



SPARK POLICY INSTITUTE  
igniting public policy and community change

# A framework for evaluating advocacy fields

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# Advocacy Field Building Framework

What's an  
Advocacy  
Field?

A group of actors working intentionally—and with reference to one another's actions—to influence a particular policy domain.

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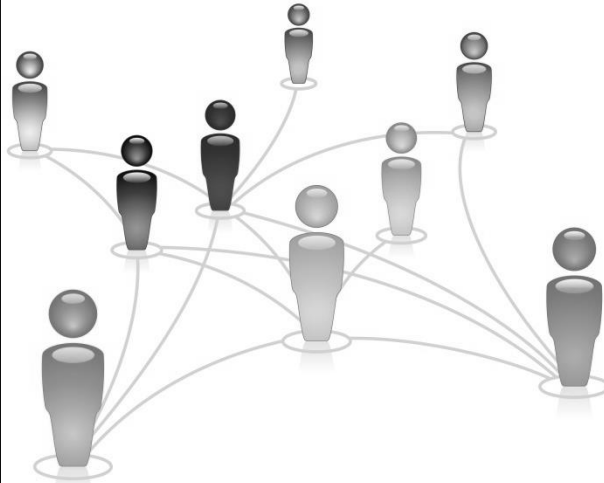
Dimensions  
of an  
Advocacy  
Field

- ✓ Field Frame
- ✓ Field Skills & Resources
- ✓ Connectivity
- ✓ Composition/Voice
- ✓ Adaptive Capacity

# Example Evaluation Questions



# Potential Data Collection & Methods



# Measurement Issues to Explore



# Field Frame

A common frame of reference through which organizations identify themselves as a field and as part of a common enterprise.

# Measuring at a Field Level vs. Individual Organization

Field Frame

# Measuring at a Field Level vs. **Individual Organization**

Field Frame

Organizational priorities,  
values, issues

# Measuring at a **Field Level** vs. Individual Organization

Field Frame

Public facing issue framing?



# Measuring at a **Field Level** vs. Individual Organization

Field Frame

~~Public facing issue framing?~~

Shared sense of identity and purpose?

# Field Skills & Resources

The array of advocacy skills, knowledge and capacity needed to make progress on a wide variety of policy issues throughout all stages of the policy processes.

# Measuring at a Field Level vs. Individual Organization

Skills &  
Resources

# Measuring at a Field Level vs. **Individual Organization**

Skills &  
Resources

Capacity assessment tool

# Measuring at a **Field Level** vs. Individual Organization

Skills &  
Resources

Aggregate capacity assessment  
tools?

# Measuring at a **Field Level** vs. Individual Organization

Skills &  
Resources

~~Aggregate capacity assessment  
tools?~~

Effective deployment of  
capacity?

# Measuring at a **Field Level** vs. Individual Organization

Skills &  
Resources

Aggregate capacity assessment tools?

~~Effective deployment of capacity?~~

Collectively effective deployment?

# Field Composition

The variety of voices that can participate meaningfully and have influence in the policy process. This may include presenting different demographic, socio-economic, geographic, disability and sector interests.



# Measuring at a Field Level vs. Individual Organization

Composition

# Measuring at a Field Level vs. **Individual Organization**

Composition

Populations/voices the organization represents

# Measuring at a **Field Level** vs. Individual Organization

Composition

Populations represented  
across organizations?

# Measuring at a **Field Level** vs. Individual Organization

Who is in, who is out, who is missing and according to whom?

Composition

~~Populations represented  
across organizations?~~

# Measuring at a **Field Level** vs. Individual Organization

Who is present and has power at what points within the policy process?

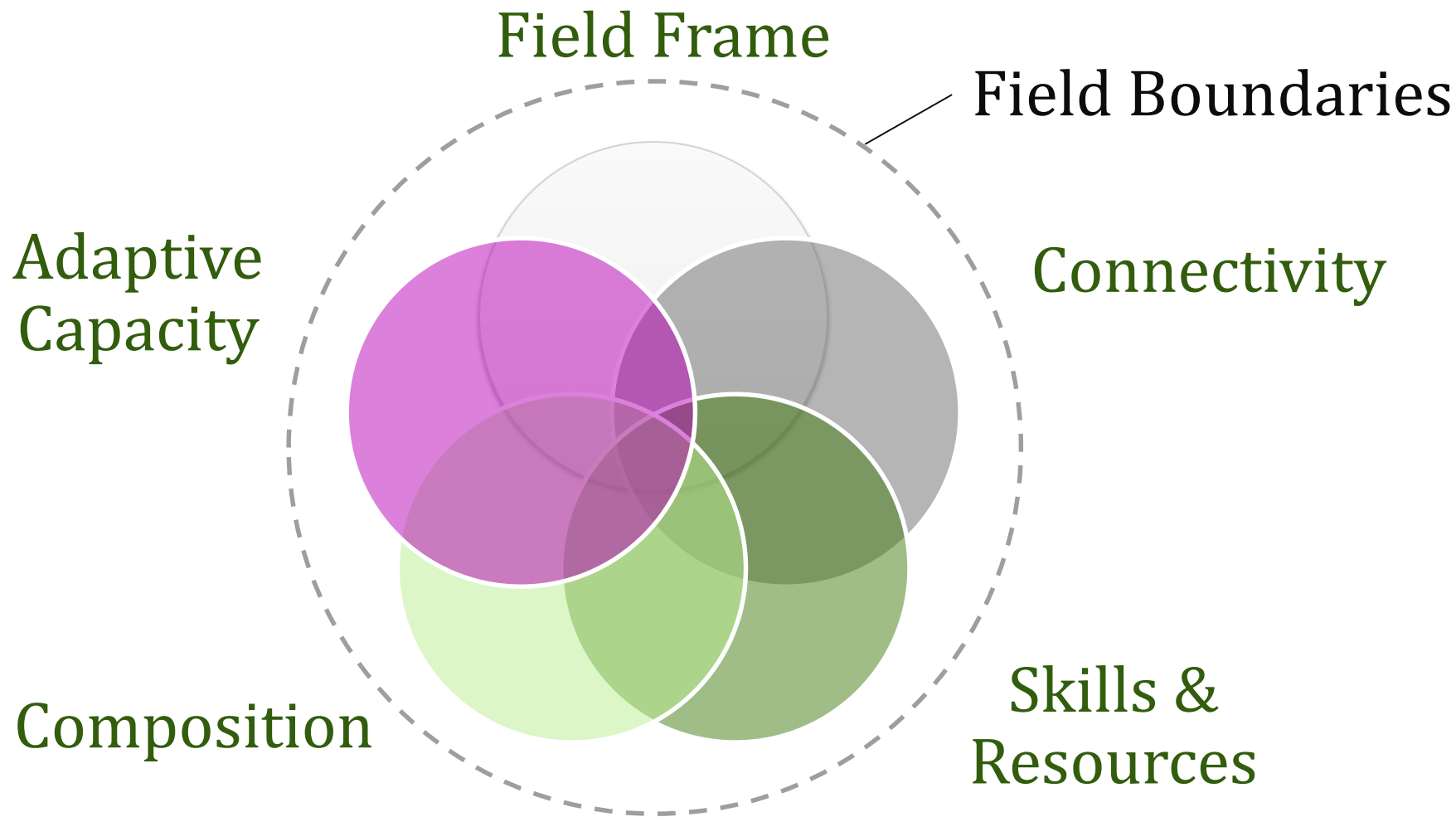
Who is in, who is out, who is missing and according to whom?

Composition

~~Populations represented across organizations?~~

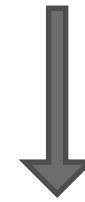
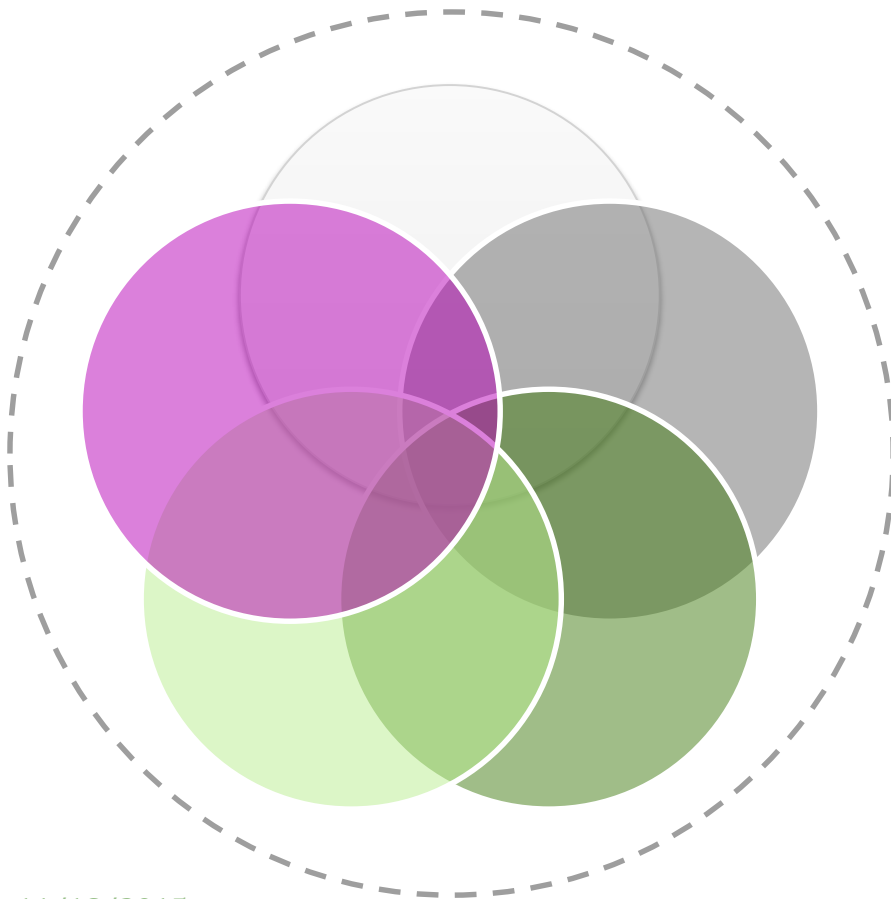
# Intersection of the Dimensions

# Intersection of the Dimensions



# Example of Setting Boundaries

**Field Frame + Connectivity = Boundaries**



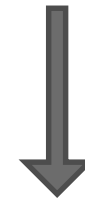
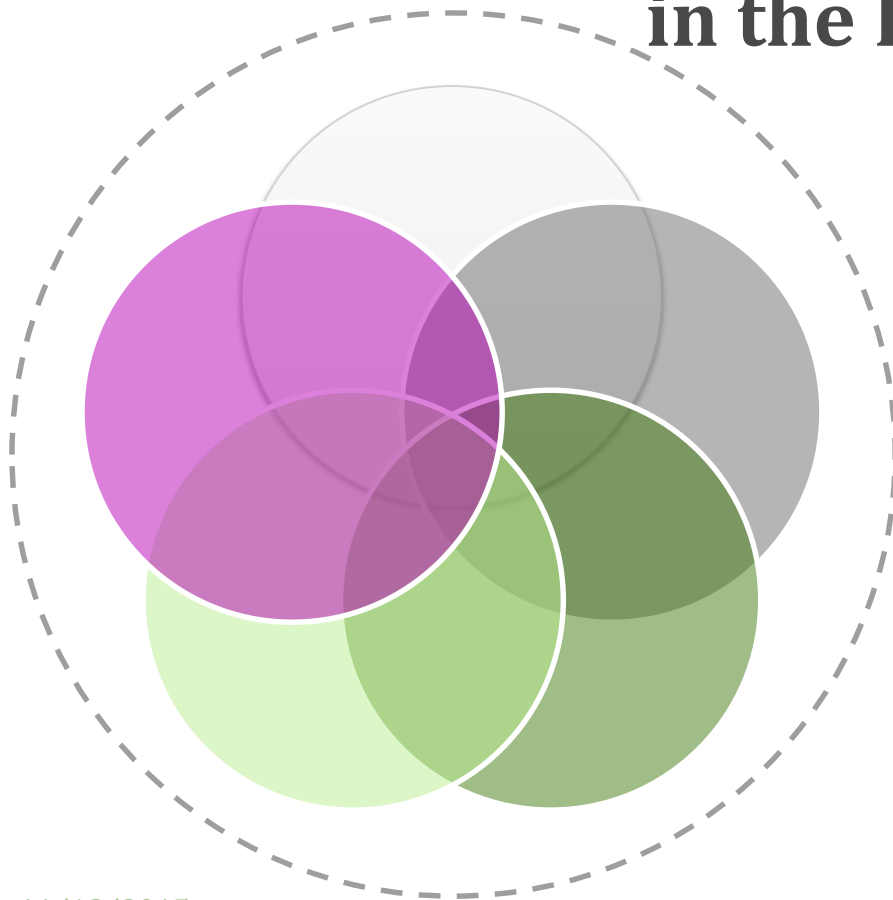
Changes to the interpretation of

- Composition
- Skills & Resources



# Example of Changing Composition

**Expand Composition = New Organizations  
in the Field**



Likely to decrease  
connectivity of the  
field

Likely to increase  
skills & resources of  
the field



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# Thank you!

For more information about the Framework and  
Field Building Assessments, please contact  
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113