustee of the African Training and Management Services Foundation since 2009 and the director of the board of Technoserve, Inc. since 2006. He holds a BS in mechanical engineering design and lives in Dar es Salaam with his wife and four children. He is the founder and chairman of the Africa Leadership Initiative-East Africa, and a 2001 Henry Crown Fellow of The Aspen Institute as well as a member of the Aspen Global Leadership Network.

## MODERATOR

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### BILL BUDINGER

Trustee of the Aspen Institute  
Trustee, Rodel Foundation  
UNITED STATES

Bill Budinger, inventor and holder of over three dozen patents, founded and served for 33 years as CEO and Chairman of Rodel, Inc. Rodel built plants in Delaware, Arizona, North Carolina, Germany, Japan, and Malaysia to manufacture products for the electronics industry. It was privately held until it joined Rohm and Haas' Shipley Electronics Group in 1997 - 2001. Bill has served on numerous corporate and non-profit boards and has been a guest lecturer at several universities including MIT and Harvard. His writings have appeared in various law journals as well as trade and public policy magazines. He drafted much of the 1998 patent reform law and has testified on patent, trade, and labor law reform before various committees of the House and Senate. Most of his time is now spent as a trustee at the Rodel Foundation helping to pursue its education reform objectives. In 2005, Bill received the Henry Crown Leadership Award for exemplifying values-based leadership throughout his career.

# Education: Agenda 2040?

AUGUST 1

DOERR-HOSIER CENTER: CATTO ROOM

## LEAD DISCUSSANTS

**JEAN-CLAUDE BRIZARD**

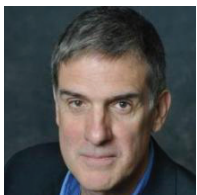
Pahara - Aspen Education Fellowship  
Senior Advisor, The College Board  
UNITED STATES

Jean-Claude Brizard is currently a Senior Advisor at the College Board focusing on developing the organization's career readiness initiative. He is the former Chief Executive of Chicago Public Schools. Prior to his appointment in Chicago, he was Superintendent of Schools for the Rochester City School District (Rochester, NY). Under Jean-Claude's leadership, both the Chicago Public Schools and the Rochester City School District saw improvements in student performance. He introduced a comprehensive change agenda across the Chicago Public Schools, including closing a significant budget gap of more than \$1.3B over two fiscal years while preserving core reforms and investing in classrooms. He developed a new framework for teaching and the system saw record increases in student achievement, graduation rates and on college readiness benchmarks. Brizard also led the District's move to full adoption of the Common Core State Standards. He created a Blueprint for reform that will continue to serve as roadmap for years to come. Jean-Claude's experience also includes a 21-year career as an educator and administrator with the New York City Department of Education. He served as a Regional Superintendent, supervising more than 100 schools serving over 100,000 students in the Borough of Brooklyn and he also served as the system's Executive Director for Secondary Schools. Jean-Claude is a graduate of the Superintendents' Academy of the Broad Center for the Management of School Systems. He is a Fellow of the third class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.

**JOHN DANNER**

Henry Crown Fellowship Program (HCFP)  
Co-Founder and Chief Executive Officer, Zeal  
UNITED STATES

John is the Co-Founder and Chief Executive Officer of Zeal, a software startup pioneering the next generation of online social learning. John's first partner in this venture is Rocketship Education, where John was co-Founder and CEO for the previous eight years. Rocketship is the highest performing school system for low-income students in California and the first blended school system in the country, currently serving 3700 students. John was a fifth and second grade public school teacher before starting Rocketship. John's first startup was NetGravity, the first Internet adserver company, where he was co-Founder and CEO. John took NetGravity public in 1998 and sold the company in 1999. John has a BS and MS Electrical Engineering from Stanford University and a M.Ed. in Education Policy from Vanderbilt University and is an Ashoka Fellow. John is a 1999 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network. He was the 2010 winner of the John P. McNulty Prize.

**MARK SASS**

Aspen Teacher Leader Fellowship  
Teacher Leader, Adams 12 Five Star School District  
UNITED STATES

Mark Sass is a history teacher in the Adams 12 Five Star School District. In 2000, he was part of the leadership team that helped open Legacy High School, where he currently teaches American History and U.S. Government. At Legacy, he serves as a teacher leader, the RtL coordinator, the AP coordinator, and the intervention coordinator. He has been instrumental in bringing Professional Learning Communities to Legacy and the district. Mark is also a blogger for EdNews Colorado, an education news website, and has been involved in educational reform throughout Colorado. He is a member of the Denver New Millennium Initiative, a working group of teachers advocating for the advancement of the teaching profession. He was also named one of the 2010 "best of" education reformers in Colorado by Education Reform Now. He is currently working to implement standards-based grading in Adams 12 at the district level. He is a Fellow of the first class of The Aspen Teacher Leader Fellowship and a member of the Aspen Global Leadership Network.

## MODERATOR



### **JOANNA REES**

Henry Crown Fellowship Program (HCFP)  
Managing Director, Soda Rock Partners  
**UNITED STATES**

Joanna Rees is managing director at Soda Rock Partners. She is also a senior advisor, investor, and board member of several private companies and non-profit organizations. Joanna was a candidate for Mayor of San Francisco in November 2011 and was the founder of VSP Capital, a San Francisco-based venture capital firm focused on early-stage companies combining technical innovation with market development. Joanna has served on the board of more than 25 venture-backed start-up companies across a broad range of industries. She also served on the Board of the National Venture Capital Association (NVCA), the Coppola Companies (Francis Ford Coppola), and as Chairman of the USA for Madrid-based FON, the world's largest Wi-Fi community. Joanna has significant experience in finance and investment banking including positions at BA Securities and a boutique merchant bank, Vrolyk & Co. She worked in private placements and mergers & acquisitions focused on retail, restaurant and branded consumer companies. She also brings deep expertise in marketing and strategy, and has held several senior marketing management positions with Groupe Danone, a \$20+ billion global consumer products firm, with her last position as head of New Product Development. Joanna began her career at DMB&B, working with clients such as General Foods, RJR Nabisco, Brown Forman, Digital Equipment Corp, and Texaco. The World Economic Forum selected Joanna as a Year 2000 Global Leader for Tomorrow (GLT). Joanna serves on the board of New Schools Venture Fund, whose mission is to improve public K-12 education by supporting education entrepreneurs, and on the Global Board of Endeavor, supporting "high-impact" entrepreneurs in developing economies. She previously chaired the board of the Network for Teaching Entrepreneurship (NFTE), and has extensive experience with many other non-profits and education organizations including the Junior League, the March of Dimes, the V-Foundation, various private schools, the Annual Fund board at Duke University and the Duke basketball Legacy Fund. She earned her MBA from Columbia University (beta gamma sigma) and a BS from Duke University. She is a 2002 Henry Crown Fellow of The Aspen Institute as well as a member of and moderator for the Aspen Global Leadership Network.

# Education In A Rainbow Nation

AUGUST 1

PAEPCKE BUILDING: ADELSON GALLERY

## LEAD DISCUSSANTS



### MASHEA ASHTON

Pahara - Aspen Education Fellowship  
Chief Executive Officer, Newark Charter School Fund  
UNITED STATES

Mashea Ashton is CEO of the Newark Charter School Fund (NCSF), a private foundation established in April of 2008 that makes grants to support the quality and sustainability of Newark's charter schools. NCSF is dedicated to improving Newark's charter schools and generally to creating a thriving public school sector in Newark that prepares all Newark public school students for college and work. Mashea previously served as the executive director for the New York program and senior advisor for charter school policy for New Leaders for New Schools. At New Leaders, Mashea worked with over 100 New Leaders impacting approximately 40,000 students and families in New York City and Newark. Mashea also served as the executive director for charter schools for the New York City Department of Education. As head of the charter schools office, Mashea set the vision and policy direction of nearly 50 charter schools throughout the Big Apple and supported the city's unprecedented \$130 million effort to open 200 new small schools, including 50 new charter schools. Mashea formerly served as the national director of recruitment and selection and Midwest director of business development for the Knowledge is Power Program (KIPP). She worked to establish and maintain relationships with key decision makers in Chicago, Indianapolis, Milwaukee, and Detroit to support the development of KIPP schools. Mashea served several years as a special education teacher in Williamsburg, Virginia and Washington, D.C. She serves on the boards of the Black Alliance for Educational Options, the National Alliance for Public Charters Schools and the William and Mary Alumni Association. Mashea has a MEd in special education with emphasis on learning disabilities and emotional disturbance and a BA in sociology and elementary education from the College of William and Mary. She is a Fellow of the third class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



### TOMEKA HART

Rodel Fellowship  
Vice President, African-American Community Partnerships, Teach for America  
UNITED STATES

Tomeka Hart is the Vice President of African-American Community Partnerships for Teach For America. Previously, she was president and CEO of the Memphis Urban League and is serving her second term on the Memphis City Schools Board of Commissioners. She taught for five years in Georgia's public schools and established a labor and employment law practice with Ford & Harrison, LLP. Tomeka earned a BS in marketing education from the University of Tennessee, Knoxville, an MBA from Kennesaw State University, and a JD from the University of Memphis. She is a 2010 Rodel Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.



## REF RODRIGUEZ

Pahara - Aspen Education Fellowship  
President & Chief Executive Officer, Partners Developing Futures  
UNITED STATES

Ref Rodriguez is president and CEO of Partners for Developing Futures. Prior to joining Partners for Development Futures, Ref was the founder and co-chief executive officer of Partnerships to Uplift Communities (PUC Schools), a charter school management organization serving communities in the Northeast San Fernando Valley and Northeast Los Angeles. Ref's original inspiration for starting a charter school was to offer high quality learning experiences for middle school students residing in Cypress Park, the working class community northeast of downtown Los Angeles where he grew up. Prior to venturing into the charter school movement, Ref worked in the business sector and as a teacher and administrator in parochial schools. He is one of five children of Mexican immigrants and the first in his family to graduate from college. Ref is the Vice Chair of the Board of the California Charter Schools Association and serves on the boards of the Boys and Girls Club of Los Angeles and the Small School Alliance. In 2005, he was appointed, by the Mayor of the City of Los Angeles, as a City Commissioner in the area of rent stabilization. Ref holds a Doctorate in Educational Leadership from the Fielding Graduate University in Santa Barbara, California. He recently began studies on a second doctoral degree as a student in the inaugural class of the Executive Work-Based Learning Program offered jointly by the Wharton School of Business and Graduate School of Education at the University of Pennsylvania. His research interests include teacher leadership and charter schools that are closing the achievement gap for Latino students. Ref is a native Angelino. He is a Fellow of the inaugural class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.

## MODERATOR



## JOHN DEASY

Pahara - Aspen Education Fellowship  
Superintendent, Los Angeles Unified School District  
UNITED STATES

John E. Deasy is superintendent for the Los Angeles Unified School District, the second largest school district in the nation. Prior to this position, John was the Deputy Superintendent for LAUSD. John has served as a deputy director of education for the Bill & Melinda Gates Foundation. Prior to joining the foundation, John served as superintendent of the Prince George's County, Md., Public Schools. During his time in Prince George's, John also launched a pay-for-performance plan that was approved by the Board of Education and developed jointly with labor. Previously, John served as superintendent of the Santa Monica-Malibu Unified School District in California and of the Coventry Public Schools in Rhode Island. He has been a Broad Fellow, an Annenberg Fellow, a State Superintendent of the Year, and a consultant to school districts undertaking high school reform and district-wide improvement strategies. He is a Fellow of the inaugural class of The Pahara - Aspen Education Fellowship as well as a member of and moderator for the Aspen Global Leadership Network.

# Education: Youth - Hope For The Future Or Ticking Time Bomb?

AUGUST 1

PAEPCKE BUILDING: CLARKE LIBRARY

## LEAD DISCUSSANTS



### JIM BALFANZ

Pahara - Aspen Education Fellowship  
 President, City Year Inc.  
 UNITED STATES

Jim Balfanz is the president of City Year. Jim led City Year's strategic shift towards addressing the nation's urban education challenge. He spearheaded the development of the In School and On Track initiative to increase the urban graduation pipeline. In partnership with Johns Hopkins Talent Development and Communities in Schools, Jim also played a leadership role in the development of Diplomas Now, a school turnaround collaboration, which the Department of Education granted a \$36 million Investing in Innovation award. Prior to his role as president, Jim served as City Year's chief operating officer wherein he led the organization through a sustained period of growth and the development of City Year's brand strategy. Jim assumed various roles in City Year's National Headquarters, including Deputy Director of National Affairs and Director of New Site Development, through which he played a pivotal role in founding City Year Seattle, Detroit, and Greater Philadelphia. Beginning in 1997, Jim served as founding executive director of City Year Greater Philadelphia, growing it to the largest City Year site. In 1993, he worked as a City Year corps member at a Head Start program in Charlestown, Massachusetts. Jim received his undergraduate degree from Northeastern University and is a graduate of the Wharton School of Business Executive Management Program. He lives in Winchester, Massachusetts with his wife and two daughters. Jim is a Fellow of the fourth class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



### AMIT BHATIA

India Leadership Initiative (ILI)  
 Founder & Chief Executive Officer, Aspire Human Capital Management  
 INDIA

Amit Bhatia is founder and CEO of Aspire Human Capital Management, an Indian social entrepreneurial firm in employability education. Since 2007, Aspire has trained over 60,000 students at 100 institutions in over 25 Indian cities across 16 Indian states for jobs. Amit has 20 years of management experience and until recently served as CEO of WNS Knowledge Services. Prior to WNS, he served as the founding country manager for FreeMarkets, Inc. He also conceived, founded and led McKinsey Knowledge Center in New Delhi, the consulting firm's global research centre, serving over 80 McKinsey offices worldwide. Amit has a bachelor's and master's degree in commerce from Delhi University and is a cost accountant. He is a Trustee of The Aspen Institute India, charter member of The Indus Entrepreneurs (TIE), promoter member of The Education Promotion Society of India (EPSI), and is on the Confederation of Indian Industry (CII) National Committees for Primary Education, Higher Education and Skills Development. He is a Fellow of the inaugural class of the India Leadership Initiative, a member of the Aspen Global Leadership Network and winner of the 2012 John P. McNulty Prize.





### **DEEMA BIBI**

Middle East Leadership Initiative (MELI)  
Chief Executive Officer, INJAZ  
JORDAN

Deema Bibi is the Chief Executive Officer of INJAZ, a leading Jordanian youth organization, and a member of Junior Achievement Worldwide. INJAZ is an independent nonprofit organization established in 1999 with a mission to inspire and prepare youth to become productive members of the society and succeed in a global economy. Under Ms. Bibi's leadership, and through mobilizing the private and public sectors to embrace social responsibility and volunteerism, INJAZ today delivers its wide array of programs through a network of around 4000 qualified volunteers from the private sector, and with the support of more than 300 corporations, its partners from the public sector and the civil society, promoting Business Entrepreneurship, Social Leadership and essential Business and Interpersonal skills. Prior to INJAZ (2000-2005), Ms. Bibi was the ICT Program Manager at the United Nations Development Fund for Women (UNIFEM)-Regional Office, responsible for the design, execution and management of ICT and Education related initiatives aimed at the empowerment of Arab women. Prior to joining the UN (1991-2000), Ms. Bibi worked at the private sector where she developed and managed several ICT projects (focusing on Voice Processing, Phone Banking and ecommerce technologies) in Jordan and the Middle East. Ms. Bibi sits on the Board of The Development and Employment Fund, Eisenhower Fellows Association-Jordan, Tamweelcom-Jordan Micro Credit Company, Global Thinkers Forum (GTF) and is the Vice-Chair of the Arab Foundations Forum. She served as a City Council board member - Greater Amman Municipality (for the term 2007-2011). Ms. Bibi was awarded the Eisenhower Fellowship (2008), the ASPEN Institute Fellowship (2010), and the Synergos Senior Fellowship (2010). She is the receiver of the Mosaic Global Social Leadership Award (2008), the NYIT Leadership Distinction Award (2009), the Global Thinkers Forum (GTF) Excellence in Positive Change Award (2012), and The International Alliance for Women (TIAW) World of Difference Award (2012). She is a Fellow of the inaugural class of the Middle East Leadership Initiative of The Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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### **ARTURO CONDO**

Central America Leadership Initiative (CALI)  
President, INCAE Business School  
COSTA RICA

Arturo Condo is president of INCAE Business School, where he is also a full professor. He also works as an independent consultant in strategic planning and global strategy. He was previously a director of the Latin American Center for Competitiveness and Sustainable Development. Arturo has a doctorate in business administration from Harvard Business School and a MBA with high honors from INCAE Business School. He serves as Senior Institute Associate of the Institute for Strategy and Competitiveness at Harvard Business School. He is an author and co-author of articles, books and teaching cases in his areas of expertise. Arturo was recognized as a 2008 World Economic Forum Young Global Leader. He is a member of the global advisory board of the Oath Project and Fundación Paniamor. He is a Fellow of the inaugural class of the Central American Leadership Initiative and a member of the Aspen Global Leadership Network.

# If I Could Do It All Over Again

AUGUST 1

RECEPTION CENTER: **BERNHARD ROOM**

## LEAD DISCUSSANTS



### SABRINA BACAL

Central America Leadership Initiative (CALI)  
Journalist, Corporación La Prensa  
PANAMA

Sabrina Bacal is a professor of journalism at the Universidad de Santa María La Antigua and an independent television producer and consultant. She has worked in Panama's mass media for the past 13 years, first as political editor of La Prensa newspaper, widely recognized as the country's leading print news media. From July 2004 to December 2010 she was news director for TVN - Channel 2, Panamá's most watched television news media. Sabrina holds a degree in political science from Los Andes University in Bogotá, Colombia. She is married, has two children, and lives in Panamá City. She is a Fellow of the second class of the Central America Leadership Initiative and a member of the Aspen Global Leadership Network.



### BEN DUNLAP

Senior Moderator, The Aspen Global Leadership Network  
Former President, Wofford College  
UNITED STATES

Benjamin Dunlap is the Former President and the Chapman Family Professor in the Humanities at Wofford College. He holds degrees from Sewanee: The University of the South and Oxford University, which he attended as a Rhodes Scholar. His first full-time faculty appointment was at Harvard University, from which he had received a PhD in 1967. He also has held appointments as Carolina Professor at the University of South Carolina, Fulbright Senior Lecturer in Bangkok and Chiang Mai, and U.S.-Japan Leadership Fellow in Tokyo. Since 1985, Dunlap has been a frequent moderator for the Aspen Institute in this country and abroad. His 2007 presentation as one of "Fifty Remarkable People" at the annual TED Conference is posted on their website. In addition to many publications, he has served as writer-producer for more than 200 Public Television programs, winning numerous national and international awards. For four and a half years, he performed as soloist and principal dancer for the Columbia City Ballet. In 2006 Dunlap was awarded an honorary doctorate by his alma mater, and in 2010 he was honored with the South Carolina Governor's Award in the Humanities. He is a co-founder of Liberty Fellowship and a Senior Moderator for the Aspen Global Leadership Network.

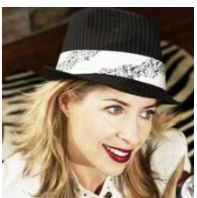


## HEATHER SONN

Africa Leadership Initiative - South Africa (ALI-SA)  
Director of multiple companies  
**SOUTH AFRICA**

Heather Sonn lives in Hout Bay, Cape Town with her husband Devon Pather and their children, Isaiah (8) and Phoebe (5). For the past 18 months they have been developing a community based urban organic farming project on their property in order to help create sustainable alternative livelihoods for the unemployed in the community. The project now integrates with the greater area initiatives around job creation and skills development and supplies many of the local restaurants with fresh produce. She began her career as an investment banker with Merrill Lynch in New York before returning to South Africa to work in strategy and business development for Sanlam Investment Management. In 2003 she assumed the role of CEO of Legae Securities, a stockbroking firm in Johannesburg where they launched a Fund of Hedge Funds business. In 2005 she was appointed as the Deputy Chief Executive Officer of Wiphold (Women's Investment Portfolio Holdings) the major shareholder to Legae Securities to oversee the portfolio of financial services interests of the group. She joined Barclays/Absa in 2007 spending 2 years in London. During that period she was assigned to the Head of the Global Retail and Commercial Bank where she was responsible for creating an integrated banking model for Global Development Organizations addressing the internal and external challenges of global integration. The family travelled for 6 months in the East, Australia and New Zealand before returning to settle in Cape Town in January 2010. She holds a liberal arts degree from Smith College, in Massachusetts and an MSc in international affairs from Georgetown University. Heather currently serves as a member of the Nelson Mandela Foundation Investment and Endowment Committee, is a Trustee of the non-fee paying University, Tsiba in Cape Town, is an alternate director of Macsteel South Africa, a Director of Barloworld Logistics, a Trustee of Greenpeace Africa and Chairman of the Constantia Waldorf School where her children attend school. She is also a mentor for Michelle Obama's Young African Women Leaders Forum which was launched with the US First Lady's trip to South Africa in 2011. She is a Fellow of the second class of the Africa Leadership Initiative-South Africa as well as a member of and moderator for the Aspen Global Leadership Network.

## MODERATOR



## TIFFANY SHLAIN

Henry Crown Fellowship Program (HCFP)  
Filmmaker & Founder of The Webby Awards, The Moxie Institute  
**UNITED STATES**

Honored by Newsweek as one of the "Women Shaping the 21st Century," Tiffany Shlain is a filmmaker, writer, founder of the Webby Awards, and co-founder of The International Academy of Digital Arts & Sciences. A celebrated thinker and catalyst, Tiffany is known for her ability to illuminate complex ideas in culture, science, technology, and life through her unique films, dynamic talks, and innovative projects. Her last four films premiered at Sundance, including her 2011 acclaimed feature documentary, *Connected: An Autobiography about Love, Death & Technology*, which The New York Times hailed as "Incredibly engaging" and "Examining Everything From the Big Bang to Twitter," had a theatrical release and is now available on all digital platforms including iTunes and Netflix. She is currently working on her collaborate film series *Let it Ripple* as well as an original film series for AOL, *The Future Starts Here*, which will be released this fall. Tiffany is a member of the advisory board for The Prince of Wales Fellowship at MIT, MIT-IBM Network Science Research Center, The Institute for the Future and she was invited to advise Secretary State Hillary Clinton about the Internet and technology. ([www.tiffanyshlain.com](http://www.tiffanyshlain.com) twitter @tiffanyshlain) She is a 2007 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

# Leadership Lessons: Coming Home - My Return From The Diaspora

AUGUST 1

BOETTCHER BUILDING: HUDSON ROOM

## LEAD DISCUSSANTS



### PATRICK AWUAH

Africa Leadership Initiative - Ghana (ALI-Ghana)  
 Founder & President, Ashesi University  
 GHANA

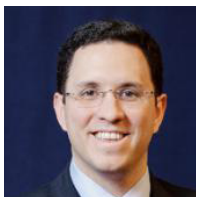
Patrick Awuah is founder and president of Ashesi University College in Ghana. Before founding Ashesi, Patrick worked as a program manager for Microsoft. He holds bachelor's degrees in engineering and economics from Swarthmore College and an MBA from UC Berkeley's Haas School of Business. Patrick was nominated as a 2007 World Economic Forum Global Leader and was awarded Membership of the Order of the Volta by His Excellency, President J.A. Kufuor of Ghana. In 2009, he won the John P. McNulty Prize for outstanding projects of Fellows of the Aspen Global Leadership Network. He is a member of the Advisory Committee on Voluntary Foreign Aid (ACVFA) of the U.S. Agency for International Development. He is a member of the United States Council on Foreign Relations, the Pacific Council on International Policy, and the Tau Beta Pi honor society. He is a Fellow of the inaugural class of the Africa Leadership Initiative-Ghana and a member of the Aspen Global Leadership Network.



### ORODE DOHERTY

Africa Leadership Initiative - West Africa (ALI-WA)  
 Country Director, Africare Nigeria  
 NIGERIA

Dr. Orode Omolara Doherty is a Pediatrician, Public Health Physician and the Country Director of Africare Nigeria. Africare currently implements four projects in Nigeria, servicing eleven states in Nigeria, supporting malaria prevention and treatment services, care for orphans and vulnerable children (OVC) by reducing their vulnerability through economic empowerment for the female caregivers in these households with sub-recipient funding from the Global Fund, ExxonMobil Foundation and USAID. In the year preceding this appointment, she took the lead on the transformative opportunity for the Massey Street Children's Hospital (MSCH), Nigeria's oldest children's hospital working with a team of independent experts. She served previously as Project Director for Africare's Technical Response to AIDS-Affected Populations (TAP) project in Nigeria as well as the pioneer Pediatric Advisor at Columbia University's International AIDS care and treatment Programs (ICAP). In both these positions, she led teams responsible for establishing over 120 community based HIV care and treatment access centers across nine states in Nigeria. Orode obtained her medical degree from the University of Benin Medical School in Nigeria and a Master's of Public Health degree in Maternal and Child Health from Harvard University in Boston, Massachusetts. She and her husband 'Funso have three children. She is a Fellow of the American Academy of Pediatrics, Associate Fellow of the West African Post Graduate Medical College, a Fellow of the African Leadership Initiative West Africa, and a member of the Aspen Global Leadership Network.



### RICARDO TERAN

Central America Leadership Initiative (CALI)  
 Co-Founder and Senior Advisor, Agora Partnerships  
 NICARAGUA

Ricardo believes in the power of business to change to the world. He is a serial entrepreneur, having started an internet satellite company, a women's fashion company, and an alternative media company. He is also the co-founder and Senior Advisor of Agora Partnerships, a non-profit organization that accelerates companies working to create positive change. Agora has helped over 150 entrepreneurs from over 13 countries in Latin America grow their businesses, create over 1500 jobs, attract over U\$15M in resources and investments. He also co-founded and managed Agora Venture Fund, one of first Impact Investment funds in Latin America. Ricardo was a member of the 2010 Class of the Yale World Fellows Program. In March 2011, the World Economic Forum named Ricardo to its Young Global Leaders network. In September of 2012, Ricardo was part of the team who brought the Tedx conference to Nicaragua for the first time. He holds an undergraduate business degree in Marketing and Economics, and Masters of Science in Foreign Service, both from Georgetown University. Ricardo graduated from ANS in 1997. Ricardo lives in Managua, Nicaragua, with his wife, Isolda, and two kids, Ricardo Antonio and Catalina. Ricardo is a fellow of the inaugural class of the Central American Leadership Initiative of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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### ANAND GIRIDHARADAS

Henry Crown Fellowship Program (HCFP)

Columnist, *The New York Times* / *International Herald Tribune*

UNITED STATES

Anand Giridharadas is a writer based in Brooklyn, New York. His first book, a work of nonfiction about returning to his parents' India, was published in January 2011-*India Calling: An Intimate Portrait of a Nation's Remaking*. He also writes the "Currents" column for the *International Herald Tribune* and *The New York Times* online, which explores ideas, global culture and the social meaning of technology, among other subjects. In 2009, he completed a four-and-a-half year tour reporting from India for The Times and the Herald Tribune, chronicling India's transformation, Bollywood, corporate takeovers, terrorism, outsourcing, poverty and democracy. He was appointed a columnist in 2008, writing the "Letter from India" series. He first interned for *The New York Times* at age 17. In 2003, after graduating from college, he moved to Bombay to work as a consultant for McKinsey & Company. He appears regularly on television and the radio in the United States and internationally. He has lectured at Harvard, Stanford, Brown, the University of Michigan, the United Nations and Google. He studied history of political thought at the University of Michigan, Ann Arbor, and at St. Edmund Hall, Oxford. He is presently a doctoral candidate at Harvard University. Anand is a 2011 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

# Should The United States Legalize Drugs?

AUGUST 1

HEALTH CENTER: RESNICK-MALEK GYM

## LEAD DISCUSSANTS



### CAMI ANDERSON

Pahara - Aspen Education Fellowship  
 Superintendent, Newark Public Schools  
 UNITED STATES

Cami Anderson is the superintendent of Newark Public Schools, New Jersey's largest school system. Formerly, Cami was superintendent of alternative high schools and programs for the New York City Department of Education. Cami has served as executive director of Teach For America New York, where she founded a board of business and education leaders, increased funding by over 300%, and launched Teach For America Week. She served as chief program officer for New Leaders for New Schools, which was recognized by Fast Company and Harvard Business School, Education Week, the US Department of Education, and The Teaching Commission as one of the most effective principal preparation programs in the country. Cami graduated with a BA in education and anthropology from the University of California at Berkeley and an MA in public policy and education from Harvard. She is a Fellow of the second class of The Pahara - Aspen Education Fellowship and a member of the Aspen Global Leadership Network.



### ANDREW BATTEN

Liberty Fellowship Program  
 Deputy Brigade Commander, South Carolina Office of the Adjutant General  
 UNITED STATES

Andrew W. Batten is a deputy brigade commander at the South Carolina of the Adjutant General. He is also the Lieutenant Colonel in the South Carolina Army National Guard where he is Acting Deputy Director for Construction and Facility Management. He is responsible for planning major construction projects and real property management of over two million square feet of facility space and 16,000 acres of training land supporting nearly 10,000 South Carolina Army National Guard soldiers. Andrew is an Army aviator and also serves as the Assistant State Army Aviation Officer. He has been both Operations Officer and Executive Officer of the 2-151 Security and Support Helicopter Battalion, planning and preparing for disaster response and homeland security. He was deployed to the southwestern U.S. border during Operation Jump Start to provide aviation support for border security and enforcement. Andrew commanded a UH60 Black Hawk helicopter company during a 12-month deployment supporting Operation Iraqi Freedom. His unit was awarded the Meritorious Unit Citation, and he earned the Bronze Star. Andrew has over 2,500 military flight hours, including 500 combat hours. In his community, he served on the Kershaw County Christian Community Ministry Board and has been a soccer coach. Andrew earned his MBA degree from Wake Forest University and a BA degree from Wofford College. He resides in Camden, South Carolina. Andrew is a member of the sixth class of the Liberty Fellowship and a member of the Aspen Leadership Network.



### SYLVIA GEREDA

Central America Leadership Initiative (CALI)  
 Director, Informe Especial, Canal Antigua  
 GUATEMALA

Sylvia Gereda is director of Special Reports on Canal Antigua, a TV channel in Guatemala. Previously, she was the director and vice president of El Periodico, a prominent Guatemalan newspaper. She was also the head of the Investigative Journalism Team there and wrote an opinion column twice per week. In 2011, Sylvia began the first investigative television program in Guatemala, called Informe Especial (Special Report). She teaches journalism at Universidad Francisco Marroquin in Guatemala. She is the president of Vital Voices' Guatemala chapter and VP of the Guatemalan Chamber of Journalism. In 2004, she was recognized by Guatemalan President Oscar Berger and was appointed to the National Council against Corruption to implement laws in favor of transparency. In 2006, she was appointed as regional VP of the Free Press Commission under the Inter-American Press Society. She holds a Ph.D in sociology from the University of Salamanca in Spain, a degree in literature from Universidad del Valle de Guatemala, and a degree in technical journalism from Universidad Rafael Landivar, Guatemala. Sylvia is a Fellow of the inaugural class of the Central America Leadership Initiative as well as a member of and moderator for the Aspen Global Leadership Network.

## MODERATOR

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### **HARRY STRACHAN**

Moderator, The Aspen Leaders Action Forum  
Managing Director, Mesoamerica  
**COSTA RICA**

Harry Strachan is managing director of Mesoamerica Investments. Harry was a partner of Bain & Co from 1979 to 1998 and continues part time with Bain and Bain Capital in their New Partner training. Harry was a business school professor at INCAE and the Harvard Business School from 1970-1979 and rector of INCAE in the 1981/2 transition. He is president of the Strachan Foundation, which he established in honor of his parents and grandparents. He also serves on the boards of the Mesoamerica Foundation, INCAE, Escuela Superior de Economía y Negocios, Hospital Clínica Bíblica, Adelante, and in AmCham, Caribbean Central America Action, and the Business Council of Latin America. He received his DBA from Harvard Business School, his JD from Harvard Law School, and his BA from Wheaton College. Harry was born in Costa Rica of missionary parents. He is married and has two children and several grandchildren. His hobbies are golf, poker and reading.

# Speaking Truth To Power

AUGUST 1

BOETTCHER BUILDING: HARRIS ROOM

## LEAD DISCUSSANTS



### BILL BROWDER

Henry Crown Fellowship Program (HCFP)  
Chief Executive Officer, Hermitage Capital Management  
UNITED KINGDOM

Bill Browder, founder and CEO of Hermitage Capital Management, was the largest foreign investor in Russia until November 2005, when he was denied entry to the country and declared “a threat to national security,” for his battle against corporate corruption in Russia. In 2008, Bill’s lawyer, Sergei Magnitsky, uncovered a massive fraud committed by Russian government officials that involved the theft of US\$230 million of state taxes. He testified against the government officials who had committed the crime and was subsequently arrested and imprisoned by the same officers he had exposed. Mr. Magnitsky spent a year in prison under horrific detention conditions, was repeatedly denied medical treatment, and died in prison on November 16, 2009, leaving behind a wife and two children. Since that time, Bill has been leading a worldwide campaign using media, political and legislative tools to expose the corruption, rule of law and human rights abuses committed by Russian government officials. Thanks to this campaign, the ‘Sergei Magnitsky Rule of Law Accountability Act’ was signed into US law by President Obama in December 2012. The Act imposes visa entry bans and asset freezes on any of the Russian officials involved in the human rights abuses of Sergei Magnitsky, as well as on other gross violators of human rights in the Russian Federation. Bill is currently working with the Canadian Parliament, European Parliament, the European Commission, the OSCE Parliamentary Assembly, the Council of Europe and parliamentarians from several individual EU member states including Poland, Germany, Norway, France, Portugal, Lithuania, Latvia, Holland, Estonia and the Czech Republic, to ensure the implementation of the visa ban and asset freezes across the European Union as a way of seeking justice for the death of Sergei Magnitsky and fighting government-backed corruption in Russia. He holds an MBA from Stanford Business School and a BA in Economics with honors from the University of Chicago. Bill is a 2001 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global leadership Network.



### JULIE GICHURU

Africa Leadership Initiative - East Africa (ALI-EA)  
Executive Director, Arimus Media LTD  
KENYA

Julie Gichuru is a TV Host and entrepreneur. Recently Julie launched the Africa Leadership Dialogues, a weekly talk show that airs on Citizen TV in East and Southern Africa. She is also Executive Director of Arimus Media LTD. Julie moderated the first presidential debate in Kenya in February 2013 and is a peace Ambassador with the National Cohesion and Integration Commission. Ahead of the constitutional referendum in August 2010, she hosted “Eye on Katiba,” a talk show that engaged experts in debate on the draft constitution. She also conceptualized and hosted Fist to Five, a program that enhanced reconciliation efforts in post election Kenya following the 2007 election. Julie and her husband Anthony Gichuru have launched a dynamic high school debate platform and a campaign to see that every child in East Africa has a decent pair of shoes. Julie is the first African woman to receive the Martin Luther King Salute to Greatness Award for Advocacy of Active Non-Violence and Peace (2008). In 2009, she was one of the World Economic Forum’s Young Global Leaders. In 2010, she was awarded the Order of the Golden Warrior. Julie earned an MBA and LLB from the University of Wales, Cardiff. She is a Fellow of the second class of the African Leadership Initiative-East Africa and a member of the Aspen Global Leadership Network.





## HILDEGARD VASQUEZ

Central America Leadership Initiative (CALI)  
Co-Founder & Head Architect, Hache Uve  
PANAMA

Hildegard Vasquez has a Bachelor of Arts and a Bachelor of Fine Arts School from Rhode Island School of Design and a Master of Architecture in Historic Restoration from the Polytechnic University of Madrid. She has led the architectural office Hache Uve, which she created, since 1998, concentrating mostly on preservation and renovation of historic sites such as San Felipe, Panama's Historic District and the city of Granada, Nicaragua. Her office has worked on major restoration projects such as the National Theater of Panama, Santo Domingo Convent, Las Clementinas Hotel, Benedetti Building (recognized with the Architectural Restoration First Prize: Society of Panamanian Architects, November 9, 2011) and the American Trade Hotel and Hall currently under construction. She is a founding member and president of Fundación Calicanto, a nonprofit organization dedicated to restoring and conserving the historic and human heritage of Casco Antiguo (San Felipe). Fundación Calicanto projects include the re-socialization of local gangs, educational programs for single mothers, leadership in the arts program for kids and multi-cultural events and many direct battles for the conservation of historical heritage. She also serves on the Board of the Interoceanic Canal Museum since its inception in 1997 and was part of the Board of the Museum of Contemporary Arts from 2001 to 2005. She was named finalist Avon Woman of the Year 2011, Hero for Panama 2011 and recognized as "Light in the Community" by the Association of Women Entrepreneurs in Panama 2011. She is a Fellow of the Central America Leadership Initiative and 2011 Finalist for the McNulty Prize.

## MODERATOR

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## BILL MAYER

Trustee of the Aspen Institute  
Partner, Park Avenue Equity Partners  
UNITED STATES

In 1999 William E. Mayer formed Park Avenue Equity Partners, which is a private equity firm that invests in middle-market companies. From the fall of 1992 until December 1996, Bill was a professor and Dean of the College of Business and Management at the University of Maryland. During his tenure at the University of Maryland, Bill organized and led an effort that significantly improved the school's programs and made it one of the top 25 ranked business schools in the country. From 1991 to 1992, Bill served as a professor and Dean of the Simon Graduate School of Business at the University of Rochester. Bill worked for The First Boston Corporation (now Credit Suisse), a major investment bank, for 23 years. During his career at First Boston, Bill held numerous management positions including President and Chief Executive Officer. Bill is currently a board member of the following public companies: DynaVox, BlackRock Kelso and Lee Enterprises, and is a trustee of the Columbia Group of Mutual Funds. Over the past 40 years, he has been a board member of numerous other public and private companies. Bill was Chairman of the Aspen Institute from 2000 to 2008 and is currently on its Executive Committee and Chairman of the Henry Crown Fellowship Board of Directors. He is also past Chairman of the Board of the University of Maryland, College Park, Maryland. He is a board member of Miller Buckfire, the Acumen Fund and the Atlantic Council. He is also a member of the Board of Governors at the Pardee RAND Graduate School, a member of the Council on Foreign Relations and the U.S. Vietnam Dialogue Group, and Vice Chairman of the Middle East Investment Initiative. Bill was a First Lieutenant in the U.S. Air Force. He holds a BS and an MBA from the University of Maryland.

# Technology: Empowering the People

AUGUST 1

KRESGE BUILDING: HINES ROOM

## LEAD DISCUSSANTS



### ESTELLE AKOFIO-SOWAH

Africa Leadership Initiative - West Africa (ALI-WA)  
Country Manager, Google  
GHANA

Estelle Akofio-Sowah is the country lead for Google Ghana. She previously served as the managing director of BusyInternet, a multi-million dollar company including ISP, cybercafé and business incubator, leading a team of 80 professionals in delivering IT-enabled services to an average of 1000 clients per day. Her previous work experience includes working as conference and banquet manager at La Palm Royal Beach Hotel, Ghana's only five-star hotel, and as project manager of the National Poverty Reduction Program at ProNet, the local NGO partner to WaterAid UK. Estelle has a degree in economics and development studies from the University of Sussex. She is a Fellow of the second class of the Africa Leadership Initiative-West Africa and a member of the Aspen Global Leadership Network.



### STEPHEN KEHOE

Head of Corporate Relations - APCEMEA, Visa Inc.  
SINGAPORE

Stephen Kehoe is the Head of Corporate Relations - APCEMEA at Visa, Inc., based in Singapore. He joined the company in July 2010 and is responsible for leading the company's corporate, media, and product communications agenda for the Visa international markets outside the Americas. Prior to joining Visa, Stephen was Vice President of Public & Government Affairs at PepsiCo, the world's second largest food and beverage company. Before PepsiCo, Stephen pursued a career in public affairs and public relations consulting with a variety of firms, including APCO Worldwide (London), Weber Shandwick (Washington, DC) and Adamson BSMG Worldwide (Brussels). He also worked in the European Aerospace industry as Deputy European Director for British Aerospace (now BAE Systems). Stephen began his career in the European Parliament in Brussels and Strasbourg where he was an assistant & researcher to a prominent Member of the European Parliament from the United Kingdom.



### YOAV VENTURA

Middle East Leadership Initiative (MELI)  
Vice President, Planning & Strategy, UoPeople  
ISRAEL

Yoav Ventura is a successful entrepreneur and local thought leader in Higher Education and Human Capital Management. He is the Vice President of Planning and Strategy at University-of-the-People, the world's first tuition-free, non-profit online academic institution dedicated to the democratization of higher education. Yoav is also the co-founder and managing partner of AKT, which he has led since 1999. AKT is a leading Human Capital Management firm, executing a vision of comprehensive talent management and strategic human capital development. He holds a BSc in Industrial Engineering and Management from Tel-Aviv University. He is a Fellow of the second class of the Middle East Leadership Initiative of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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### **PETER HIRSHBERG**

Henry Crown Fellowship Program (HCFP)

Chairman, Re:imagine Group

**UNITED STATES**

Peter Hirshberg is chairman of Re:imagine Group. He is also chairman of the executive committee of Technorati, the leading user-generated content aggregator in the world. He is also chairman and partner of The Conversation Group, an agency helping brands with strategy and marketing. Peter previously served as president and CEO of Gloss.com; he was chairman of Interpacket Networks, the global leader in Internet-by-satellite, and was founder and CEO of Elemental Software. During a nine-year tenure at Apple Computer, Peter headed enterprise marketing. After leaving Apple, Peter's new-media strategy firm served clients including America Online, Microsoft, NBC Television Network, Estee Lauder, Pacific Bell and Silicon Graphics. Peter is a founder of Goodmail Systems, a board member of ICTV, and serves on the advisory boards of start-ups Ideeli and Aniboom. He is a trustee of the Computer History Museum. Peter earned his bachelor's degree at Dartmouth College and his MBA at Wharton. He lives in New York City. He is a 1999 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

# The Road To IPO: Lessons Learned

AUGUST 1

KOCH BUILDING: LAUDER ROOM

## LEAD DISCUSSANTS



### SKIP BATTLE

Senior Moderator, The Aspen Global Leadership Network  
UNITED STATES

Skip Battle is a long time Senior Moderator at the Aspen Institute. He was previously executive chairman of the board of Ask Jeeves, Inc. which was acquired by IAC/InterActiveCorp in July 2005. Prior to that, he served as CEO of the company from 2000 to 2003. From 1968 until his retirement in 1995, Skip served in management roles at Arthur Andersen LLP and then Andersen Consulting LLP (now Accenture), where he became worldwide managing partner of market development and a member of the firm's executive committee. He currently serves as chairman of the board of Fair, Isaac and Company, and as a director of Advent Software, Inc., Netflix and Expedia, Inc., as well as the Masters Select family of mutual funds. He was previously a director of PeopleSoft, Inc. and of Barra, Inc. Skip received a BA with Highest Distinction in economics from Dartmouth College and an MBA in finance from Stanford Business School, where he held McCarthy and University Fellowships. He has lectured at Stanford Business School, University of California-Berkeley Business School, and American University. Skip and his wife Hilary make their home in Berkeley, CA.



### ARJUN GUPTA

Henry Crown Fellowship Program (HCFP)  
Chief Believer, TeleSoft Partners  
UNITED STATES

Arjun Gupta is the managing partner and founder of TeleSoft Partners, an international special situations venture capital firm. Over the last decade, he has overseen investing in and helping build over 60 private companies, resulting in 36 acquisitions and IPOs to date. At TeleSoft, he manages capital commitments of \$625 million and has established corporate partnerships in the US, Europe, and Israel with Bechtel, Deutsche Telekom, Intel Capital, Salesforce.com, Verizon and Vodafone. Arjun serves on the board of directors of Calient Technologies, LogLogic, Validity Sensors, and Nexant. He is also president of the AG Community Foundation, which supports projects in education, medical research, the environment and the arts. Earlier in his career, Arjun was a strategy consultant for high-tech clients with McKinsey & Company, and a software engineer with Tektronix, Inc. He holds a BA (honors) in economics from St. Stephen's College (India), an MS and BS, Phi Beta Kappa, in computer science from WSU, and a MBA from Stanford. Arjun splits his time between San Francisco and Aspen. Arjun is a Trustee and a 2001 Henry Crown Fellow of The Aspen Institute as well as a member of the Aspen Global Leadership Network.



### TIM WESTERGREN

Henry Crown Fellowship Program (HCFP)  
Founder and Chief Strategy Officer, Pandora  
UNITED STATES

Pandora Founder and Chief Strategy Officer Tim Westergren started the popular personalized radio service in 2000 with the Music Genome Project. Tim is an award-winning composer and accomplished musician with 20 years of experience in the music industry - spanning production, audio engineering, film scoring and live performance. Trained as a jazz pianist, his musical background spans such genres as rock, blues, jazz and classical music. Tim received his BA from Stanford University, where he studied computer acoustics and recording technology. A musician's musician, he is dedicated to helping talented emerging artists find an audience. In addition to guiding Pandora's overall strategy and vision, Tim now spends most of his time as Pandora's chief evangelist - traveling the country to connect with some of the tens of millions of people who listen to Pandora. He also works extensively with technology partners, distribution partners, advertisers and investors to help shape the future of Pandora and personalized radio. He is a 2010 Henry Crown Fellow of the Aspen Institute and a member of the Aspen Global Leadership Network.

## MODERATOR

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### **CHRIS VARELAS**

Founding Partner, Riverwood Capital  
**UNITED STATES**

Christopher Varelas is a Founding Partner and Chief Investment Officer of Riverwood Capital. Riverwood makes private equity investments in high-growth global technology and technology-enabled businesses. Prior to establishing Riverwood, Mr. Varelas was the Global Head of Technology, Media & Telecom Investment Banking at Citigroup Global Markets as well as Head of Citi's National Investment Bank. During his 20-year Wall Street career he was one of the top rated TMT bankers responsible for many of the largest transactions in the sector, as evidenced by his leadership on landmark transactions such as Compaq/HP, Lucent Fiber, PeopleSoft/Oracle, IBM/PWC and Flextronics/Solelectron. Mr. Varelas was a senior member of Citi Investment Bank's Operating Committee and, in addition, he was head of Citi's Culture Management Board. He was named to the list of top 100 dealmakers by the New York Times and top technology "Rainmaker" by DealMaker Magazine. Mr. Varelas earned an MBA from the Wharton School of Business and a BA from Occidental College in Los Angeles, California for which he serves on the Board of Trustees.

# The Role of Creativity In Building The Good Society

AUGUST 1

BOETTCHER BUILDING: DINGMAN ROOM

## LEAD DISCUSSANTS



### JANET ECHELMAN

Henry Crown Fellowship Program (HCFP)  
Artist, Janet Echelman, Inc.  
UNITED STATES

Janet Echelman builds living, breathing sculpture environments that respond to the forces of nature — wind, water and light — and become inviting focal points for civic life. Exploring the potential of unlikely materials, from fishing net to atomized water particles, Janet combines ancient craft with cutting-edge technology to create her permanent sculpture at the scale of buildings. Experiential in nature, the result is sculpture that shifts from being an object you look at, to something you can get lost in. Recent prominent works include: “Her Secret is Patience” spanning two city blocks in downtown Phoenix, “Water Sky Garden” which premiered for the 2010 Vancouver Winter Olympics, “She Changes” on the waterfront in Porto, Portugal, and “Every Beating Second” in San Francisco Airport’s new Terminal Two. Recipient of the Harvard GSD Loeb Fellowship, a Fulbright Lectureship, and a Guggenheim Fellowship, Janet was named Architectural Digest’s 2012 Innovator for “changing the very essence of urban spaces.” Her TED talk “Taking Imagination Seriously” has been translated into 33 languages and is estimated to have been viewed by more than a million people worldwide. She now lives in Brookline, Massachusetts with her husband and their two children. Janet is a 2006 Henry Crown Fellow of The Aspen Institute and is a member of the Aspen Global Leadership Network.



### LIN LIN JACOBS

China Fellowship Program  
Executive Creative Director, Jellymon  
CHINA

Lin Lin Jacobs is the Founder and Executive Creative Director for Jellymon, a creative agency based in Shanghai and Beijing. In 2012 she started a lifestyle platform, Spoonful Of Sugar, to collaborate with cross-industry talents in China. At Spoonful Of Sugar, in order to promote a sustainable lifestyle, quality products are designed with locally sourced ingredients and materials. In 2012 and 2010 respectively, she led her agency to work on Greenpeace China and The Earth Hour (WWF) campaigns to increase awareness among young Chinese audiences. Lin Lin has also pioneered bringing contemporary relevance to Chinese heritage products and stories. These efforts have included the redesign and re-launch of the 1970s mechanical Shanghai Watch in China, Europe, and America; and giving a new lease on life to Seagull Cameras by reconnecting the products with a young generation of Chinese photographers. Her recent presentation in Beijing International Design Week on the forgotten red light district “Ba Da Hu Tong” in 18th century Beijing included a collection of furniture, jewelry, and a gentleman’s street food cart. Lin Lin’s work has been published in Creative Review, Fast Company, China Daily, Architecture Digest, Leap, The New Yorker, and The New York Times. Lin Lin is a member of the inaugural class of the China Fellowship Program of the Aspen Institute and a member of the Aspen Global Leadership Network.



### NEO MUYANGA

Africa Leadership Initiative - South Africa (ALI-SA)  
Composer  
SOUTH AFRICA

Neo Muyanga is a composer and musician. He was born in Soweto into a long line of traditional composers and makers of the Timbila, a Mozambican tuned wood percussion instrument. He studied the Italian madrigal tradition with choral maestro Piero Pocolen, in Trieste, Italy. In the mid 90’s he co-founded the acoustic guitar duo, BLK Sonshine with Masauko Chipembere, garnering critical acclaim throughout Southern Africa and internationally. Neo writes, plays, and composes for chorus, chamber, and large ensembles. Most recently his “Memory of how it feels” was performed at the Baxter Theatre in Cape Town. He has also composed music for and toured with Britain’s prestigious Royal Shakespeare Company, and South Africa’s celebrated Handspring Puppet Company and served as artist-in-residence at the University of Cape Town School of Drama. He continues to tour widely as a solo performer and as a member of BLK Sonshine. Neo also curates the Pan African Space Station online. He is a Fellow of the third class of the Africa Leadership Initiative-South Africa and a member of the Aspen Global Leadership Network.

## MODERATOR

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### **TAMSIN SMITH**

Henry Crown Fellowship Program (HCFP)

President, SlipStreamStrategy

**UNITED STATES**

Tamsin is founder and president of SlipStreamStrategy, which works with philanthropists, corporate executives, international organizations, nonprofits, and innovative thinkers to form creative coalitions that impact society's collective challenges. She was previously the president of (RED), which produces specially branded products in partnership with iconic global brands-including Apple, Emporio Armani, Converse, Gap, Dell, and Starbucks-to activate the buying power of the public in the fight against AIDS in Africa. She was recruited in early 2006, by (RED) founders Bono and Bobby Shriver to launch and build the program internationally. At the time of her departure, (RED) had generated nearly \$190 million-100% of which is invested in HIV and AIDS programs on the ground in Africa. Prior to joining (RED), she shepherded Gap Inc.'s public policy strategy and engagement. Before moving to California, she spent six years on Capitol Hill as senior legislative assistant to two members of the US House of Representatives. Tamsin holds an MA in international law and diplomacy from Tufts University and a BA in English Literature from Kenyon College, where she graduated summa cum laude. She is a 2009 Henry Crown Fellow of The Aspen Institute and a member of the Aspen Global Leadership Network.

# Workshop: Finding One's Personal Purpose

AUGUST 1

KOCH BUILDING: BOOZ ALLEN HAMILTON ROOM

## LEAD DISCUSSANT

**ANTONIO LUCIO**Global Chief Brand Officer, Visa Inc  
UNITED STATES

Antonio Lucio is Global Chief Brand Officer for Visa Inc. In this role, he oversees Visa's global branding and marketing activities. Before joining Visa as chief marketing officer in December 2007, Lucio was the chief innovation and health and wellness officer for PepsiCo Inc. and, prior to that, was the senior vice president and chief marketing officer at Pepsi Cola International Beverages. In these positions, Lucio was responsible for portfolio transformation and growth through marketing efforts for PepsiCo's diversified portfolio of beverages. Lucio has more than 25 years of global marketing and brand management experience earned at some of the world's most successful consumer packaged goods companies including Kraft General Foods, RJR Foods International and Procter & Gamble. Lucio earned a BA in history from Louisiana State University in 1981. He was born in Spain, raised in Puerto Rico and educated in the United States. Lucio is fluent in English, Spanish and Portuguese.

## MODERATOR

**STACE LINDSAY**Senior Moderator, The Aspen Global Leadership Network  
Henry Crown Fellowship Program (HCFP)  
President, FusionVP  
UNITED STATES

Stace Lindsay is the president of Fusion Venture Partners, a firm he started in order to bring together: People of great vision that inspire change, engender trust and are moved deeply to make a difference; Insights that have the power to improve our quality of life, protect that which is in danger or to fix that which is broken in our world; Capital that can be deployed with foresight, patience and commitment to finding ways to be leveraged for economic and social good. He has been a strategic advisor to senior business, government and non-profit leaders throughout the world, having held senior positions at both Monitor Company and the OTF Group, where he worked closely with Michael Porter to adapt his work to emerging markets. He also has significant start-up, turnaround and operating experience with companies, having been CEO of New England Portable Storage and VP Business Development for Merrimack Pharmaceuticals. He has also been a Managing Partner in the Latin American focused venture capital firm, Explorador.net. Stace is the co-founder the Central American Leadership Initiative, part of the Aspen Institute's Global Leadership Network where he is also a Senior Moderator. Stace has served on the Executive Committee of the Aspen Network for Development Entrepreneurs as well as the Board of Directors of TechnoServe, a non-profit organization dedicated to building competitive businesses in rural Africa and Latin America. He has also been an adjunct professor at Georgetown University Business School as well as the University of Adolpho Ibanez Business School in Chile. He is the co-author of *Plowing the Sea: Nurturing the Hidden Sources of Growth in the Developing World*. He is also author of "Culture, Strategy and Prosperity" in *Culture Matters*. Stace earned his degrees in International Relations from Georgetown University and Oxford University, where he was a Rhodes Scholar. He and his family make their home in Cambridge, MA. Stace is a 2002 Henry Crown Fellow of the Aspen Institute as well as a member of and Senior Moderator for the Aspen Global Leadership Network.



# //the\_ART\_of\_DATA



*"The Art of Data" is an exhibition that explores how artists are helping us interpret and understand the world of big data. The project was developed by Henry Crown Fellow Peter Hirshberg in collaboration with bitforms gallery and was launched at the Aspen Ideas Festival. Its on view in The Doerr-Hosier Resnick Gallery through September 2nd.*

Ours is the era of pervasive data: we are surrounded by signals and sensors that chronicle everything about our world and our lives. Web and mobile phone usage patterns reveal much about our behavior. Soon practically every device will be a connected device: our cars, fitness monitors, streetlights, and buildings will all participate in the data production economy. This represents a shift in the human condition, a shift in what it means to be human when everything about us can be quantified, measured, analyzed, and nearly permanently stored. All this creates unprecedented economic opportunity, but also new anxieties about privacy, identity and the nature of hyper-quantified humanity. Enter the artist, who has always helped us see the world in new and different ways. New technologies have also reliably led to disruptive advances in art: think what perspective did for the renaissance or how the portable oil tube enabled the impressionists to move outdoors and paint in natural light. So consider what a moment this is for artists as they embrace a new medium: the world of data.

The artists in *the Art of Data* exhibit are pioneers in developing the visual language that makes data captivating, expressive and meaningful. They follow in the tradition of filmmakers, photographers and pop artists who embraced new technology throughout the 20th century, and explored the intersection of commercialism and art. These works take us beyond literal data visualization (a staple of science, business and journalism) to help us see the unexpected in data, gain a sense for its cultural meaning, and make the otherwise abstract into an emotional experience. They don't provide ready answers, but rather ask questions about how data is represented, interpreted and used in society.

**The Resnick Gallery at Doerr Hosier, The Aspen Institute**

June 26 - Sept 2, 2013

[www.theartofdata.org](http://www.theartofdata.org)

# IN GRATITUDE

The Aspen Institute would like to extend a special note of thanks to those whose financial generosity has made the [Aspen Leaders Action Forum](#) possible.

We would like to thank the Leadership Committee of the Aspen Institute Board of Trustees for their unwavering support, with special thanks to Margot Pritzker and Bill Mayer for their leadership and tireless support on the *Scholars & Scholarships* Campaign.

Margot Pritzker, Chair  
Paul Anderson  
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Andrea Cunningham  
Tarun Das  
Mickey Edwards  
Patrick Gross  
Arjun Gupta  
Hayne Hipp  
Walter Isaacson  
Michael Klein

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Anne Welsh McNulty  
Diane Morris  
Karlheinz Muhr  
Marc B. Nathanson  
Jacqueline Novogratz  
Peter Reiling  
Isaac Shongwe  
Robert K. Steel  
Alice Young

A heartfelt thank you to the countless staff at the Aspen Institute who contributed to making the Aspen Leaders Action Forum possible and to the staff of the Aspen Global Leadership Network for their year-round support.

We would be remiss not to recognize the Aspen Global Leadership Network partners without whom none of this would be possible.

# ASPEN MAP



**Aspen Pedestrian/Bike Way System**  
Route to Benedict Music Tent and Aspen Institute campus.

**FREE Cross-Town Shuttle**  
7:54 am - 9:06 pm daily  
Every 30 minutes, the RFTA Cross-Town Shuttle provides FREE transportation to and from downtown Aspen to the Aspen Institute campus and Music Tent. The bus stop is in the main Music Tent parking lot.

**OUTBOUND**  
From Rubey Park (downtown Aspen) to Harris Hall at the Aspen Institute campus at :06 and :36 past each hour.

**INBOUND**  
From Harris Hall at the Aspen Institute campus to Rubey Park at :15 and :45 past each hour. **Call 970-925-8484 for more information.**

**Action Forum Shuttle**  
Shuttles will run on a continuous loop to and from the Aspen Institute campus in the mornings and evenings, July 29 - August 1, stopping at the Limelight Hotel, St. Regis Hotel, across the street from Rubey Park bus terminal, The Little Nell bus stop, The Hotel Jerome, The Hotel Aspen/Molly Gibson and The Annabelle Inn.

- Purple dots indicate venues and landmarks that are not shuttle stops.

- Benedict Music Tent** 1
- Paepcke Auditorium** 2
- Doerr-Hosier Center** 3
- Aspen Meadows Reception Center** 4
- Limelight Hotel** A  
355 S Monarch St
- Rubey Park Bus Terminal** B  
Durant Ave between Galeña St & Mill St  
(Shuttle stops across the street)
- St. Regis** C  
315 E Dean St
- The Little Nell** D  
675 E Durant Ave
- Sky Hotel** E  
709 E Durant Ave
- The Hotel Jerome** F  
330 E Main St
- Explore Booksellers** G  
221 E Main St
- Hotel Aspen** H  
110 W Main St
- Molly Gibson Lodge\*** I  
101 W Main St
- Annabelle Inn** J  
232 W Main St



\*Guests staying at the Molly Gibson Lodge can catch the shuttle across the street at the Hotel Aspen.

# CAMPUS MAP



- 1 ASPEN MEADOWS RECEPTION CENTER**  
Plato's, Meadows Restaurant, Hefner Lounge, Merrill Patio, Bernhard
- 2 RESNICK-MALEK HEALTH CENTER**
- 3 DOERR-HOSIER CENTER**  
Registration, McNulty, Kaufman, Catto, Resnick Gallery, Isaacson History Room
- 4 MARBLE GARDEN**
- 5 KRESGE BUILDING**  
Hines
- 6 GREENWALD PAVILION**
- 7 KOCH SEMINAR BUILDING**  
Booz Allen Hamilton, Lauder, Stranahan
- 8 BUCKMINSTER FULLER DOME**
- 9 PAEPCKE MEMORIAL BUILDING**  
Auditorium, Adelson Gallery, Clarke Library
- 10 MAYER PATIO**
- 11 BOETTCHER SEMINAR BUILDING**  
Dingman, Hudson, Harris

**we** WE CYCLE  
Bicycle Share  
Station

 SHUTTLE STOP  
See transportation  
guide

**12 BOETTCHER SEMINAR BUILDING**

HARRIS HALL

Third Street  
TO DOWNTOWN ASPEN